

## **Roadshow Presentation**

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### Highlights Q3 2024



#### Strong results allowing to target EPRA Earnings Per Share\* of more than 6.40 EUR/share for 2024

### Following Bloomberg, EPRA classifies Cofinimmo (Euronext Brussels: COFB) in healthcare sector

- 75% of the group's consolidated portfolio (6.2 billion EUR) invested in healthcare real estate
- Office portfolio largely recentred on the best area of Brussels' Central Business District
- New record for office prime rent in this area following the delivery of the new flagship M10
- Valuation of the consolidated portfolio currently in stabilisation phase

#### **Corporate governance**

 Mr Jean Hilgers will succeed Mr Jacques van Rijckevorsel as Chairman of the Board of Directors at the end of the ordinary general meeting of 14.05.2025

#### **Strong results**

- Net result from core activities group share (equivalent to EPRA Earnings) up 3% at 182 million EUR
- Net result group share up 9% at 42 million EUR
- Gross dividend outlook for the 2024 financial year confirmed at 6.20 EUR/share

#### Solid financial structure

- Net investment outlook adjusted: 'net zero' target for 2024 with a debt-to-assets ratio lower than 44%
- Debt-to-assets ratio: 44.7% as at 30.09.2024
- Very low average cost of debt: 1.4% as at 30.09.2024
- Rating BBB/Stable/A-2
- Headroom on committed credit lines of approximately 980 million EUR as at 30.09.2024

#### **Excellent operational performance**

- High occupancy rate: 98.3%
- Gross rental revenues up 2.3% (2.1% on a like-for-like basis)
- Particularly long residual lease length: 13 years

### Sustainability: Cofinimmo recognised as one of the most sustainable companies in Europe and worldwide

- Cofinimmo wins the Impact Award 2024 from the Belgian business magazine Trends in the Climate & Energy category
- EPRA Sustainability Best Practices Recommendations Gold Award for the 11th consecutive year
- Several BREEAM certifications granted in healthcare real estate in Spain, Germany and Finland
- Renewal of several labels

# **Company profile**





### **About Cofinimmo**





Leading Belgian listed REIT invested in healthcare (75%), offices (17%) & distribution networks (8%)



Consolidated portfolio fair value: 6.2 billion EUR



Leading listed healthcare property investor, with pan-European combined presence in Belgium, France, the Netherlands, Germany, Spain, Finland, Ireland, Italy and the United Kingdom



**REIT** status in Belgium (SIR/GVV), France (SIIC), Spain (SOCIMI) and the Netherlands (FBI)



Office property investor in Belgium only



High weighted average residual lease term (13 years) based on inflationlinked lease agreements



Internal real estate management platform: **Approx. 150 employees** 



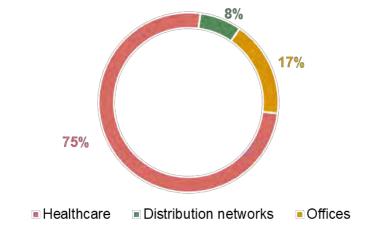
Total market capitalisation: **2.3 billion EUR** (as at 23.10.2024)



Sustainability embedded in the organisation, as evidenced by application of reporting guidelines such as GRI, sBPR EPRA and Euronext ESG and by assessments such as GRESB, Carbon Disclosure Project, Sustainalytics, MSCI ESG, ISS ESG, S&P Global CSA, Moody's ESG Solutions, Standard Ethics, Solactive EU CSR Index, BREEAM, European Women on Boards, Equileap, Investors in People and Great Place To Work<sup>TM</sup>. Cofinimmo is also one of the Top SBTi 1.5° C ESG Bond issuers and included in the new Euronext Bel ESG Index

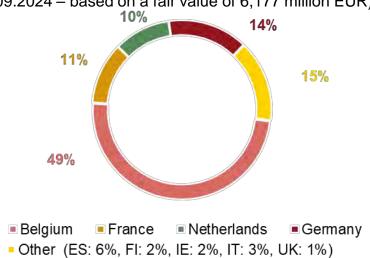
#### PORTFOLIO BREAKDOWN BY SEGMENT

(30.09.2024 – based on a fair value of 6,177 million EUR)



#### PORTFOLIO BREAKDOWN BY COUNTRY

(30.09.2024 – based on a fair value of 6,177 million EUR)



### **Our strategy**





To be a leading European healthcare REIT with a top quality portfolio, also participating in innovative real estate concepts addressing healthcare challenges



Creating value through capital recycling



An opportunityseeking approach with long-term income

### Highlights per segment





Working

17%
OF THE CONSOLIDATED PORTFOLIO

40 NUMBER OF ASSETS

1.1 billion EUR

FAIR VALUE OF THE PORTFOLIO

Living

8%
OF THE CONSOLIDATED PORTFOLIO

831 NUMBER OF ASSETS

0.5 billion EUR

FAIR VALUE OF THE PORTFOLIO

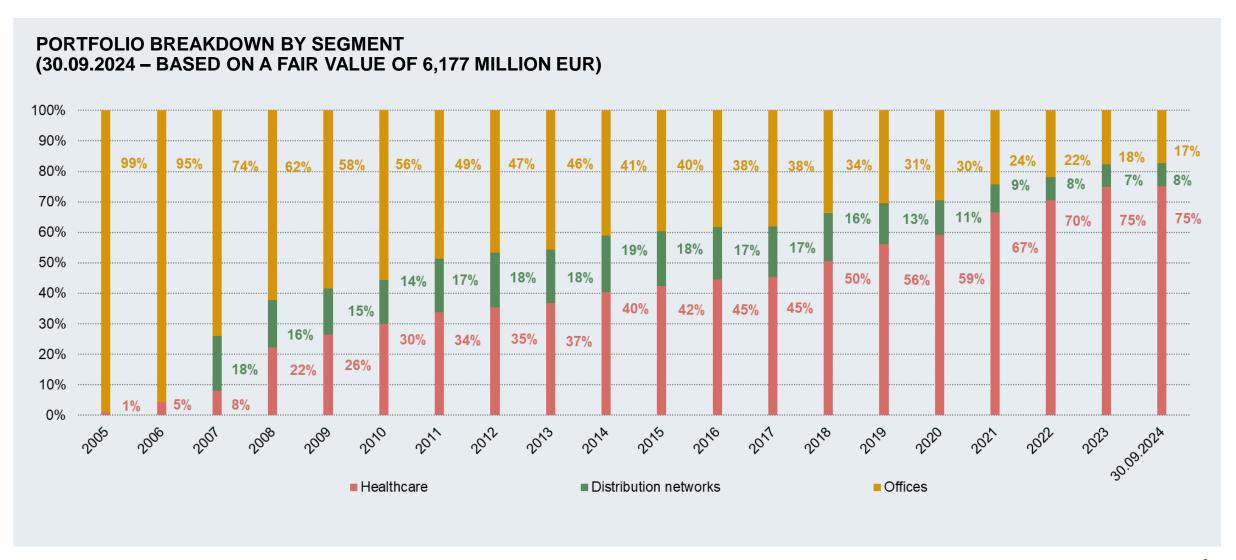
317 NUMBER OF ASSETS

4.6 billion EUR

FAIR VALUE OF THE
PORTFOLIO

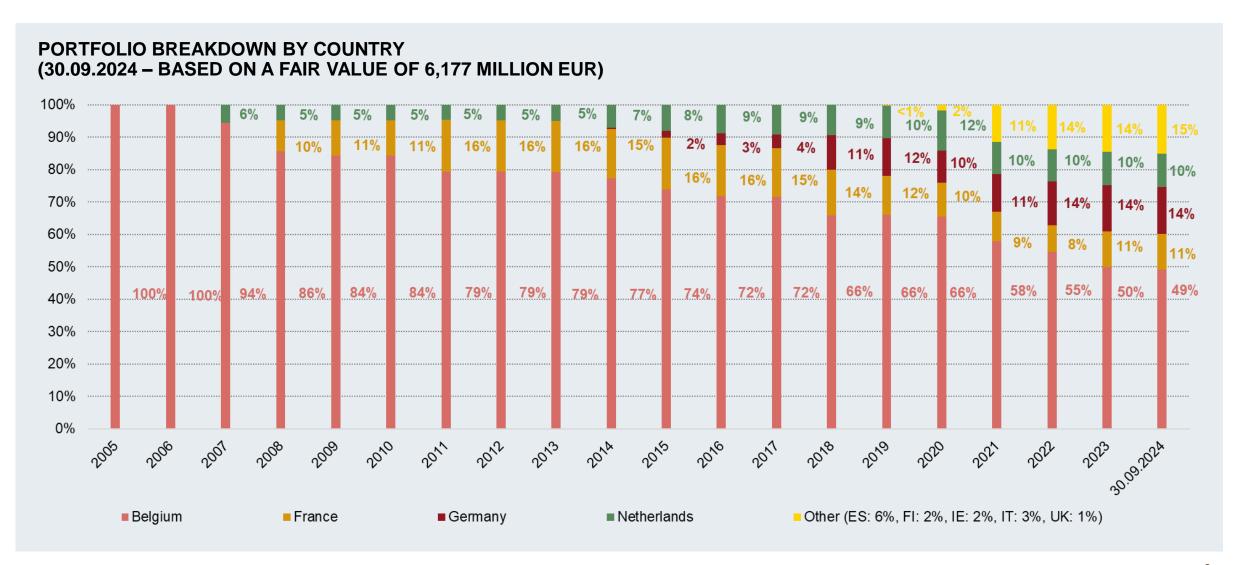
# From historic office player in Belgium... ...into a leading European Healthcare REIT





### **Growing European footprint**

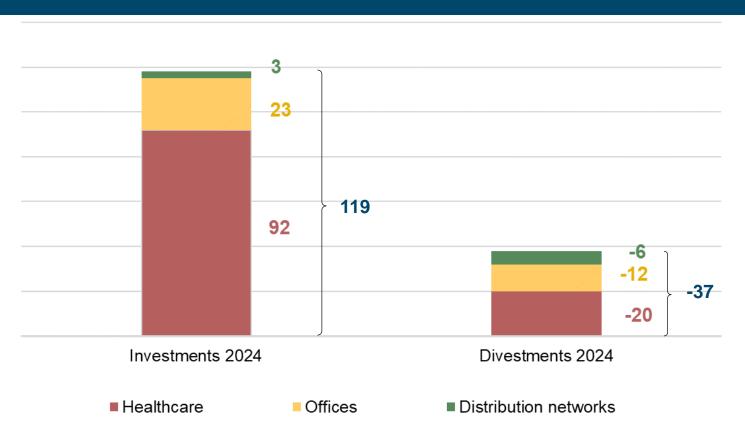




### 82 million EUR net investments Q3 2024 YTD



82 million EUR net investments over 9 months, coming from:
119 million EUR gross investments<sup>1</sup>, mainly in healthcare real estate
37 million EUR divestments, in the three sectors of activity, in line with or higher than the latest fair value



Notes: <sup>1</sup> Including investment properties, non-current financial assets, finance lease receivables and associates.

### Active portfolio rotation towards healthcare



#### ONGOING PORTFOLIO ROTATION SINCE 2018

despite changes in market conditions with net investments in healthcare and net divestments in other segments

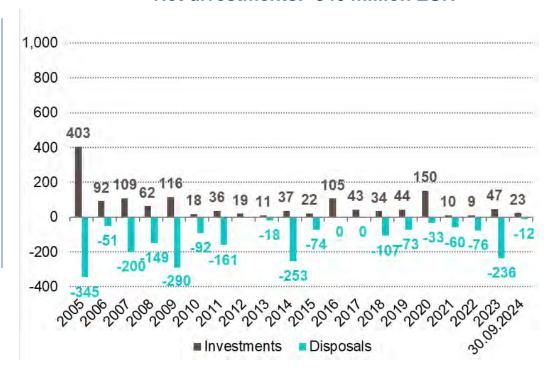
#### **HEALTHCARE 2005 - 2024:**

Net investments: 4,602 million EUR

# 

#### **OFFICES 2005 - 2024:**

Net divestments: -840 million EUR

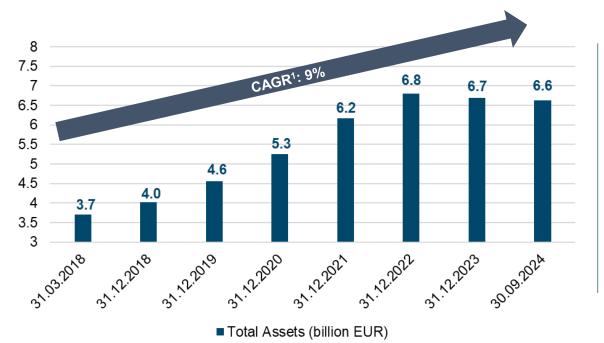


Notes: <sup>1</sup> Including investment properties, non-current financial assets, finance lease receivables and associates.

