"5 Trends in Real Estate Market" Presentation by Serge Fautré, CEO

20 March 2012



Track record in the Belgian property market for >25 years



### 5 Trends in Real Estate Market

- 1. Real Estate is a business
- 2. Cash does matter
- 3. From Economy to Demography
- 4. Brussels office market in transformation
- 5. New partnerships with the public institutions



## 1. REAL ESTATE IS A BUSINESS

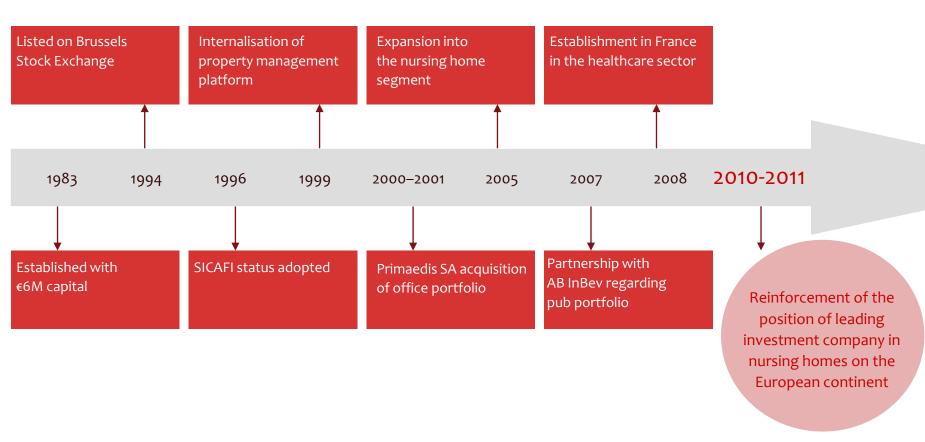
- © Diversification strategy
- F Active internal real estate management platform





# Track record of 25 years in the property market

25 years of experience in the Belgium office market





## **Diversification strategy**

From 100% offices to a diversified portfolio in 2011, providing stable cash yields

- Diversification strategy started by Cofinimmo in 2005, from 100% in Belgian offices, allowed Cofinimmo to enlarge its portfolio to the nursing homes/clinics segment
- In 2007, first distribution property networks contract with the acquisition of AbInBev pubs portfolio in Belgium and Netherlands (AbInBev retains 10% interest)
- During 2010-2011: Cofinimmo reinforces its position in healthcare real estate assets and becomes a European leader in the nursing homes segment
- ¶ In December 2011, with the acquisition of the MAAF branches, Cofinimmo improves the overall composition of its portfolio and reinforces its distribution property networks segment which now accounts for 16.5% of Cofinimmo's portfolio
- End 2011, the percentage of the office buildings segment is below the 50% mark



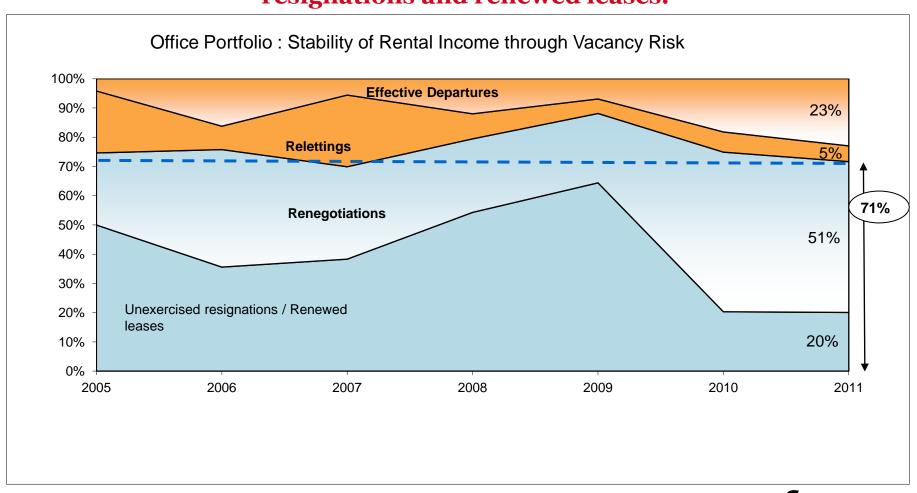






# Active internal real estate management platform

Commercial department pays special attention to the clients of the leases considered at risk. In 2011, 71% were secured through renegotiations, unexercised resignations and renewed leases.





