# Demographic trends & real estate needs

Presentation by Jean Edouard Carbonnelle, CEO Finance Avenue - Tour & Taxis - November 15, 2014



# \_30 Years of experience in real estate

1994 Listing on the Brussels Stock Exchange

> 1999 Internalisation of property management for offices

> > 2005

First acquisition

of healthcare

property

in Belgium

2007

Sale and leaseback of 1,068 pubs with AB InBev

2011

Sale and leaseback of 283 insurance agencies with MAAF 2013

Reconversion of 2 office buildings into apartments

**1996**Adoption of B-REIT status

1983 Establishment of the company (€6M capital) 2008

First acquisition of healthcare property in France

for €475 million

2014

Sale of North Galaxy

office building

First acquisition of healthcare property in the Netherlands

2012



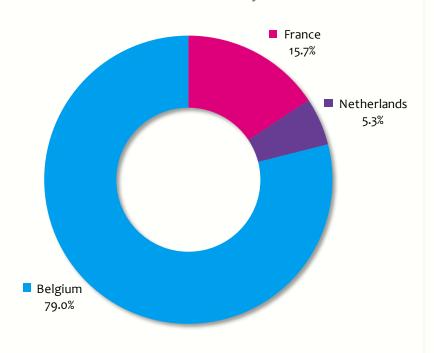
## Portfolio breakdown

Fair value of total portfolio: 3.1 billion Average residual lease length: 10.9 years Occupancy rate: 95.0%

#### Portfolio breakdown by segment:

# Property of distribution networks 17.1% Healthcare real estate 38.8% Others 2.1% Offices 42.0%

#### Portfolio breakdown by location:



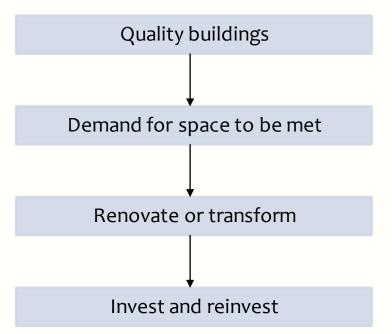




#### Transform rents into dividends

# Diversification Long-term leases Predictable revenues Dividends

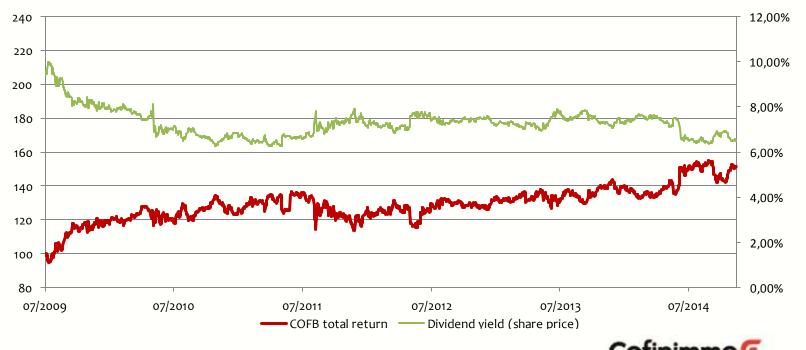
#### Preserve the invested capital





## Cofinimmo in the stock market

- Total market capitalisation at 31.10.2014: €1.6 billion
- Included in major indices: BEL20, EPRA Europe and GPR 250
- 5Y Total Return: +51%
- 5Y Annualized Total Return: +8.0%
- Dividend yield (gross): 6.5%













Avenue office building - Antwerp (BE)



Antwerp 4.9%

Brussels Decentralised/ Periphery/ Satellites

55.0%

# Office portfolio breakdown

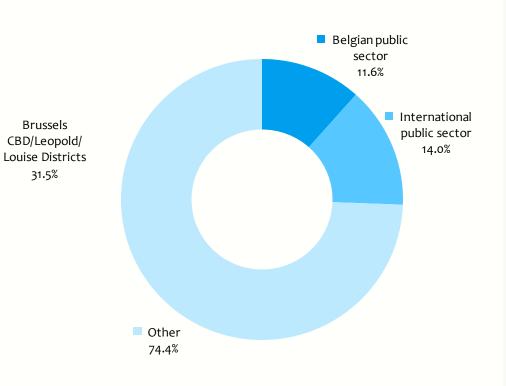
Brussels

31.5%



# Other regions 8.6%

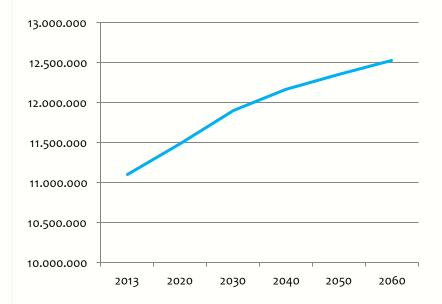
#### Office portfolio breakdown by type of tenant:



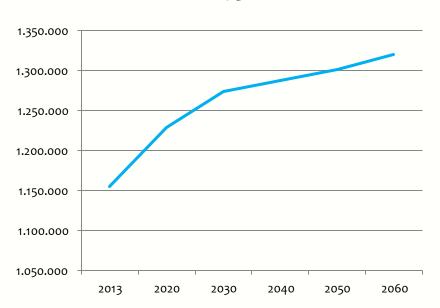




Total population in Belgium 2013 – 2060: +12.8%



Total population in Brussels 2013 – 2060: +14.3%



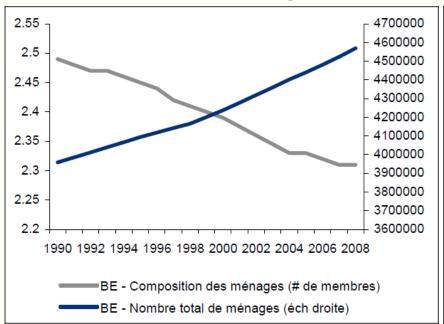
Source: Bureau Fédéral du Plan / Federaal Planbureau



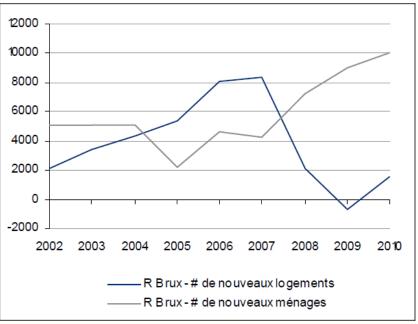


# Growing number of households

Size and number of households in Belgium:



#### Number of residential units and households in Brussels:



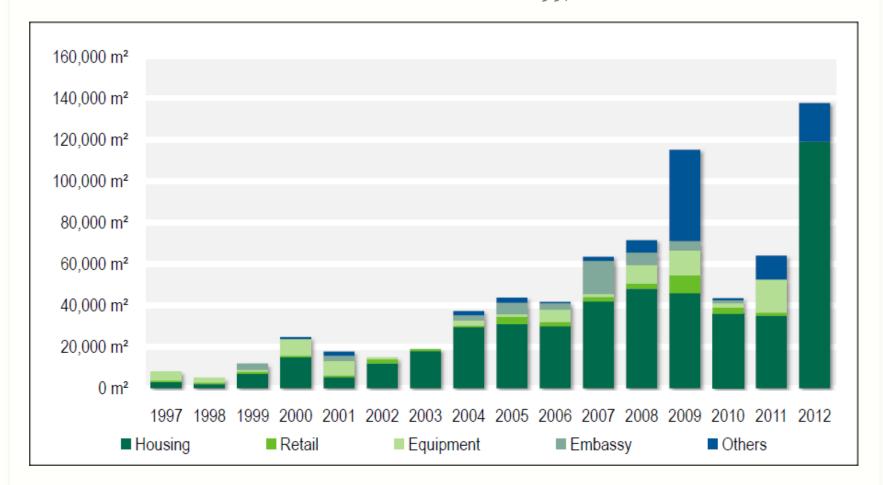
Source: DGSIE





# Office reconversion projects into residential

Office reconversions in Brussels 1997 – 2012:



Source: CBRE





# Woluwe 34 – Decentralised Brussels

#### Former office building of 6,700 m<sup>2</sup>

- Reconversion to 69 apartments €13 million
- Apartments are put up for sale Price: €3,300/m<sup>2</sup>
- Expected end of works: 1Q2015 86% already sold or reserved







## Livingstone I – Brussels Leopold District

#### Former office building of 17,000 m<sup>2</sup>

- Reconversion to 122 apartments €24 million
- Apartments are put up for sale Fixed price guaranteed by co-developer
- Expected end of works: 1Q2015 63% already sold or reserved







## Office renovation projects

#### Guimard 10-12 - Brussels CBD (10,800m²)

- Renovation €14 million
- Expected end of works 3Q2015
- Lease signed for 45% of space after works
- Marketing of remaining 55% underway