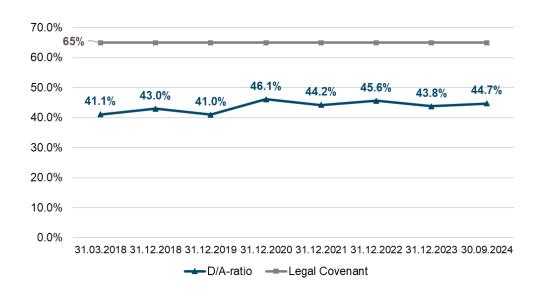
### Solid historical portfolio growth







#### WHILE MAINTAINING A STABLE D/A-RATIO (%)



Cofinimmo's investment pace has significantly accelerated since 2018 and the company plans to continue its expansion path in the healthcare real estate segment

Notes: <sup>1</sup> Compounded Annualised Growth Rate over the period 31.03.2018 – 30.09.2024.

### On the stock market



#### **High visibility**

Market cap at 23.10.2024: 2.3 billion EURNumber of shares: 38,096,217

Major indices:Bel20, EPRA Europe, GPR 250

— ESG indices: Benelux 20, BEL ESG

#### **Sound daily liquidity**

— Free float: 93% (Euronext criteria: 100%)

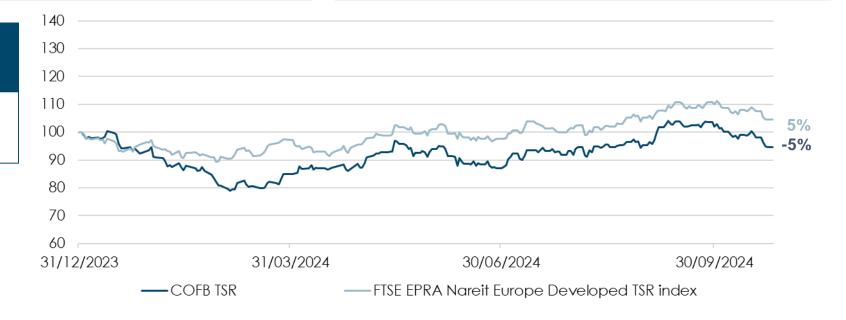
Average volume traded daily: 5 million EUR

Annualised velocity in 2024: 52%

# Share price / IFRS NAV on 23.10.2024: -34% discount







# Sustainability





Nursing and care home - Oleiros (ES)

## Longstanding pioneer in sustainability



#### Cofinimmo is a frontrunner in sustainability...

- 2008: ISO 14001 certification
- 2010: Energy intensity and GHG emissions published
- 2014: Sustainability Report + limited assurance by external auditor
- 2018: Participant of the 10 principles of the United Nations Global Compact
- 2022: Euronext Sustainable Growth Award 2021
- 2023: Euronext Bel ESG index member + top SBTi
   1.5°C ESG Bond issuer
- 2023/2024: Europe's Climate Leaders (Financial Times)
- 2024: World's Most Sustainable Companies (Time)







#### ...with a high level of transparency...

- Application of reporting guidelines such as GRI, sBPR EPRA and Euronext ESG
- Reporting and external assessment on use of proceeds
- Application of EU Directive 2014/95 on non-financial reporting on a voluntary basis (NFRD)

#### ...and a sustainable finance pioneer...

- 1st European REIT with green & social bond in 2016
- Sustainable Financing Framework reviewed by Moody's in May 2020
- 1 billion EUR of benchmark sustainable bond (2020 and 2022)
- More than 640 million EUR of sustainability-linked credit lines (since 2021)

#### ...and ambitious science-based targets

30% reduction of the energy intensity
 of the portfolio by 2030 in the spirit of the Paris
 Agreement (COP21) to limit global warming to 1.5°C





### Sustainability - Strategy and objectives



The corporate mission of Cofinimmo "Caring, Living and Working - Together in Real Estate" is supported by a strong sustainability strategy

ENVIRONMENTAL PERFORMANCE

Improve the buildings' energy performance and comfort standards while providing a longterm environmental answer to their life cycle

DEVELOPMENT OF SOCIALLY RESPONSIBLE SITES



Contribute to urban development of socially responsible sites (e.g. by creating sites where several healthrelated functions coexist in harmony to create genuine central living spaces for the whole neighbourhood)

SUSTAINABLE BALANCE



Implement sustainability as much as possible within the limits of economic feasibility

#### The sustainability strategy contributes to the United Nations Sustainable Development Goals (SDGs)























### **Sustainability – Target validated by SBTi**



#### Setting ambitious science-based targets in 2020 with project 30<sup>3</sup>

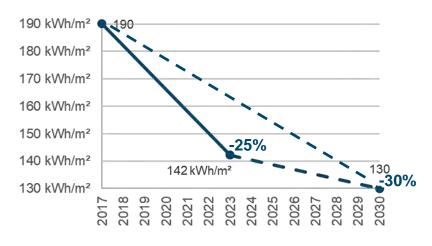
- Science-Based Targets initiative to reduce by 30% the energy intensity of the portfolio by 2030 (scopes 1, 2 and 3), to reach 130 kWh/m², compared to 2017, in line with the Paris Agreement (COP21) to limit global warming to 1.5°C
- Commitment to reduce absolute scope 1 and scope 2 GHG emissions by 50% by 2030 from a 2018 base year, and to measure and reduce scope 3 emissions (as required by SBTi for SMEs)
- Validation by the science-based targets initiative and signatory of the Belgian Alliance for Climate Action since 2020 (new engagement signed in January 2024)







### Portfolio's energy intensity reduced from 190 kWh/m<sup>2</sup> in 2017 to 142 kWh/m<sup>2</sup> in 2023



#### Targets to contribute to project 30<sup>3</sup>

#### Healthcare

- Equip all sites with remotely readable meters
- Green clause for new leases
- Selective acquisitions and disposals
- Greenfield projects

#### **Distribution networks**

- Ongoing refurbishment of the current portfolio
- Long-term maintenance programme

#### Offices

- Remotely readable meters already in place
- Green clauses enforced
- Ongoing refurbishment of the current portfolio
- Long-term maintenance programme
- Selective acquisitions and disposals

### Sustainability - Benchmarks & awards





2024 - Green Star with a score of 70%



**2024 - B** (on a scale from A to D-)



2024

BREEAM New construction – Good to Excellent (11 certificates)

**HQE – Excellent** (1 certificate)

BREEAM In-Use – Good to Excellent (20 certificates)

**ACTIVE SCORE – Gold to Platinum** (18 certificates)



**2023 - EE+** Very strong (on a scale going from F to EEE) SE Belgian Index & SE Best in Class Index



2023 - 0.75 GDI rating (ranking 3<sup>rd</sup> place in Belgium)



2023 - 63%

Ranked #1 in Belgium in terms of gender equality



2023 - Gold

(on a scale going from Standard to Platinum)



2023 - "Great Place To Work Certification™



2023 - Gold (on a scale going from Bronze to Gold)



2023 AA<sup>1</sup>

(on a scale going from CCC to AAA)



**2023 – C Prime** (on a scale going from D- to A+)

### Sustainability - Benchmarks & awards





2024 - 55 (within 91st percentile for all dimensions)



**2023 - 56%** (Robust), Environment: 58%, Social: 50%, Governance: 64% (i.e. above sector's average rating)



**2024 - Gold Award** for the transparency and the quality of the group's communication towards its shareholders and stakeholders



2024 - Only Belgian real estate player included in the 500 Europe's Climate Leaders of Financial Times (and again included in the 600 Europe's Climate Leaders 2024 published on 25.04.2024)



2024 - One of only two Belgian real estate companies included in the 500 World's Most Sustainable Companies 2024 by the Time

#### **SUSTAINALYTICS**

Cofinimmo is rated by Sustainalytics
Rating available on the website of Cofinimmo, ESG section, Performance & data<sup>1</sup>



**2024 - Top SBTi 1.5°C ESG Bond issuer** (by Euronext)



2024 - Bel ESG Index member



**2024 –** Constituent of multiple indices based on sustainability scores.

# Property portfolio



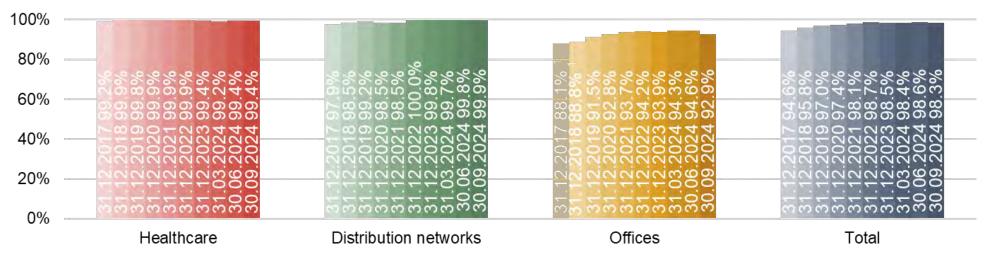


Quartz office building - Brussels CBD

### High occupancy, quality tenants and long leases

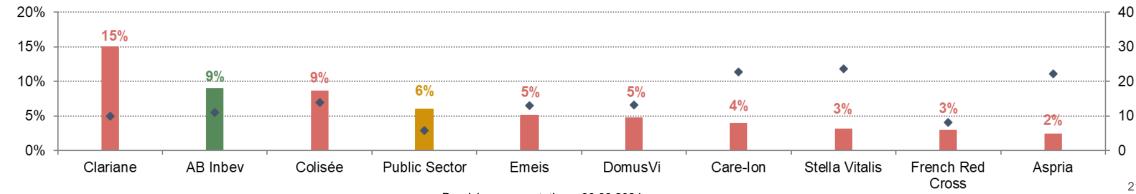


#### **OCCUPANCY RATE (31.12.2017 – 30.09.2024)**



Notes: 1 The segment 'Others' was transferred to 'Offices' on 01.01.2019. The occupancy rate of 'Offices' would have been 89.1% as at 31.12.2018 and 88.3% as at 31.12.2017 with this transfer.

#### LHS: TOP 10 TENANTS (30.09.2024 – as a % of contractual rents) & RHS: LEASE MATURITY (30.09.2024 – in years)

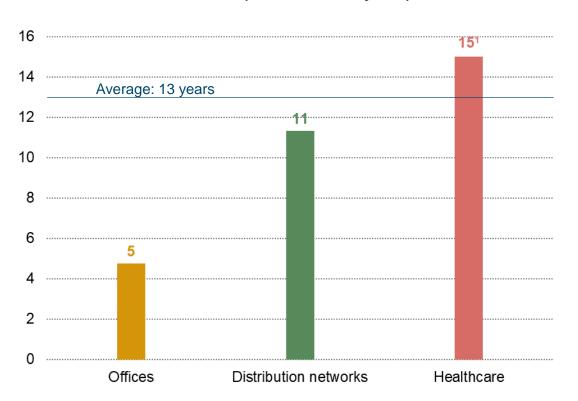


### Long weighted average residual lease term



#### WEIGHTED AVERAGE RESIDUAL LEASE TERM

(30.09.2024 – in years)



#### LEASE MATURITIES IN CONTRACTUAL RENTS

(30.09.2024 – in % of global rents)

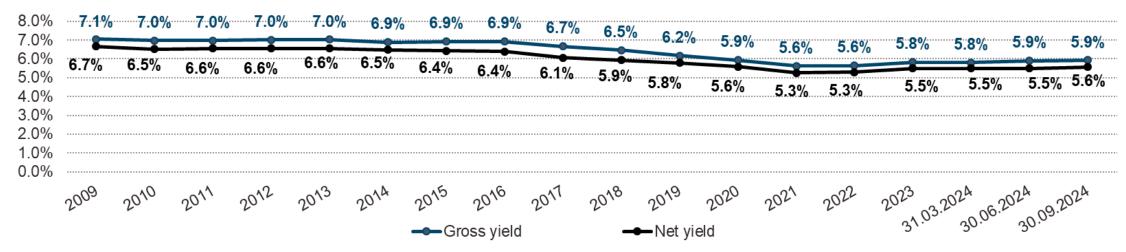
Lease maturities	Share of rent		
Lease maturities > 9 years	67.4%		
Healthcare real estate	56.5%		
Distribution networks - Pubstone	9.0%		
Offices - public sector	0.7%		
Offices - private sector	1.1%		
Lease 6-9 years	13.7%		
Healthcare real estate	9.9%		
Offices	3.8%		
Lease < 6 years	18.9%		
Offices	10.7%		
Healthcare real estate	7.7%		
Distribution networks - Other	0.5%		

Notes: 1 For Healthcare, it is as follows: Belgium (17), France (7), Netherlands (10), Germany (19), Spain (20), Finland (17), Ireland (12), Italy (6) and United Kingdom (32).