## 2. CASH DOES MATTER

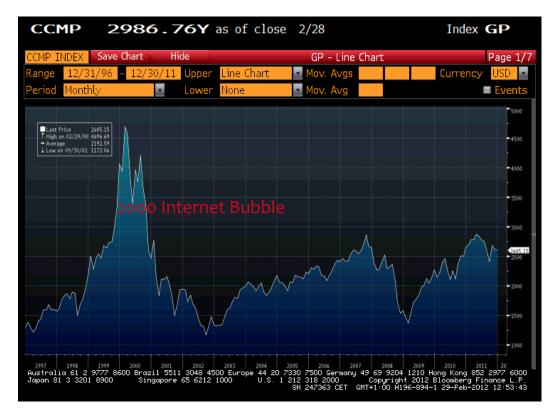
- € Lessons from the past
- © Comparing leases values per maturity
- ∀alue of long term leases





## Lessons from the past

2000 Internet bubble and UK REITS crash in 2008, show the importance to raise cash at the right time

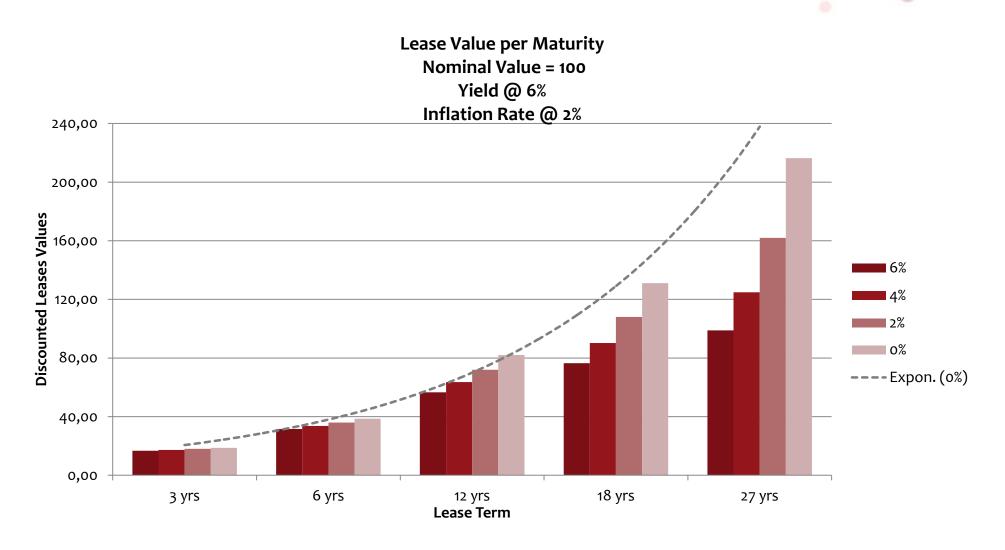






# Comparing leases values per maturity

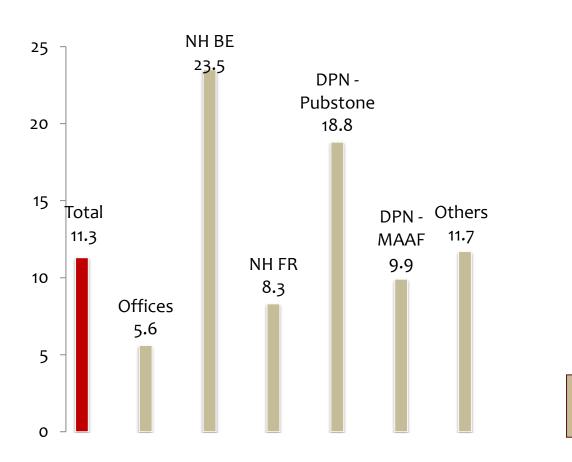
Strategy of Cofinimmo aiming at capturing the cash flows of long term leases