#### Belliard 40 – Brussels CBD (20,000m<sup>2</sup>)

- Construction of new building with offices, residential units and retail - €42 million
- Expected duration of works: 2 years
- Marketing underway



### Healthcare real estate







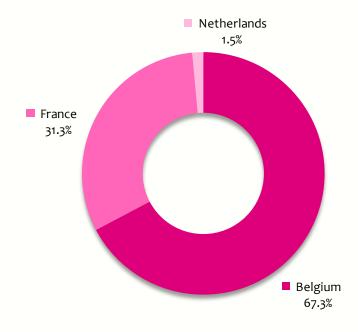




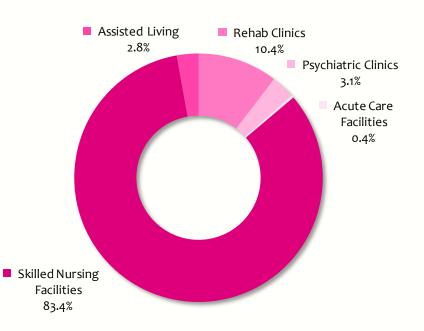
## Healthcare portfolio breakdown

# Strategic diversification by country and medical specialty: no dependency on one single social security system





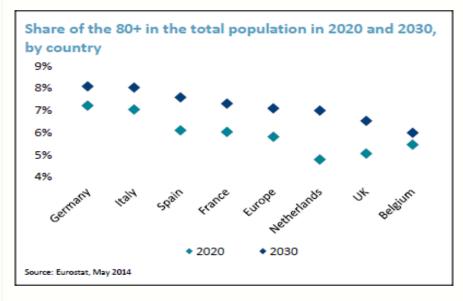
# Healthcare portfolio breakdown by medical specialty:



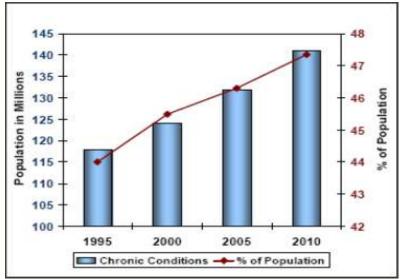


# Ageing population & more chronic diseases

#### Ageing population:



## Increasing importance of chronic diseases:



Source: NCQA State of Healthcare Quality Report 2007

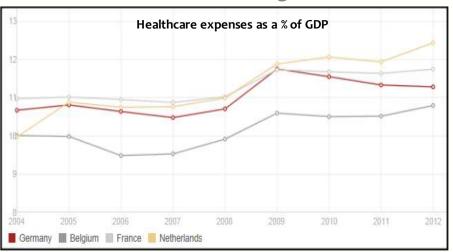




## Complementary needs in terms of beds:

Complementary needs in terms of beds in the selected countries			
Country	Number of beds in 2013	Number of beds expected in 2020	% change between 2013 and 2020
Belgium	138,000	160,000	+ 14%
The Netherlands	165,000	160,000	- 3%
France	684,000	734,000	+ 7%
Germany	876,000	1,076,000	+ 22%
Spain	350,000	n.a.	
Italy	340,000	440,000	+ 29%
Source: Eurostat, OECD, DTZ			

# Increasing share of healthcare expenses in national budgets:



Source: World Bank

Need to redirect long-term or low complexity patients to less costly residential and ambulatory/short-term facilities



## Examples of realisations in 2014

#### Lakendal – Aalst (BE)

- New construction of 7,894m²
- 80 beds and 29 service flats
- Operator: Armonea
- Cost of works: €12.8 million

#### Les Jours Heureux – Lodelinsart (BE)

- Extension of 1,350m²
- + 20 beds
- Operator: Senior Assist
- Cost of works: €2.3 million

#### Ede (NL)

- Reconversion of office building
- Eye care clinic of 2,663m²
- Operator: Bergman
- Cost of works : €2.5 million









## Public-Private Partnerships













## Purpose-built facilities for public authorities

# In a context of demographic growth, increasing need for **purpose-built facilities for public authorities:**

- Police stations, prisons,
- Schools, student housing,
- Public nursing homes,...

#### One of the options tailored to these needs is the **Public-Private Partnership**:

- Long-term leases with public authorities no residual value;
- Long-term maintenance obligation;
- Public tenders;
- Financing: banks and insurance companies.









## Prison of Leuze-en-Hainaut

- Delivery of construction works in June 2014
- 25-year lease with Buildings Agency Annual rent: €12.1 million
- At end of lease: transfer of building to Buildings Agency
- Total cost: €106 million









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