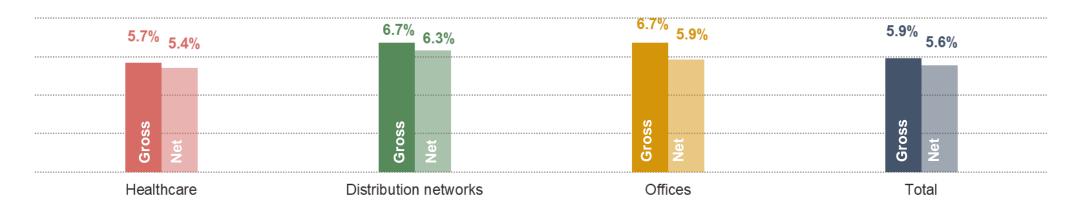
### Gross/net yields per segment



#### **GROSS/NET YIELDS AT 100% OCCUPANCY (31.12.2009 – 30.09.2024)**



#### GROSS/NET YIELDS AT 100% OCCUPANCY - PER SEGMENT (30.09.2024)



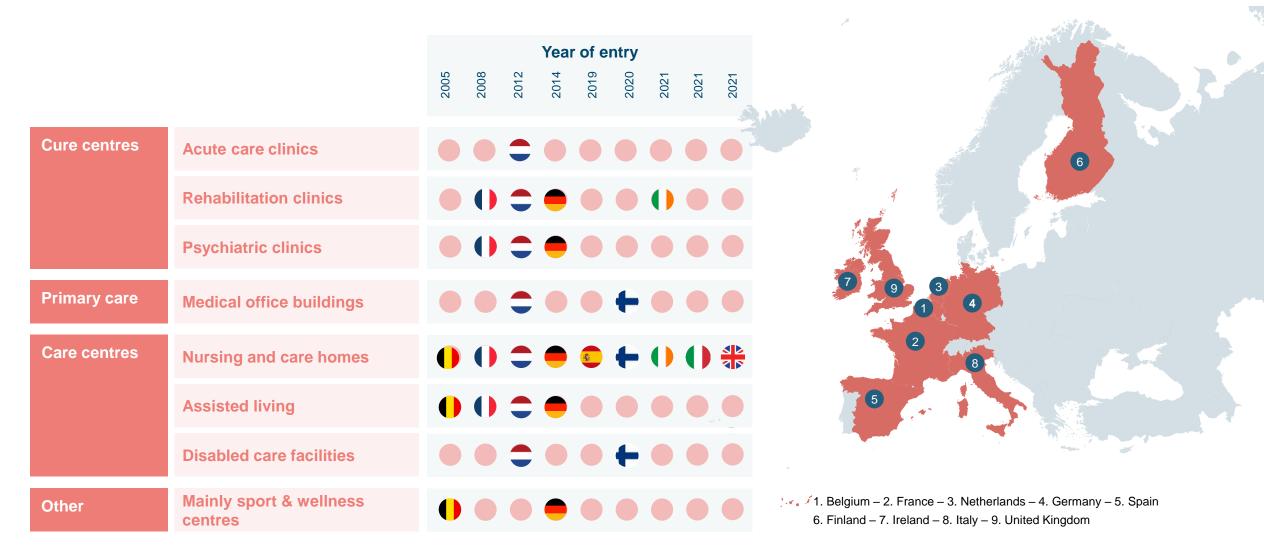
# Healthcare





# Consolidating European Healthcare leadership through geographic and asset diversification



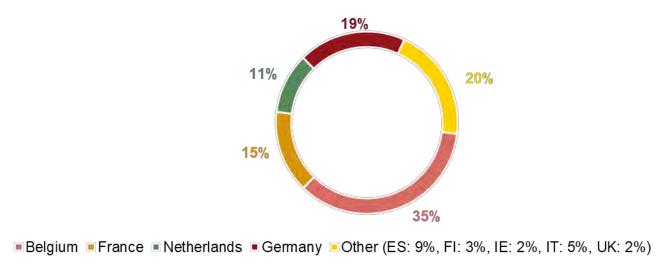


### Healthcare portfolio at 30.09.2024



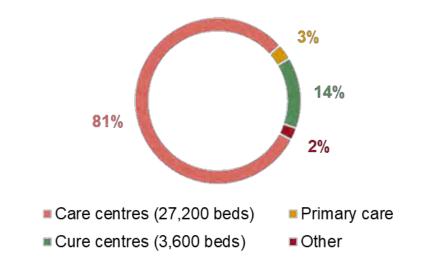
#### PORTFOLIO BREAKDOWN BY COUNTRY

(30.09.2024 – based on a fair value of 4,646 million EUR)



#### PORTFOLIO BREAKDOWN BY TENANT TYPE

(30.09.2024 – based on a fair value of 4,646 million EUR)



4.6 billion EUR
FAIR VALUE

317
NUMBER OF SITES

1,867,000 m<sup>2</sup> (av. 5,890 m<sup>2</sup> / site)

# Underlying occupancy rate<sup>1</sup> up compared with previous years and generally higher than market estimates



	Occupation Rate								
Country	Market <sup>(1)</sup>		Cofinimmo relevant portfolio <sup>(2)</sup>		Cofinimmo KPI coverage <sup>(3)</sup>				
	2021	2022	2023	2021 <sup>(4)</sup>	2022 <sup>(4)</sup>	2023 <sup>(5)</sup>	2021	2022	2023 <sup>(5)</sup>
Belgium	90%	89%	92%	87%	92%	94%	100%	100%	100%
France	89%	87%	89%	89%	91%	91%	91%	92%	92%
The Netherlands	93%	95%	94%	n/a	94%	94%	n/a	34%	36%
Germany	88%	n/a <sup>(6)</sup>	n/a <sup>(5)</sup>	85%	85%	84%	100%	100%	98%
Spain	88%	91%	n/a <sup>(5)</sup>	84%	92%	94%	100%	100%	100%
Finland	88%	87%	86%	n/a <sup>(7)</sup>	95%	99%	n/a <sup>(7)</sup>	100%	100%
Ireland	83%	84%	89%	92%	93%	94%	100%	100%	100%
Italy	n/a <sup>(6)</sup>	n/a <sup>(6)</sup>	n/a <sup>(6)</sup>	59%	84%	93%	100%	100%	100%
United Kingdom	79%	83%	86%	94%	96%	97%	100%	100%	100%
Total				86%	90%	92%	<b>98%</b> <sup>(8)</sup>	94%	93%

Sources: public authorities, parastatal organisations, sectorial organisations, brokers, internal business intelligence

- 4) Info mostly based on financial occupation rate
- 5) Data set in the process of being collected and/or completed
- 6) Unavailable information (e.g.: German market occupation rate available every two years)
- 7) Only one new build asset still in ramp-up phase
- 8) Excluding countries without data set

Financial occupation rate (based on number of days billed to residents) for Belgium and France, physical occupation rate for other geographies

Weighted average, computed on a sample composed of assets relevant for this operational KPI (most type of cure or care assets (see p.39 & 43 of 2023 URD), beyond ramp-up, excluding assets in end of operating life, newly acquired or delivered, in restructuration or development)

 <sup>%</sup> of relevant assets for which data have been collected compared to total relevant assets in terms of contractual rent

## 2024 deals summary



Date	Location	Country	Description	Standing asset / Project	Invest. / Budget	Type of agreement
Q3 2024	Marche-en-Famenne	0	Completion of the renovation and extension of a nursing and care home announced in Q2 2022	Project completion	~ 8 million EUR	20 years – NNN
Q2 2024	Fontainebleau		Completion of a nursing and care home acquired in Q3 2021	Project completion	~ 17 million EUR	12 years – NN
Q1 2024	Hoogerheide		Completion of a nursing and care home acquired in Q2 2022	Project completion	~ 26 million EUR	20 years – NN
Q1 2024	El Cañaveral (Madrid)		Construction of a nursing and care home	Greenfield project	~ 15 million EUR	15 years – NNN
Q1 2024	Elche (Valencia)		Completion of a nursing and care home acquired in Q1 2022	Project completion	~ 8 million EUR	25 years - NNN
Q3 2024	Tomares (Andalusia)		Completion of a nursing and care home acquired in Q3 2022	Project completion	~ 13 million EUR	30 years – NNN
Q4 2024	Jaén (Andalusia)	*	Acquisition of a nursing and care home announced in Q4 2021	Standing asset	~ 10 million EUR	25 years – NN
Q2 2024	Rovaniemi	<b>+</b>	Completion of the extension to an existing operational nursing and care home acquired in Q4 2022	Project completion	~ 9 million EUR	25 years - NN
				operational nursing and care home acquired in	operational nursing and care home acquired in	operational nursing and care home acquired in

## 2024 divestments summary





Date	Location	Country	Description	Operator	Surface	Divestment
Q1 2024	Brussels		Divestment of Gray Couronne nursing and care home	Emeis	7,000 m²	~ 16 million EUR
Q1 2024	Brussels		Divestment of Van Zande nursing and care home	Clariane	3,500 m <sup>2</sup>	
Q3 2024	Carnoux (Bouches-du- Rhône)		Divestment of a nursing and care home	Clariane	3,600 m <sup>2</sup>	~ 3 million EUR
Q3 2024	Ede (Gelderland)		Divestment of a nursing and care home	Stichting Leger des Heils	1,200 m <sup>2</sup>	> 1 million EUR

# **Distribution Networks**



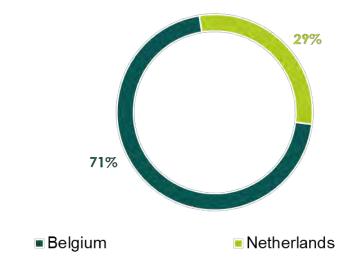


### Distribution network portfolio at 30.09.2024



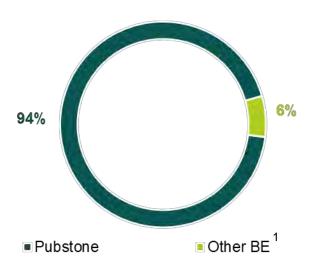
#### PORTFOLIO BREAKDOWN BY COUNTRY

(30.09.2024 – based on a fair value of 463 million EUR)



#### PORTFOLIO BREAKDOWN BY TENANT TYPE

(30.09.2024 – based on a fair value of 463 million EUR)



Notes: 1 Since 30.09.2021, two assets have been allocated to the segment 'Other BE', i.e. the land reserve Tenreuken and the federal police station located in Kroonveldlaan 30, Termonde/Dendermonde.

0.5 billion EUR
FAIR VALUE

831
NUMBER OF SITES

301,000 m<sup>2</sup> SURFACE AREA

# **Offices**



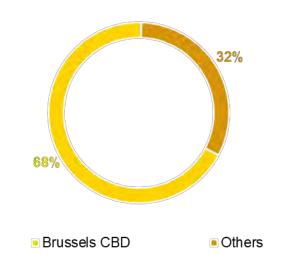


### Office portfolio at 30.09.2024



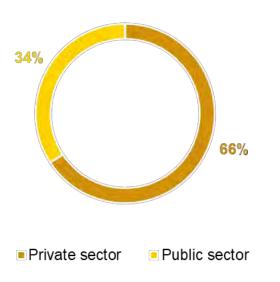
#### PORTFOLIO BREAKDOWN BY DISTRICT

(30.09.2024 – based on a fair value of 1,068 million EUR)



#### PORTFOLIO BREAKDOWN BY TENANT TYPE

(30.09.2024 – based on contractual rents)



1.1 billion EUR
FAIR VALUE

40
NUMBER OF SITES

328,000 m<sup>2</sup>
SURFACE AREA

# Recentering of the Brussels office portfolio

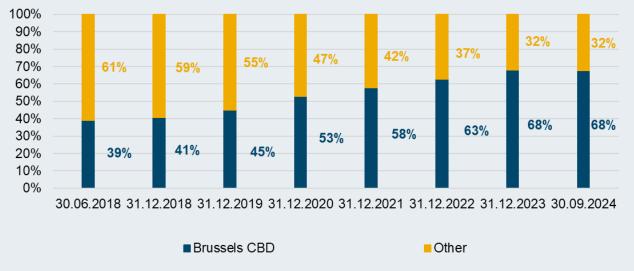


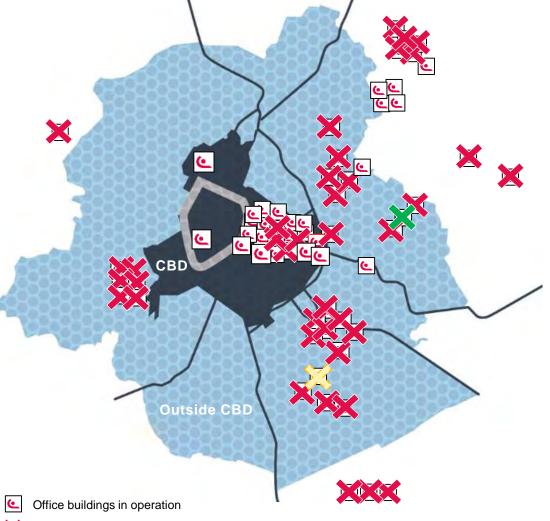
Keeping the largest footprint of the portfolio within the CBD (acquisitions of Loi 89 in 2023 and delivery of Montoyer 10 in 2024; divestments of Loi 57, Science 41 and Nerviens 105 in 2023)

Decreasing presence outside of the CBD (thanks to the divestment of Georgin 2, Woluwe 58, Brand Whitlock 87-93, Everegreen, Herrmann-Debroux 44-46, Mercurius 30, Woluwelaan 151 and Park Hill in 2023, and in 2024 the divestment of Woluwe 62 and the expected closing of Souverain 36)

#### **BREAKDOWN BY DISTRICT**

(based on fair value – incl. development projects & assets held for sale)





Office buildings sold

Office buildings sold since 01.01.2024

Office building in the process of being sold (Souverain 36)

## 2024 divestments summary



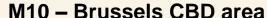


Date	Site	Region	Surface	Divestment
Q1 2024	Woluwe 62	Brussels outside CBD	~ 3.300 m²	~ 12 million EUR