# Value of long term leases

Cofinimmo mission aiming at transforming long term leases into recurring cash flows and stable dividends



Cash Flows

Dividends for Cofinimmo shareholders

Lease maturity by property type –before first break (years)

Transforming cash flows into stable dividends



# 3. FROM ECONOMY TO DEMOGRAPHY

- © Demographic trends
- © Demand potential in Belgium
- Investment in healthcare properties





## Demographic trends

Ageing of population means increasing demand for additional nursing homes beds (anticipation of 180,000 additional beds towards 2050 for Belgium)

#### • Demographic trends (Example: Belgium)

- o Increase in life expectancy: 2007=83 ( $\mathfrak{P}$ ) and 77 ( $\mathfrak{F}$ ) 2060=91 ( $\mathfrak{P}$ ) and 83 ( $\mathfrak{F}$ )
- o Faster rise in numbers of 60+ and 80+ aged persons; growth perspective for 2050: +60% and 150% respectively
- o Increasing dependency due to aging but also disintegration of the family unit



#### Elderly care needs

	Dependent elderly persons (ooo)			% Nursing hom e residents	New nursing hom es beds needed <10 years (000)	New property investment required (€BD)
	2007	2010	2020	2010		
Belgium	248	266	322	51 <sup>1</sup>	29	2.3
Germ any	1,589	1,691	2,117	50²	213	17.0
France	1,505	1,632	1,941	50²	155	12.4
Netherlands	622	658	824	50²	83	6.6
					<b> </b>	

1= actual; 2= assumptions; 3= €80,000 per bed.

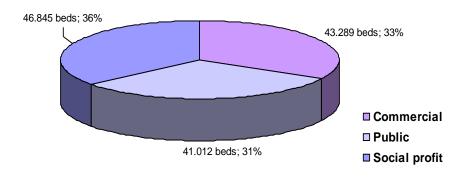
Source: Ageing Working Group/European Commission

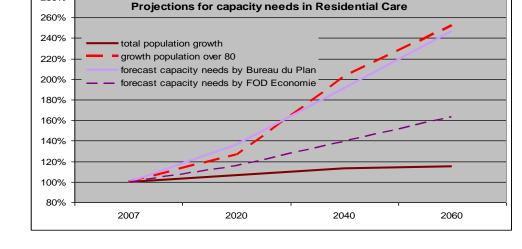


# Demand potential in Belgium

280%

Beds in Residential Care Units (source: Riziv, Aug 2010)





- **€** Actual capacity : 131.000 beds
- Strict capacity planning by Authorities

#### • Needed capacity in 2050:

- O Bureau du Plan: + 180.000 beds
- O FOD Economie: + 74.000 beds

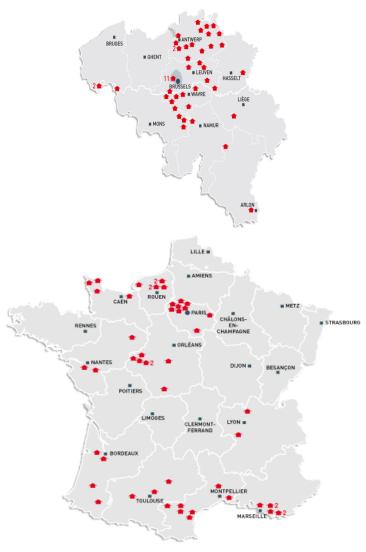
#### • Compensating factors :