### Brussels CBD Q3 2024: project completion







Redevelopment of a low-carbon office building: a model of sustainability

Surface 6,000 m<sup>2</sup>

Investment ~ 18 million EUR

Delivery Q3 2024

Occupancy >45% at provisional acceptance in July 2024

Start of 9 year leases in December 2024 and January 2025

New record for prime rent (400 EUR/m²/year)

Certifications A+ level energy label; CO2 Neutral Silver Building;

**BREEAM Outstanding and WELL Platinum** 

Features biophilic approach - concrete core and basement, other superstructures (floors,

columns, structural façade elements) made of wood from sustainable forests - renewable materials and technologies reduced carbon footprint, optimised

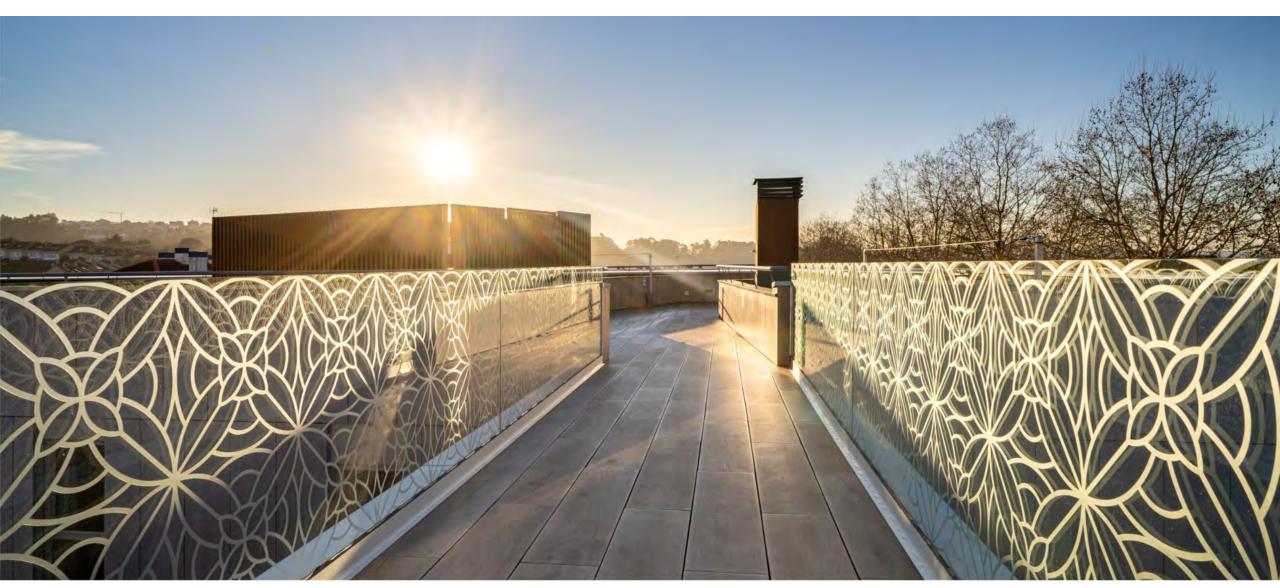
prefabrication reduced waste and created healthy spaces - private garden - green

roof - accessible terraces - triple glazing - solar panels - LED lighting - heat pump -

fully glazed facades with high transparency at ground and first floor

## **Financial results**





Nursing and care home - Oleiros (ES)

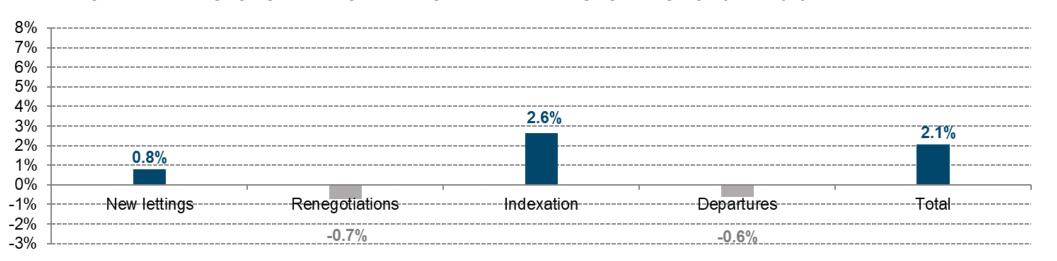
## Positive like-for-like rental growth



### LIKE-FOR-LIKE RENTAL GROWTH BREAKDOWN BY SEGMENT

	Gross rental revenues (x 1,000,000 EUR) 30.09.2024	Gross rental revenues (x 1,000,000 EUR) 30.09.2023	Growth	Like-for-like Growth
Healthcare real estate	197	182	+8.3%	+2.1%
Offices	45	54	-16.6%	+1.6%
Property of distribution networks	26	26	+0.1%	+2.6%
Total	268	262	+2.3%	+2.1%

### BREAKDOWN BY TRANSACTION TYPE OF LIKE-FOR-LIKE RENTAL GROWTH SINCE 31.12.2023



## Net result from core activities – group share



### **182 million EUR**

Ahead of the outlook<sup>1</sup> and 3% above prior year

NET RESULT FROM CORE ACTIVITIES – GROUP SHARE (EPRA EARNINGS)

### 4.88 EUR/share

Ahead of the outlook<sup>1</sup>, and includes effects of divestments and capital increases totalling -0.80 EUR/share

NET RESULT FROM CORE ACTIVITIES – GROUP SHARE (EPRA EPS)

(x 1,000,000 EUR)

	30.09.2024	30.09.2023
Rents (gross rental revenues)	268	262
Rent-free periods, concessions and termination indemnities	-5	-5
Writedowns on trade receivables	0	0
Net rental revenues	263	257
Writeback of lease payments sold and discounted	0	1
Operating charges	-48	-51
Operating result before result on portfolio	215	208
Financial result	-21	-22
Share in the result of associates and joint-ventures	0	2
Taxes	-6	-8
Minority interests	-5	-2
Net result from core activities – group share	182	177
Number of shares entitled to share in the result	37,337,534	33,249,448
Net result from core activities – group share – per share	4.88	5.33

Notes: 1 This outlook was set under the assumptions disclosed in section 11 and 14 of the press release of 23.02.2024. See also update in section 11.2 of the press release dated 25.10.2024.

## Net result – group share



### 42 million EUR

1.12 EUR/share

**NET RESULT – GROUP SHARE** 

**NET RESULT - GROUP SHARE (PER SHARE)** 

(x 1,000,000 EUR)

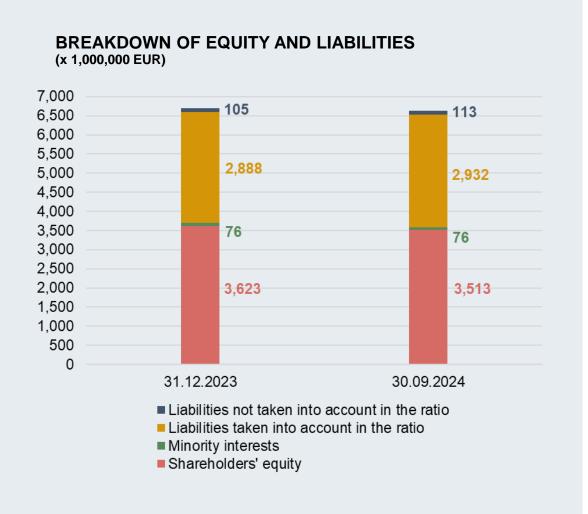
	30.09.2024	30.09.2023
Net result from core activities – group share	182	177
Result on financial instruments – group share	-25	-9
Result on the portfolio – group share	-115	-130
Net result – group share¹	42	39
Number of shares entitled to share in the result	37,337,534	33,249,448
Net result – group share – per share <sup>2</sup>	1.12	1.16

Notes: <sup>1</sup> The increase (3 million EUR) is due to the increase in the net result from core activities – group share (5 million EUR), ), the other effects largely offsetting each other between the first nine months of 2023 and the first nine months of 2024. <sup>2</sup> The net result - group share at 30.09.2024 takes into account the issues of shares in 2023 and 2024.

### Balance sheet ~ 6.6 billion EUR

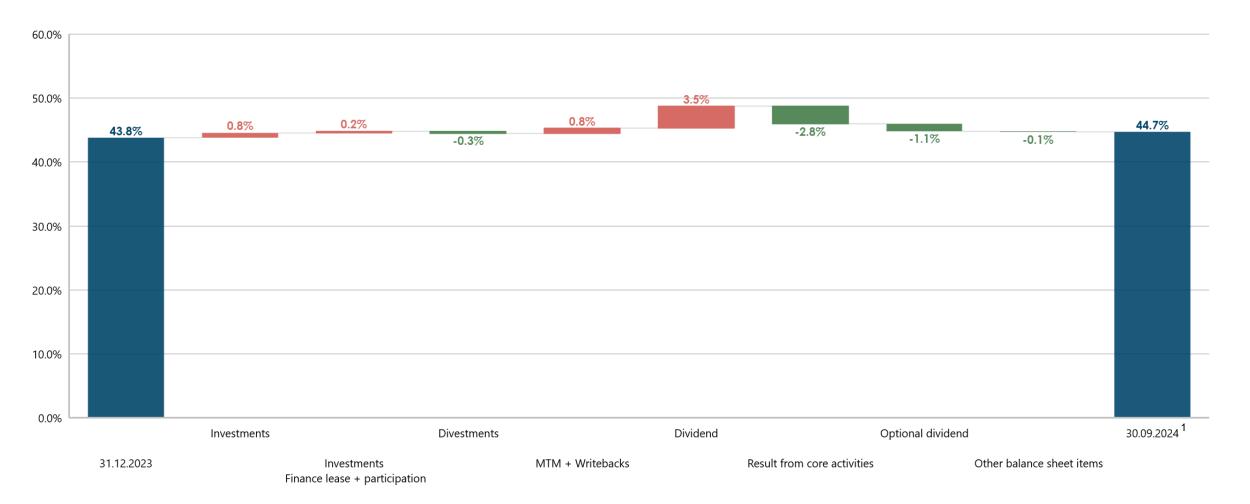






## Debt-to-assets ratio waterfall Q3





Notes: 1 Includes the seasonal effect of dividend payment in June

### **EPRA Net Asset Value metrics**



As at 30.09.2024 (x 1,000,000 EUR)	IFRS NAV	<b>EPRA NRV</b>	<b>EPRA NTA</b>	<b>EPRA NDV</b>
IFRS Equity attributable to shareholders	3,513	3,513	3,513	3,513
Include / Exclude*:				
i) Hybrid instruments		0	0	0
Diluted NAV	3,513	3,513	3,513	3,513
Include*:				
ii.a) Revaluation of IP (if IAS 40 cost option is used)		0	0	0
ii.b) Revaluation of IPUC (if IAS 40 cost option is used)		0	0	0
ii.c) Revaluation of other non-current investments		0	0	0
iii) Revaluation of tenant leases held as finance leases		30	30	30
iv) Revaluation of trading properties		0	0	0
Diluted NAV at Fair Value		3,543	3,543	3,543
Exclude*:				
v) Deferred tax in relation to fair value gains of IP		47	47	0
vi) Fair value of financial instruments		-67	-67	0
vii) Goodwill as a result of deferred tax		0	0	0
viii.a) Goodwill as per the IFRS balance sheet		0	0	0
viii.b) Intangibles as per the IFRS balance sheet		0	-2	0
Include*:				
ix) Fair value of fixed interest rate debt		0	0	129
x) Revaluation of intangibles to fair value		0	0	0
xi) Real estate transfer tax		318	0	0
NAV	3,513	3,841	3,521	3,672
Denominator for NAV	38,077,919	38,077,919	38,077,919	38,077,919
NAV per share (in EUR)	92.25	100.88	92.48	96.42
As at 31.12.2023	IFRS NAV	EPRA NRV	EPRA NTA	EPRA NDV
NAV per share (in EUR)	98.61	106.54	98.11	103.97

## Financial resources

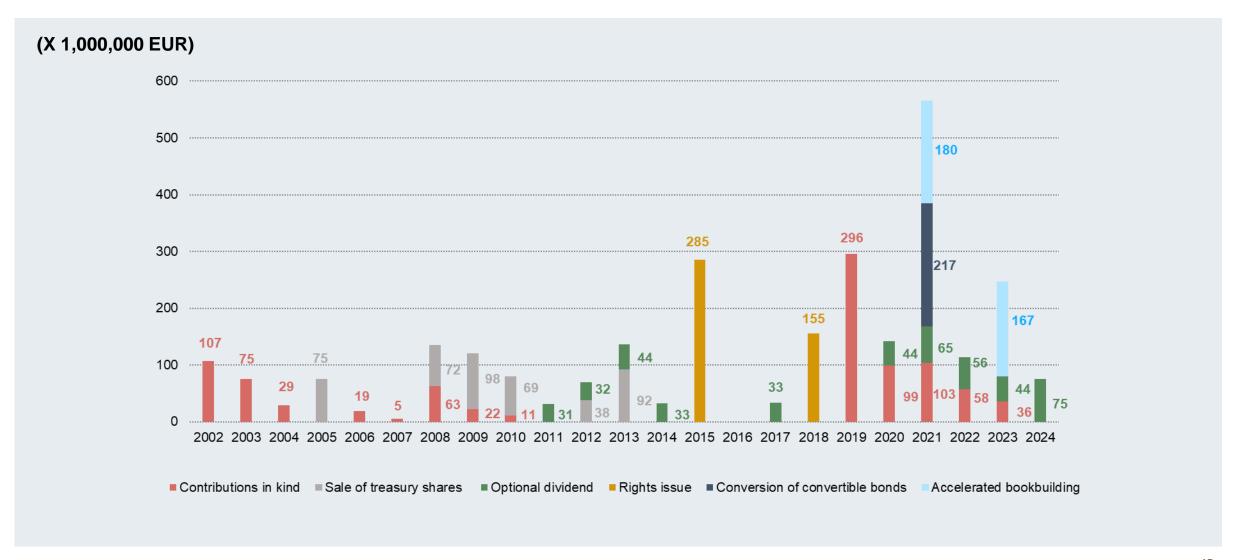




Nursing and care home Neo - Rocourt (BE)

## Recurring access to capital markets: equity

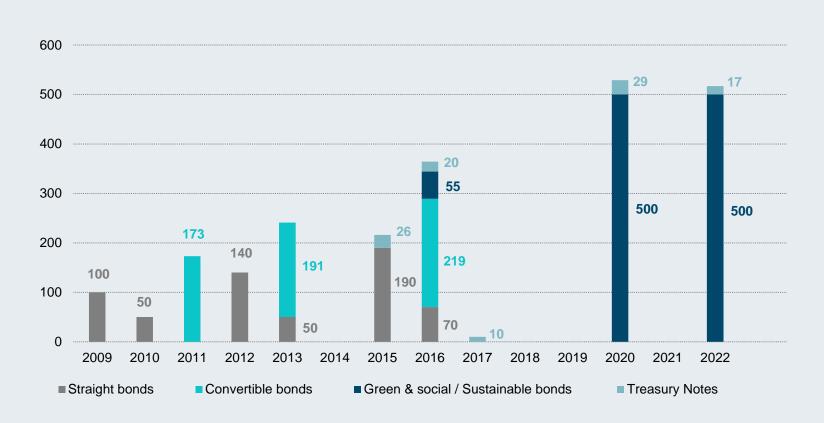




## Recurring access to capital markets: bonds







S&P credit rating confirmed on 18.03.2024 (report published on 29.04.2024) Long term: BBB, outlook stable - Short term: A-2

## Financing activity



### Q1 2024

- 08.01.2024: New 50 million EUR social bilateral credit line maturing in 2029
- 27.03.2024: 50 million EUR increase of the sustainability-linked syndicated loan maturing in 2028

### Q2 2024

- 18.04.2024: Signature of the extension for 260 million EUR of the sustainability-linked syndicated loan for one additional year to bring its maturity to 19.05.2029
- 03.06.2024: New 100 million EUR sustainability-linked bilateral credit line maturing in 2029

The credit spreads on these instruments are down compared to those of the (re)financing concluded in the previous financial year.

The only remaining financing to be repaid in 2024 is the 55 million EUR green & social 2016-2024 bond, maturing next December. Since this loan was contracted on favourable terms, it will be held until maturity.

## 2.7 billion EUR in sustainable financing



### 500 million EUR

Sustainable Bond in 2022 – 100% Refinancing – 100% Allocated



### Maximum 1.25 billion EUR – 893 million EUR outstanding as of 30.09.24 Sustainable Notes Programme in 2021 – 100% Refinancing



### 25 million EUR

Sustainability-linked credit line in 2021

#### 365 million EUR

Sustainability-linked syndicated credit line in 2022

#### 152 million EUR

Sustainability-linked credit lines in 2022

### 100 million EUR

Sustainability-linked credit line in 2024

### Related to our 30<sup>3</sup> Project

which aims at reducing the energy intensity of the overall portfolio by 30% by 2030

#### 500 million EUR

Sustainable Bond in 2020 - 100% Refinancing - 100% Allocated



### 40 million EUR

Green & Social Loan in 2019 - 100% Refinancing



### 55 million EUR

Green & Social Bond in 2016 – 100% Refinancing – 100% Allocated

	Green assets (50%)
Social assets (50%)	
L Healthcare (50%)	Coffices (50%)

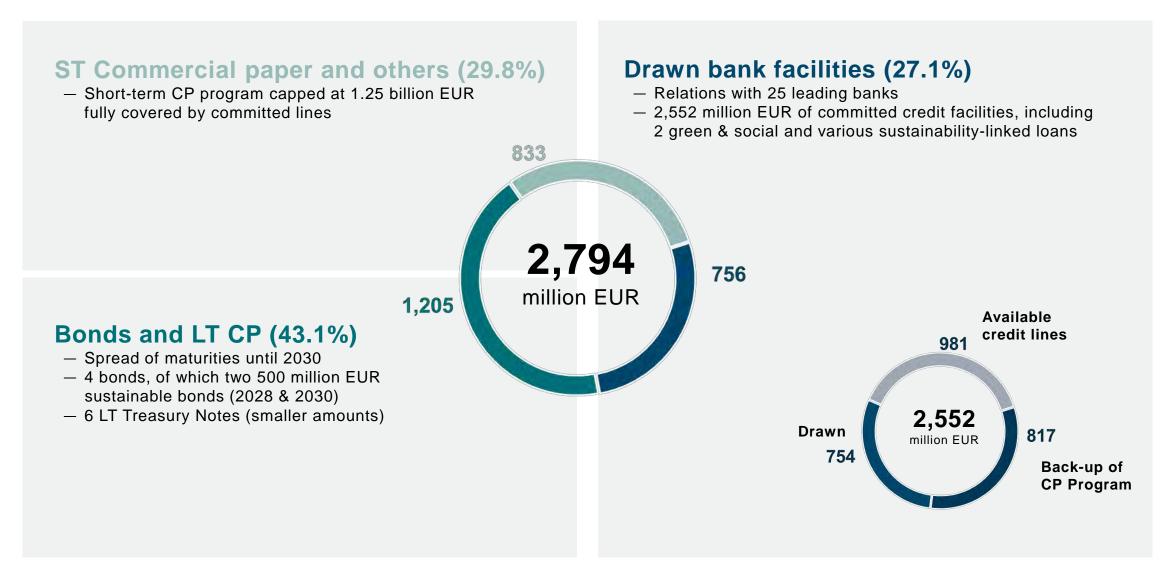
### 50 million EUR

Social Loan in 2024 - 100% Refinancing - 100% Allocated



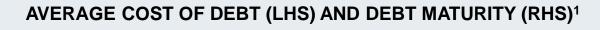
### Drawn debt breakdown

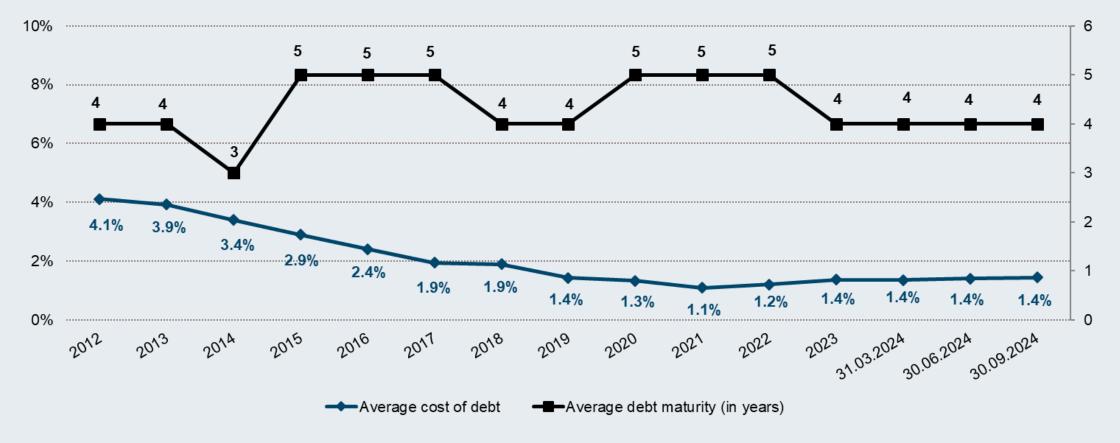




### Solid debt metrics



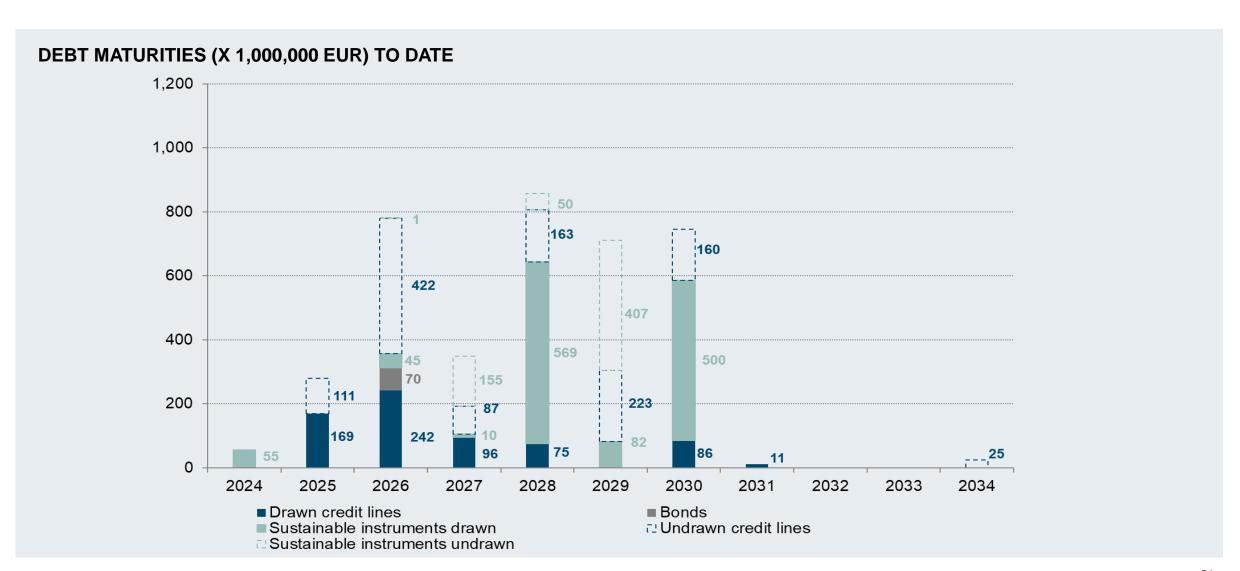




Notes: <sup>1</sup> The average debt (x 1,000,000 EUR) amounts to 2,730 per 30.09.2024 versus 2,896 per 31.12.2023.