- O Healthy life expectancy (+0.3 years per year 95-01)
- O Policies towards elderly and healthcare spending
- O Consumption patterns of elderly



# Investment in healthcare properties

- 119 nursing homes with 12,443 beds in Belgium and France
- Long-term contractual relationships
  - 27 years in Belgium
  - 12 years in France
- Fixed rents from operator indexed annually
- No risk relating to the management of the care homes
- Mostly triple net leases or limited maintenance obligation
- Credit risk on operator group, not on individual unit
- In-house Project Management Department specialised in this segment





# 4. BRUSSELS OFFICE MARKET IN TRANSFORMATION

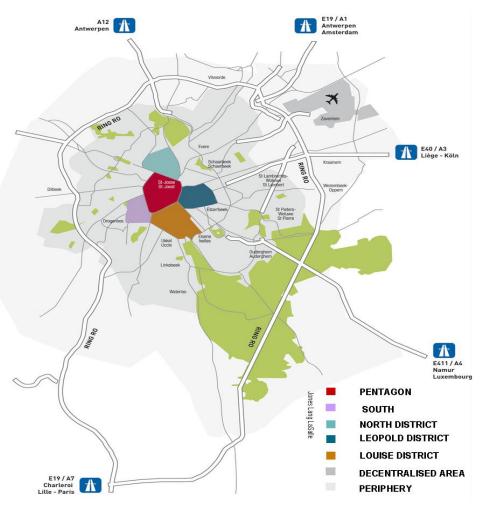
- © Stabilizing Brussels office market
- ← Self-regulation is taking place
- © Conversion of office space
- **Examples of redevelopments projects**



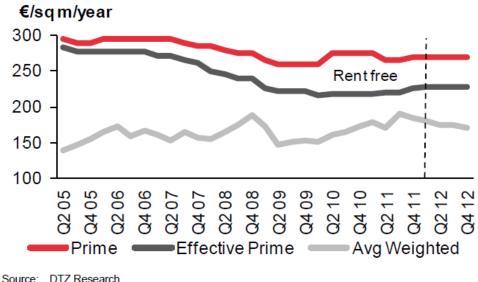


## Stabilizing Brussels office market

Soft occupational market in Brussels with focus on central locations



#### Brussels - office rents

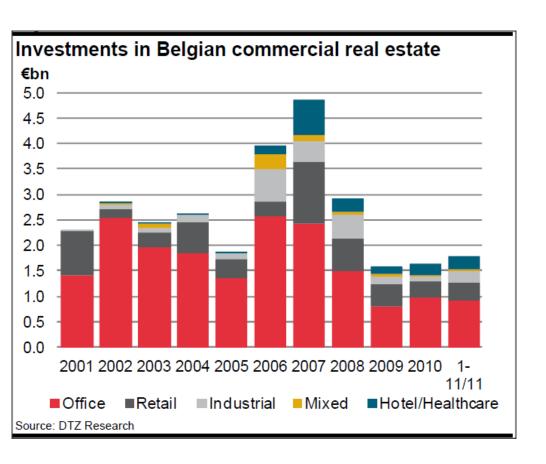


- 13,000,000 sqm stock /1,560,000 sqm available
- Central locations remain the main focus
- Public Institutions (EU, Belgian state,...) still active with 44% of take up in 2011