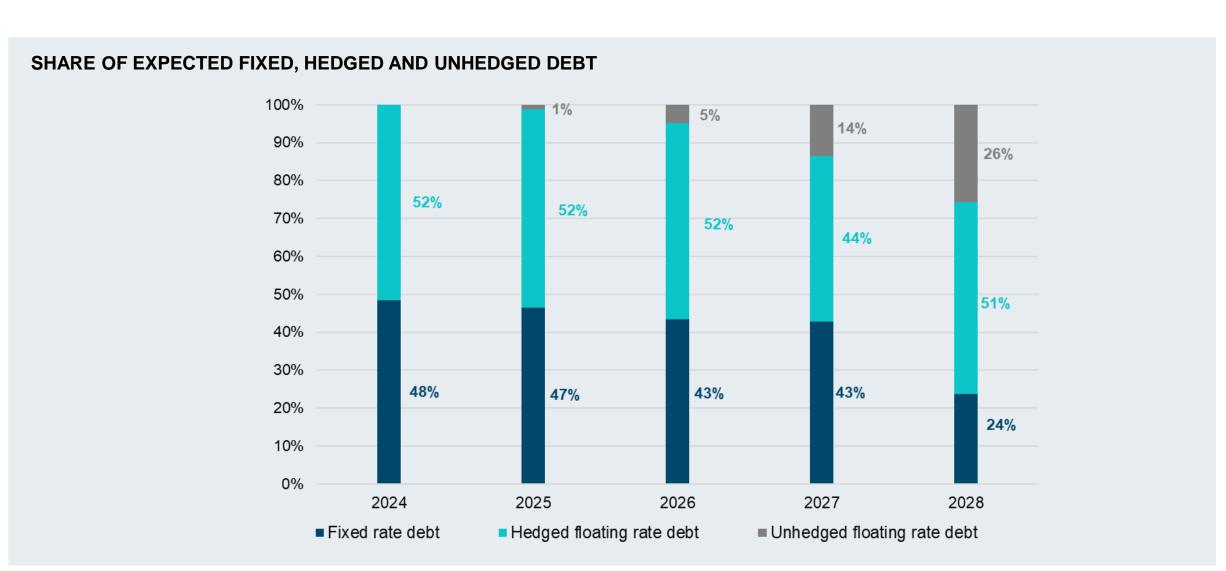
## Well-spread debt maturities





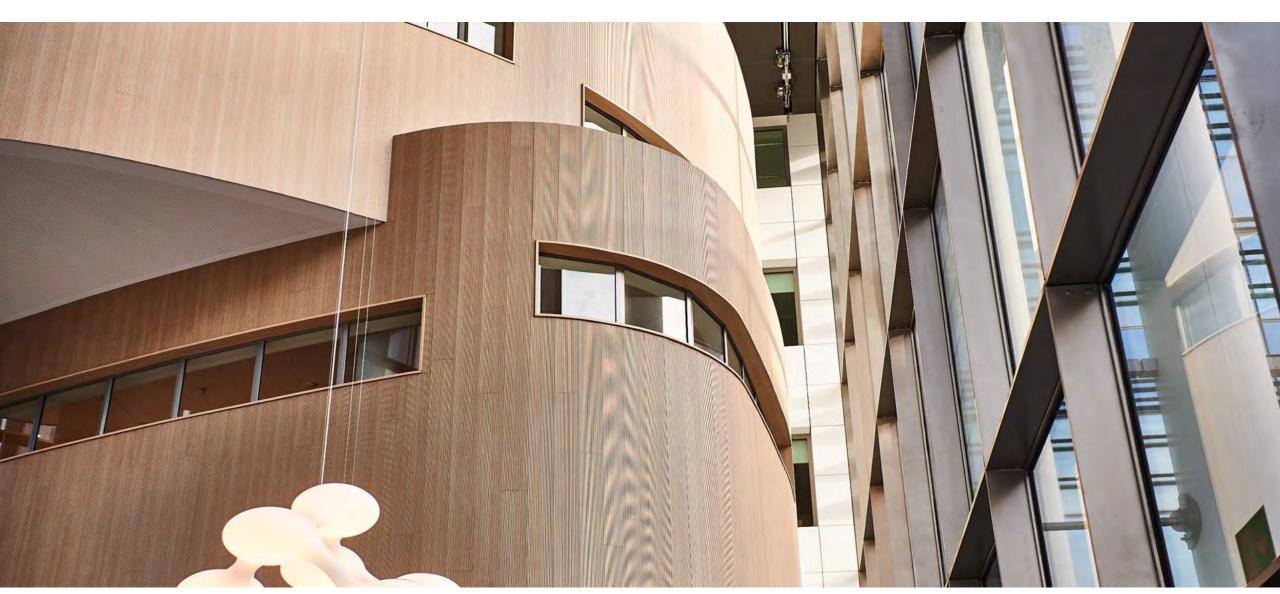
# Hedging ratio: fully hedged at 30.09.2024 and WAM hedges reaches 5 years





## 2024 outlook

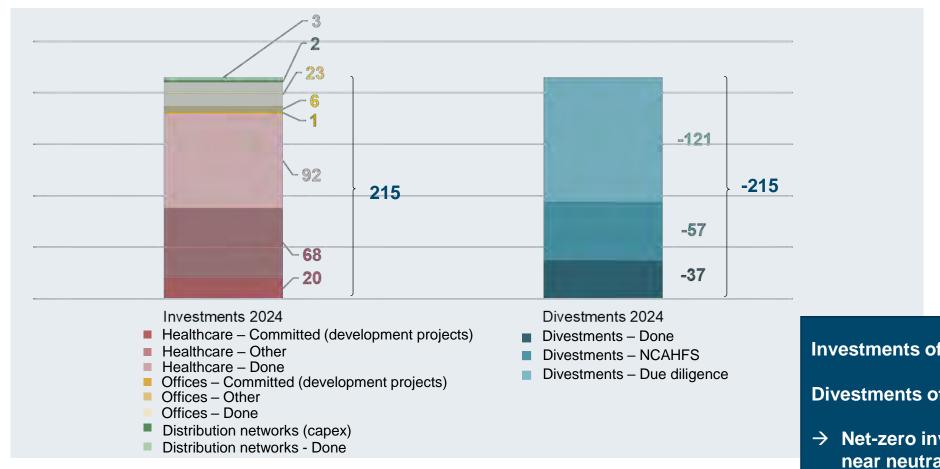




Belliard 40 office building - Brussels CBD

### Breakdown of 2024 net investment estimate<sup>1</sup>





Notes: <sup>1</sup> This is set under the assumptions disclosed in section 11 and 14 of the press release of 25.10.2024.

Investments of 215 million EUR (gross)

**Divestments of 215 million EUR** 

→ Net-zero investments, near neutral on the debt-to-assets ratio (expected lower than 44% by year-end)

### 2024 outlook



### >6.40 EUR/share

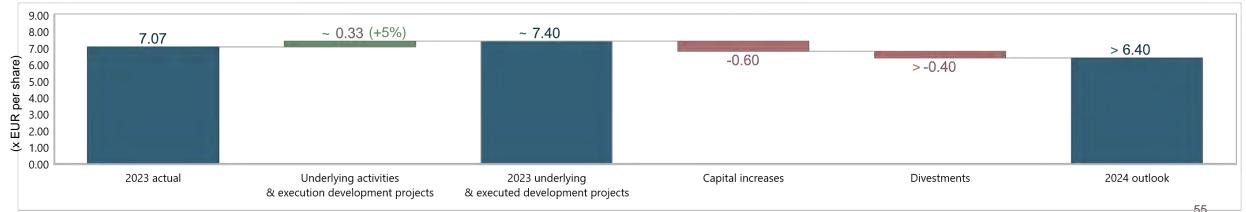
2024 NET RESULT FROM CORE ACTIVITIES – GROUP SHARE (EPRA EPS)

### 6.20 EUR/share

2024 GROSS DIVIDEND, PAYABLE IN 2025

	2024 current outlook <sup>1</sup>	2024 initial outlook <sup>4</sup>	2023 actual
Number of shares entitled to share in the result of the period	37,523,642	36,742,964	34,067,897
Net result from core activities – group share per share (in EUR)	<b>&gt;</b> 6.40 <sup>2</sup>	6.40	7.07
Average cost of debt	~ 1.5%	~ 1.5%	1.4%
Gross dividend per share (in EUR)	$6.20^3$	6.20	6.20
Debt-to-assets ratio	< 44%	~ 44%	43.8%

Notes: <sup>1</sup> This outlook is set under the assumptions disclosed in section 11 and 14 of the press release of 25.10.2024. <sup>2</sup> Taking into account the prorata temporis effects of the capital increases carried out in 2023 and 2024 (approx. -0.60 EUR per share) and the divestments carried out in 2023 and expected in 2024 (the negative impact of which should be lower than the 0.40 EUR per share initially budgetted). <sup>3</sup> The outlook would allow the distribution of a gross dividend (for the 2024 financial year, payable in 2025) of 6.20 EUR per share, subject to the evolution of the net result from core activities – group share – per share and the evolution of the debt-to-assets ratio. <sup>4</sup> This outlook was set under the assumptions disclosed in section 11 and 14 of the press release of 23.02.2024.



## **Appendices**





Belliard 40 office building - Brussels CBD

## 40 years of experience





Listing on the Brussels Stock Exchange



2005 First acquisition of healthcare property in Belgium



2012 First acquisition of healthcare property in the Netherlands

2018

New management

Acceleration of investment in Healthcare Real Estate

Rebalancing office portfolio to Brussels CBD

2021 🕕 🕕 🏶

First acquisitions in Italy, Ireland and the

2021

Contribution of the office portfolio into a dedicated subsidiary

2022

Almost 550 million EUR invested in healthcare real estate in Europe

2023

Inclusion in the new BEL ESG index and in the Financial Times' list of 500 Europe's Climate Leaders

2023

75% of portfolio invested in healthcare real estate in Europe

Completion of the sale of the Cofinimur I portfolio (property for distribution networks)

1983 Founding (6 MEUŘ capital)

100% offices

1996 Adoption

of BE-REIT acquisition status property in France

2008 First of healthcare

> **2014** First acquisition of healthcare property in Germany



**2019** First acquisition of healthcare property in Spain

2016 Issuance of Green & Social Bond, being trendsetter in Europe 2020

1st Belgian REIT to issue a benchmark Sustainable Bond

Launch of ESG Project 30<sup>3</sup>

2020 First acquisition of healthcare property in Finland

2021

Almost 1 billion EUR invested in healthcare real estate

Capital increase in the amount of nearly 565 million EUR

2023

Achievement of the target of zero net investments

Capital increases in the amount of nearly 247 million EUR

2023 40<sup>th</sup> anniversary

of the Group

2022

76 million EUR divested in office buildings

Capital increases in the amount of nearly 114 million EUR

### **Attractiveness for stakeholders**



1 Attractive real estate portfolio	<ul> <li>Leading European healthcare real estate player with demographics underpinning long-term demand</li> <li>Office portfolio with increasing Brussels CBD focus</li> </ul>
Resilient and diversified income profile	<ul> <li>75% of portfolio from Healthcare properties where demand is driven by need more than desire</li> <li>Diversified base of operators, with largest tenant at ~15% of total contractual rents</li> <li>Quality tenants in Office (17% of portfolio), including state entities representing 34% of Office rents</li> </ul>
Solid financial profile with long indexed leases with diversified tenant base	<ul> <li>Inflation-linked leases with strong and diversified tenant base</li> <li>Overall WALT of 13 years, 15 years in healthcare</li> <li>Overall occupancy of 98.3%, 99.4% in healthcare</li> </ul>
4 Strong credit profile	<ul> <li>Low debt to assets ratio of 44.7% and EBITDA ICR &gt;4x over medium term</li> <li>Unsecured financing portfolio (&lt;2% secured debt ratio)</li> <li>Investment grade rating from S&amp;P since 2001, currently BBB with stable outlook (since 2015)</li> </ul>
5 Proven access to capital markets and liquidity	<ul> <li>Smooth maturity profile and diversified funding base</li> <li>Proven and efficient access to capital markets</li> <li>Adequate liquidity buffer with ratio of sources to uses &gt;1.2x</li> </ul>
6 Track record of profitable growth	<ul> <li>LFL rental income growth of 2.1% in Q3 2024 (vs Q3 2023) and high operating margin of 83.7%</li> <li>Pipeline to increase exposure to resilient healthcare sector over time whilst adding new operators</li> <li>Capital recycling from disposals in pipeline and acquisitions</li> </ul>
7 Ambitious sustainability strategy as pillar for future growth	<ul> <li>Sustainability being a key pillar of Cofinimmo's strategy fully embedded in all aspects of the business</li> <li>1st European REIT to issue Green and Social Bond in 2016 and 1st Belgian REIT for a benchmark Sustainable Bond in 2020</li> <li>Recognition as a sustainability leader highlighted by very robust Sustainalytics and MSCI sustainability ratings and inclusion in BEL ESG index</li> </ul>
8 Conservative Belgian REIT regime regulation	<ul> <li>Restrictions on ability to increase leverage: maximum 65% debt to assets ratio</li> <li>Minimum tenant diversification requirements: maximum 20% exposure to one tenant</li> <li>Quarterly independent real estate appraisals</li> </ul>

### Increasing demand for healthcare real estate



## Supportive underlying trends... - Accelerated

- Accelerated ageing population, with baby boom generation aged today between 60 and 75 years old and progressively retiring
- Rising life expectancy and increasing level of seniors' wealth

Growing healthcare spending

demographics

- Growing need for healthcare driven by rising prevalence of new types of pathologies and chronic diseases
- Steady growth of healthcare spending across European markets, representing a constantly growing share of GDP
- Increasing share of private operators and shift to asset-light
- Increasing share of private operators, driven by consolidation and internationalization trends
- Progressive shift to asset-light with operators focusing on core operations and growth as opposed to real estate ownership

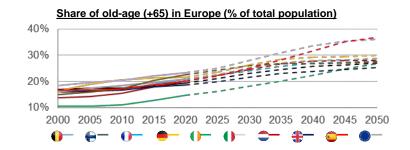
### ... with investor-friendly features

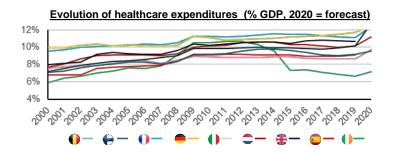
## High level of public support securing revenues

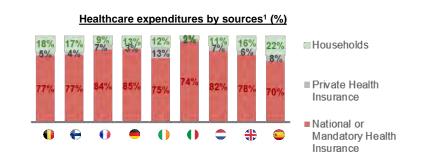
 Health expenditures mostly government-funded across Europe, with low cash-out from patient



- Low-risk and non-cyclical assets
- Long-term inflation-linked leases with typical 12- to 30-year initial maturities with strong and diversified tenant base









15 - 25 years

15 - 20 years

## Sustainability - Benchmarks & awards (Environmental 1/1)



### **Scores**

### Latest rating

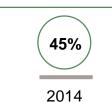
### Initial rating

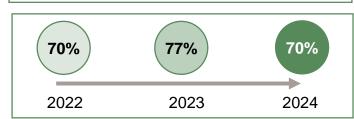
### Evolution



2023

**Green Star** with a score of **70%** standing investment (GRESB methodology changed in 2024)

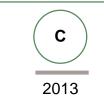


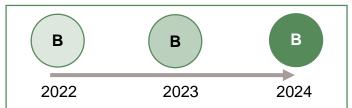




2024

**B** (on a scale going from A to D-) (with Europe regional average B and Financial services sector average B-)







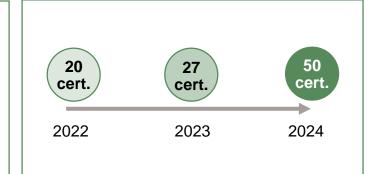
2024

BREEAM New Construction – Good to Excellent (11 certificates)

**HQE – Excellent** (1 certificate)

BREEAM In-Use – Good to Excellent (20 certificates)
ACTIVE SCORE – Gold to Platinum (18 certificates)









Scores	Latest rating	Initial rating	Evolution	
standard ethics **	2024 EE+ (Very strong) (on a scale going from F to EEE) SE Belgian Index & SE Best in Class Index	2015	2022 2023 2024	
European Women on Boards	2023 0.75 GDI rating (ranking 3 <sup>rd</sup> place in Belgium) (Global average: 0.59)	2018 <sup>1</sup>	0.75       2021       2022       2023	
EQUILEAP MAKE A DIFFERENCE AND A RETURN	2024 63% (#1 in Belgium in terms of gender equality)	2019	55%     63%       2021     2022     2023	
INVESTORS IN PE○PLE™ We invest in people Gold	2023 Gold (on a scale going from Standard to Platinum)	Stand. 2012	Gold Gold Gold 2021 2022 2023	

Notes: <sup>1</sup> No GDI rating available for 2018, on the worlwide ranking (out of 600 companies).

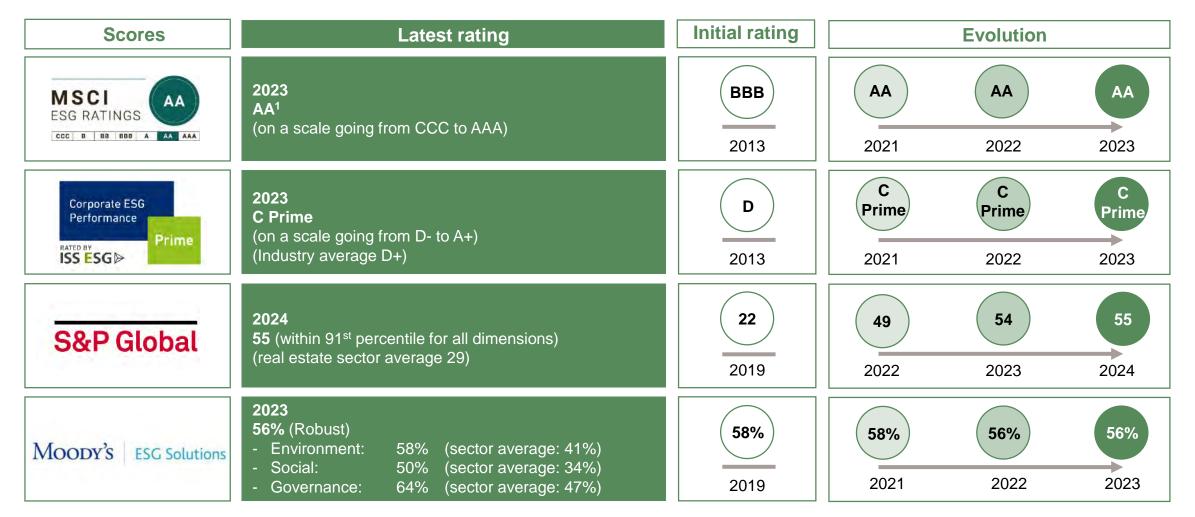


## Sustainability - Benchmarks & awards (Social 2/2)

Scores	Latest rating	Initial rating	Evolution
Great Place To Work  Certified DEC 2023-DEC 2024 BELGIUM	2023 Certification "Great Place To Work™"	2023	2023
GOLD	2023 Gold (on a scale going from Bronze to Gold)	Gold 2022	Gold Gold 2022 2023



## Sustainability - Benchmarks & awards (Governance 1/2)



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## Sustainability - Benchmarks & awards (Governance 2/2)

#### **Initial rating Evolution Scores** Latest rating 2024 Gold Award for the transparency and the Gold Gold Gold Gold SBPR quality of the group's communication towards its shareholders and stakeholders. 2012 2022 2023 2024 2024 69.1% 63.9% 63.9% 69.1%. Only Belgian real estate player included in the FT FINANCIAL | CLIMATE Top Top Top 500 Europe's Climate Leaders of Financial Times 500 **LEADERS** 600 500 (and again included in the 600 Europe's Climate statista 🗸 2023 2023 2024 **Leaders 2024** published on 25.04.2024) **Cofinimmo is rated by Sustainalytics** 15.1 11.1 10.5 12.0 Rating available on the website of Cofinimmo, ESG SUSTAINALYTICS section, Performance & data<sup>1</sup> 2022 2019 2023 2024 TIME 2024 **⁄59.57**% 59.57% **59.57%** (n°314). One of only two Belgian real estate Top Top WORLD'S MOST SUSTAINABLE companies included in the 500 World's Most 500 500. COMPANIES Sustainable Companies 2024 by the Time 2024 2024 statista 2024



## Sustainability - Benchmarks & awards (Indices 1/1)



## Belgium Q3 2024: Project completion





### Marche-en-Famenne

**Completion of a renovation and extension of the nursing and care home Douce Quiétude** 

Surface  $\sim 7,700 \text{ m}^2$ 

Budget ~ 8 million EUR

No. of beds ~ 130

Operator Armonea

Lease 20 years – NNN

Signing Q2 2022 Delivery Q3 2024

## Germany 2020-2024: Pipeline of greenfield projects





### North Rhine-Westphalia

Remaining projects:
Development of 2 innovative healthcare sites

Budget ~ 81 million EUR

No. of units ~ 330

Operator Compassio

Lease 25 years – Improved NN

Yield ~ 4.5%

Energy label 60% lower than benchmark

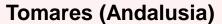
Signing Q4 2020

Expected delivery 2024-2025

## Spain Q3 2024: project completion







Completion of a nursing and care home on a plot of land previously acquired

Surface  $\sim 8,600 \text{ m}^2$ 

Budget ∼ 13 million EUR

No. of beds 180

Operator Grupo Reifs

Lease 30 years – NNN

Energy label A

Certification BREEAM New Construction

Excellent

Signing/Closing Q3 2022

Delivery Q3 2024



## Spain: Q4 2024: standing asset







### Jaen (Andalusia)

### **Acquisition of a nursing and care home**

Surface  $\sim 6,700 \text{ m}^2$ 

Budget ~ 10 million EUR

No. of beds 160

Operator Amavir

Lease 25 years – NN

Energy label A

Signing Q4 2021

Closing Q4 2024 (done)

## Contribution of the office portfolio into a subsidiary





### **Company structure**

### Offices

On 29.10.2021, Cofinimmo carried out the contribution of its business unit offices into a wholly-owned subsidiary, named Cofinimmo Offices SA/NV. At that same date, and taking into account the contribution, the subsidiary had a total balance sheet of 1.5 billion EUR, with an equity of 0.8 billion EUR and a debt-to-assets ratio of 44.9%.

This internal transaction was designed to allow future investors to participate, in due time, in the capital of the subsidiary.

Cofinimmo Offices has obtained the status of an institutional regulated real estate company (IRREC). The operation had no effect on the consolidated accounts nor on the dividend proposal.

On 30.09.2024, this subsidiary had a total balance sheet of 1.1 billion EUR, with an equity of 0.8 billion EUR and a debt-to-assets ratio of approx. 30%.

## **Update on Brussels office market**



#### MARKET STATISTICS Q3 2024

SUBMARKET	INVENTORY (SQ M)	AVAILABILITY (SQ M)	VACANCY RATE	PRIME RENT (€/sq m/year)	PRIME YIELD
Brussels (Overall)	13,841,345	1,151,255	8.32%	€390	5.15%
Leopold	3,489,162	110,747	3.17%	€390	5.15%
Centre	2,510,662	127,083	5.08%	€340	5.25%
North	1,621,727	186,909	11.53%	€270	5.80%
Louise	875,761	65,370	7.46%	€340	5.30%
Midi	618,538	17,137	2.77%	€195	6.00%
Decentralised	2,426,547	292,773	12.07%	€200	7.35%
Periphery	2,298,948	354,576	15,42%	€185	6.85%

#### PRIME YIELDS STEADY AS GEOPOLITICAL CHALLENGES LOOM

The third quarter followed and confirmed the trend observed in Q2. Despite several months having passed since the European Central Bank's first interest rate cut in June, and in anticipation of the likely October cut, the investment market—particularly prime yields—has remained stable.

In Brussels, prime yields are still at a theoretical level of 5.15%, marking a year-over-year increase of 15 basis points, and a significant rise of 155 basis points from the low to the current peak.

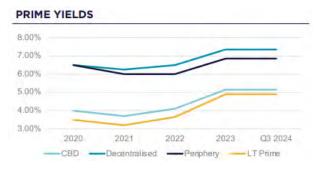
While it appears that the bottom of the market has been reached, geopolitical uncertainties remain the primary concern. However, European banks are less exposed to the real estate sector compared to their American counterparts.

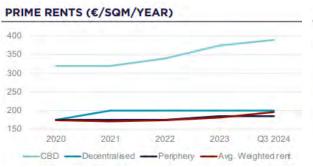
#### PRIME RENTS HIT RECORD HIGHS IN THE LEOPOLD DISTRICT

Prime rents are once again on the rise, following a stable quarter. Nearly every district within the CBD has seen successive rent increases, with the Leopold district standing out. Prime rents in the district climbed from 375 to 390€/sqm/year.

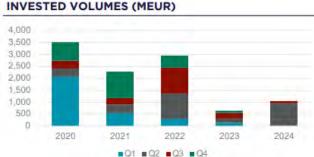
Notably, a record-breaking transaction was recorded in the M10 building, where a law firm secured the top floors at a rate of 400€/sqm/year. While this figure exceeds the officially reported prime rent, it reflects the premium associated with leasing premium office spaces at higher levels.

As for the Decentralized and Periphery districts, rents have remained stable this quarter, holding at 200 and 185€/sqm/year, respectively.









## EPRA financial KPI's on 30.09.2024



	30.09.2024	30.09.2023
EPRA Earnings per share (in EUR)	4.88	5.33
EPRA Diluted Earnings per share (in EUR)	4.88	5.33
	30.09.2024	31.12.2023
EPRA Net Initial Yield (NIY)	5.6%	5.5%
EPRA Vacancy Rate	1.8%	1.6%
EPRA Cost ratio (cost of vacancy excluded)	16.6%	18.8%
EPRA LTV	44.3%	43.1%

# Breakdown of development projects (1/2)



Project	Type (of works)	Number of beds	Surface area (in m²)	Estimated completion date (first rent)	Total investment	Total investment as of 30.09.2024	Total investment still to be carried out in 2024	Total investment after 2024
		(after work	s)			(x 1,000,00	00 EUR)	
ONGOING DEVELOPMENT PROJ	ECTS							
HEALTHCARE REAL ESTATE								
Belgium								
Genappe	Construction of a nursing & care home	112	6,000	Q3 2025	19	13	1	5
The Netherlands								
Vlijmen	Construction of a nursing & care home	30	2,100	Q1 2025	9	7	1	1
Spain								
Palma de Mallorca	Construction of a nursing & care home	157	7,000	Q3 2026	16	12	1	3
(Balearic Islands)								
Alicante (Valencia)	Construction of a nursing & care home	150	7,300	Q4 2024	14	14	0	0
Oviedo (Asturias)	Construction of a nursing & care home	144	6,500	Q2 2026	12	10	1	1
Castellón de la Plana (Valencia)	Construction of a nursing & care home	136	5,900	Q3 2025	12	11	0	0
Córdoba (Andalusia)	Construction of a nursing & care home	162	7,300	Q4 2025	15	10	3	3
Murcia (Murcia)	Construction of a nursing & care home	150	6,700	Q1 2025	14	14	0	0
Ourense (Galicia)	Construction of a nursing & care home	116	5,200	Q2 2026			_	
Tenerife (Canary Islands)	Construction of a nursing & care home	124	5,700	Q3 2026	23	12	7	4
Maracena (Andalusia)	Construction of a nursing & care home	180	9,100	Q3 2025	13	11	0	2
Dos Hermanas (Andalusia)	Construction of a nursing & care home	135	7,700	Q4 2025	12	8	2	2
Valladolid (Valladolid)	Construction of a nursing & care home	164	8,100	Q3 2025	14	7	5	3
El Cañaveral (Madrid)	Construction of a nursing & care home	165	7,000	Q4 2025	15	8	1	7