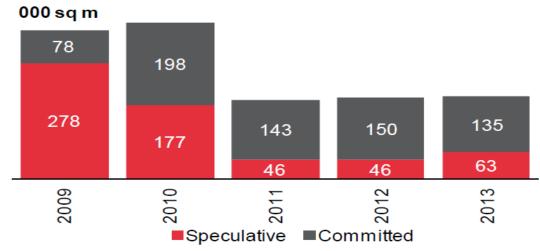


# Self-regulation is taking place

Stabilizing vacancy level due to lower speculative pipeline in offices market



#### Brussels - office new supply and Pipeline



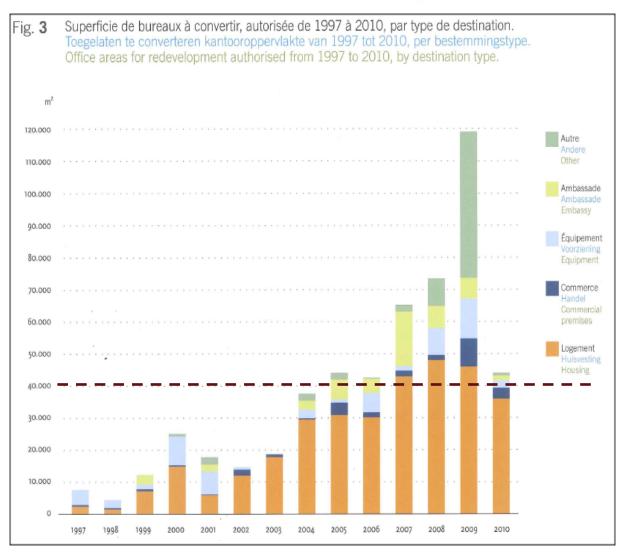
Source: DTZ Research

- Professional real estate investment in Belgium amounted 2.05 billion EUR in 2011 (better than in 2009 & 2010)
- Growing investment in logistics facilities, nursing homes and hotels (offices only 52%)
- Foreign investors account for 40% of the investments in 2011



### Conversion of office space

Conversion into nursing homes, residential apartments or education is taking place



Office to residential = 40.000 m<sup>2</sup> or 2.6% of vacancy a year



# Examples of redevelopment projects

Science 15 <u>Livingstone I-II</u> <u>Woluwé 34</u>



- Three projects: Development of 60.000 m² over the next 5 years
- Mixed-use: Office for 55%, residential for 40% and retail for 5%
- Location: 88% in the European district



# 5. NEW PARTNERSHIPS WITH PUBLIC INSTITUTIONS

€ The business of PPP

**Examples of recent developments** in PPP





# The business of public-private partnerships (PPP)

Long term leases with public authority

- Public authorities have a growing requirement to optimise their accommodation standards and to be relieved of the construction responsibility
- Construction risk remains with the contractor; Cofinimmo supervises the quality of the work
- Cofinimmo takes charge of the upkeep and maintenance obligations
- Receivables sold or partly sold in some cases
- "Fees" business for Cofinimmo





# **Examples of Recent Developments** in PPP

- In 2011, Cofinimmo reinforced its Public-Private partnership activities.
- © Police Station in Dendermonde (delivery in 2012) €15M
  - <u>18 years</u> rented to Buildings Agency
  - DBFM model
  - property with excellent energy performance (<E35).</li>
- © Prison of Leuze-en-Hainaut (delivery end 2013) €104 M
  - <u>25 years</u> rented to Buildings Agency, at the end transferred for free
  - €7.4M annual rent (+ maintenance and other fees)
  - DBFM model
  - IRR: 10%
  - BREEAM 'Excellent' certification aimed.
  - Receivables partly sold (90%).







### CONCLUSION

- Real Estate is a long term business: future is uncertain but past experience is key
- © Cash Flow is King: focus on long term leases contracts
- © Demographic trends are offering new investment opportunities in healthcare properties
- After a decade of speculative investment, trend to selfregulation in Brussels office market with redevelopment opportunities in residential
- Fublic-private partnerships are increasing



#### **Disclaimer:**

This presentation is directed to financial analysts and institutional investors and is not to be considered as an incentive to invest or as an offer to acquire Cofinimmo shares. The information herein is extracted from Cofinimmo annual and half-yearly reports and press releases but does not reproduce the whole content of these documents. Only the French annual and half-yearly reports and press releases form legal evidence.



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