# Breakdown of development projects (2/2)



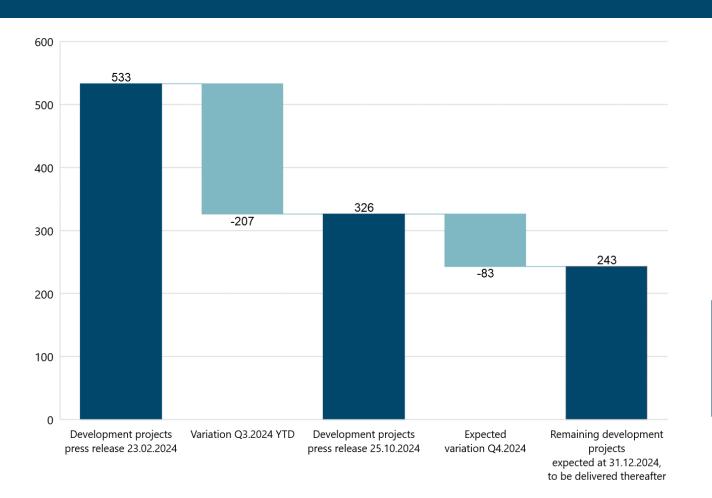
Development project	Type (of works)	Number of beds	Surface area (in m²)	Estimated completion date (first rent)	Total investment	Total investment as of 30.09.2024	Total investment still to be carried out in 2024	Total investment after 2024
		(after work	(after works)			(x 1,000,000 EUR)		
OFFICES								
Belgium								
Stationsstraat 110	Renovation		15,000	Q1 2025	36	35	1	0
(Malines/Mechelen)								
SUBTOTAL INVESTMENT PRO	PERTIES				225	174	21	29
HEALTHCARE REAL ESTATE								
Germany								
North-Rhine-Westphalia	Development of 2 eco-friendly healthcare campuses	330	27,000	2024-2025	81	11	37	33
Spain								
Vicálvaro (Madrid)	Construction of a nursing & care home	132	5,500	Q4 2024	11	7	3	0
Jaén (Andalusia) <sup>1</sup>	Construction of a nursing & care home	160	6,700	Q4 2024	10	8	2	0
TOTAL INVESTMENT PROPER	TIES, NON-CURRENT FINANCIAL ASSETS, FINANCE LEASE F	RECEIVABLES AND ASSOCIAT	ΓES		326	200	63	62

Roadshow presentation - 30.09.2024

## **Evolution development projects**



Execution ongoing: approx. 240 million EUR of development projects still to be delivered expected by YE 2024



Out of the 243 million EUR, only 62 million EUR need to be invested after 2024 (see previous slide)

## Spain: where are we since entry in Sept 2019?



Project	Type (of works)	Total investment (x 1,000,000 EUR)	Investments as of 30.09.2024 (x 1,000,000 EUR)
Properties in operation			
Alcalá de Guadaíra (Andalusia)	Acquisition of a nursing and care home	7	7
2. Utrera (Andalusia)	Acquisition of a nursing and care home	8	8
3. Castellón (Valencia)	Acquisition of a nursing and care home	9	9
4. Vigo (Galicia)	Acquisition of a nursing and care home	8	8
<ol> <li>15. Lagune/Batipart portfolio (Investment properties)</li> </ol>	Acquisition of nursing and care homes	~ 105	~ 105
16. – 22. Lagune/Batipart portfolio (Finance lease receivables)	Investment in nursing and care homes	~ 45	~ 45
23. Bilbao (Basque Country)	Acquisition of a nursing and care home	9	9
24. Oleiros (Galicia)	Construction of a nursing and care home	11	11
25. Cartagena (Murcia)	Construction of a nursing and care home	13	13
26. Sarriguren (Navarra)	Construction of a nursing and care home	13	13
27. Lérida (Catalonia)	Construction of a nursing and care home	14	14
28. El Puerto de Santa María (Andalusia)	Redesign of a nursing and care home	10	10
29. Legazpi (Madrid)	Construction of a nursing and care home	12	12
30. Castellón (Valencia)	Construction of a nursing and care home	9	9
31. Vallecas (Madrid)	Construction of a nursing and care home	10	10
32. Tarragona (Catalonia)	Construction of a nursing and care home	15	15
33. Elche (Valencia)	Construction of a nursing and care home	8	8
34. Tomares (Andalusia)	Construction of a nursing and care home	13	13
Development projects in progress			
35. Palma de Mallorca (Balearic Islands)	Construction of a nursing and care home	16	12
36. Alicante (Valencia)	Construction of a nursing and care home	14	14
37. Vicálvaro (Madrid)	Construction of a nursing and care home	11	7
38. Jaén (Andalusia)¹	Construction of a nursing and care home	10	8
39. Oviedo (Asturias)	Construction of a nursing and care home	12	10
SUB-TOTAL		~ 383	~ 372









## Spain: where are we since entry in Sept 2019?



Project	Type (of works)	Total investment (x 1,000,000 EUR)	Investments as of 30.09.2024 (x 1,000,000 EUR)
Development projects in progress			
40. Castellón de la Plana (Valencia)	Construction of a nursing and care home	12	11
41. Córdoba (Andalusia)	Construction of a nursing and care home	15	10
42. Murcia (Murcia)	Construction of a nursing and care home	14	14
43. Tenerife (Canary Islands)	Construction of a nursing and care home		
44. Ourense (Galicia)	Construction of a nursing and care home	23	12
45. Maracena (Andalousie)	Construction of a nursing and care home	13	11
46. Dos Hermanas (Andalusia)	Construction of a nursing and care home	12	8
47. Valladolid (Valladolid)	Construction of a nursing and care home	14	7
48. El Cañaveral (Madrid)	Construction of a nursing and care home	15	8
Land reserve			
49. Malaga (Andalusia)	Acquisition of a plot of land	4	4
TOTAL		~ 505	~ 458



Canary Islands

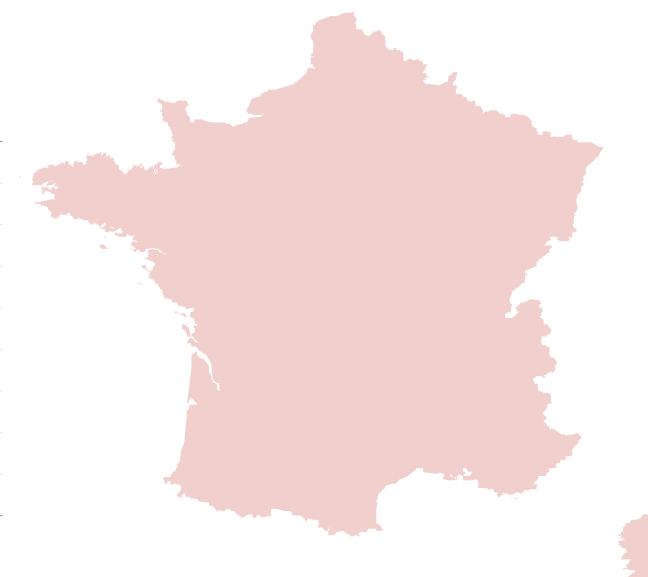


# Major healthcare operators in France



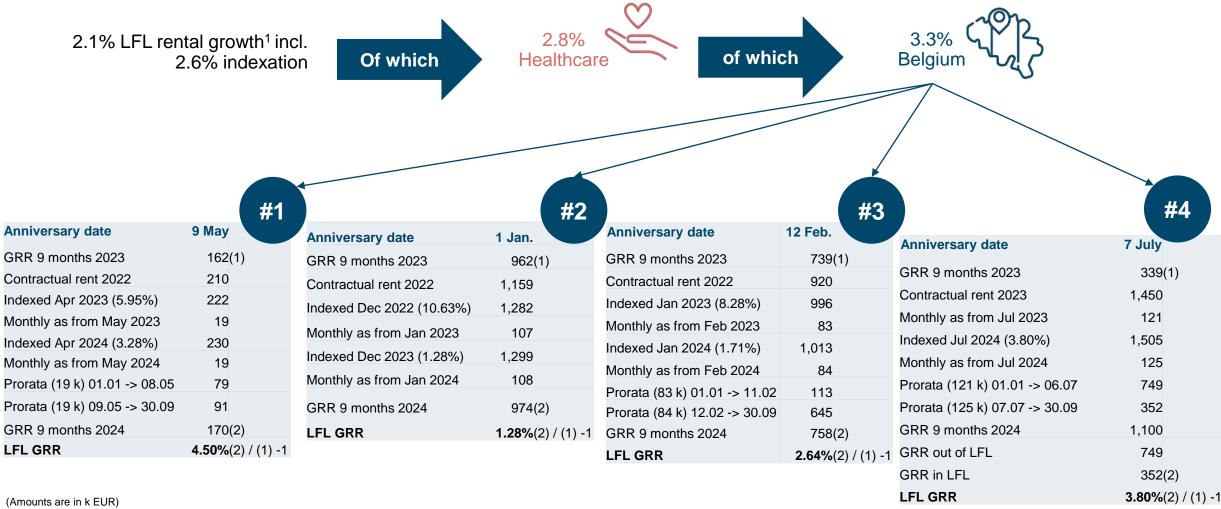
Based on contractual rents of 360.3 million EUR per 30.09.2024

Operator	%
Clariane	5.7%
French Red Cross	3.0%
Emeis	1.3%
DomusVi	1.2%
Colisée	0.3%
Other	0.3%
FRANCE	11.7%
Rest of Europe	88.3%
TOTAL	100.0%









### **Executive committee**



Jean-Pierre Hanin CEO & Managing Director (since 2018)



- Lhoist Group (global leader in lime and dolime) CFO and CEO
- Etex (construction materials group)
   CFO then Manager of the Building Performance division

Jean Kotarakos CFO – Executive Director (since 2018)



- D'leteren Group
   (Listed Belgian leader, automotive market)
   Head of Consolidation & Corporate Planning,
   then Finance Manager at D'leteren Lease
- Aedifica (Healthcare REIT)
   CFO 2007-2018

Françoise Roels
Chief Corporate Affairs &
SecretaryGeneral (since 2004)
- Executive Director
(since 2007)



- Belgacom (telecom operator)Director Corporate Governance
- Euroclear/JP Morgan
   Vice President Tax

Sébastien Berden COO (since 2018)



#### **Joined Cofinimmo in 2004**

- Head of Healthcare (since 2011)
- Business Development Healthcare
- Investor Relations Officer

Yeliz Bicici COO (since 2018)



#### **Joined Cofinimmo in 2008**

- Head of Development (since 2014)
- Development Manager
- Area Manager
- Property Manager

Roel Dumont CHRO (since 2024)



#### Joined Cofinimmo in 2021

 Head of Human Resources and Internal Communication Sophie Grulois General Counsel (since 2024)



#### **Joined Cofinimmo in 2020**

Head of Legal

## **Corporate governance: Board of Directors**



Mr Jacques van Rijckevorsel

Chairman of the board of Capricorn Sustainable Chemistry Fund, member of the board of Fondation Médicale Reine Elisabeth, Fondation Louvain advisory board of Louvain School of Management and the board of de Duve Institute

Former Chairman of the Board of Directors of a leading academic hospital in Belgium (Cliniques universitaires Saint-Luc - UCLouvain)

Ms Inès Archer-Toper

Member of the Board of Directors of Merlin Properties
Former partner of Edmond de Rothschild Corporate Finance SA and former
member of the Board of Directors of Gecina

Mr Olivier Chapelle

Chairman of the Board of Directors of Schréder SA Former CEO of listed industrial company Recticel

Ms Nathalie Charles

Member of the Board of Directors of Gecina Former Deputy CEO of BNP Paribas Real Estate, responsible for Investment Management

Mr Xavier de Walque

CFO and member of the Executive and Investment Committees of Cobepa Member of the Board of Directors of AGEAS

Ms Anneleen Desmyter

CEO of the real estate company Yally, member of the Advisory Board of Groep Christiaens & the Cure Care Network

Mr Benoit Graulich

Managing Partner at Bencis Capital Partners (PE)

Mr Jean Hilgers

Chairman of the board of UCLouvain University, Chair of the Risk committee of AG Insurance
Former Executive Director at National Bank of Belgium (NBB)

Mr Jan Suykens

Member of the Boards of Directors of Revive Fund Management, Mediahuis and De Warande Chairman of Guberna Former CEO of listed holding company Ackermans & van Haaren

Ms Mirjam van Velthuizen-Lormans

CFO and member of the Board of Directors of ProRail
Member of the Supevisory Board and Chair of the audit committee of
Jeroen Bosch Ziekenhuis

Mr Michael Zahn

Managing Partner, Hystake Investment Partners GmbH Chairman of the Advisory Board of Weisenburger Bau+Verwaltung GmbH and Deputy Chairman of the Supervisory Board of Branicks Groupe AG (previously) DIC Asset AG Former CEO of Deutsche Wohnen (2008 – 2021)

**3 Executive Directors** 

Members of the Executive Committee

14
MEMBERS

36%

71%
INDEPENDENT DIRECTORS

## Shareholder calendar



Event	Date
Annual press release: results as at 31.12.2024	21.02.2025 (before market)
Publication of the 2024 universal registration document including the annual financial report and the sustainability report	11.04.2025 (before market)
Interim report: results as at 31.03.2025	25.04.2025 (before market)
2025 ordinary general meeting	14.05.2025
Half-year financial report: results as at 30.06.2025	01.08.2025 (before market)
Interim report: results as at 30.09.2025	31.10.2025 (before market)
Annual press release: results as at 31.12.2025	20.02.2026 (before market)

### **Disclaimer**



This presentation is directed to financial analysts and institutional investors and is not to be considered as an incentive to invest or as an offer to acquire Cofinimmo shares.

The information herein is extracted from Cofinimmo annual and half-yearly reports and press releases but does not reproduce the whole content of these documents. Only the French annual and half-yearly reports and press releases form legal evidence.

This presentation contains forward-looking statements based on the group's plans, estimates and forecasts, as well as on its reasonable expectations regarding external events and factors. By its nature, the forward-looking statements are subject to risks and uncertainties that may have as a consequence that the results, financial situation, performance and actual figures differ from this information. Given these uncertainty factors, the statements made regarding future developments cannot be guaranteed.

Please consult our press release dated 25.10.2024 for an identification of the Alternative Performances Measures (as defined in the ESMA guidelines) used by Cofinimmo.

### Contact





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www.cofinimmo.com



## **Notes**

