

Roadshow Presentation

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Highlights H1 2025



Resilient results and asset rotation plan on track in a volatile global environment.

Results of Cofinimmo (Euronext Brussels: COFB) higher than the outlook

- Net result from core activities Group share* (equivalent to EPRA Earnings*) up
 2.4% at 122 million EUR, higher than the outlook
- Net result Group share at 112 million EUR (up 70 million EUR)
- EPRA Earnings Per Share* outlook confirmed: at least 6.20 EUR per share for 2025, excluding non-recurring effects arising from the potential combination with Aedifica¹
- Gross dividend outlook for the 2025 financial year, payable in 2026, confirmed at 5.20 EUR per share

Excellent operational performance

- Gross rental income of 177 million EUR (up nearly 3% on a like-for-like basis*)
- High occupancy rate: 98.6%
- Particularly long residual lease length: 13 years

Sustainability

- Two BREEAM certifications granted in healthcare real estate in Finland but also in offices
- Renewal of the 'Great Place to Work™' certification in Belgium and Germany
- Cofinimmo improves its ranking in the 600 Europe's Climate Leaders 2025 list by Financial Times
- Cofinimmo extends the scope of its ISO 140001 certification to include its activities in Spain

Solid financial structure

- Debt-to-assets ratio: 44.4% (including the seasonal effect of the payment of the dividend)
- Very low average cost of debt*: 1.4%
- Rating BBB/Stable/A-2 confirmed by S&P on 25.03.2025 (report published on 16.04.2025, with an improvement outlook published on 04.06.2025)
- Headroom on committed credit lines of 866 million EUR, available for new opportunities
- 77% of the Group's consolidated portfolio (6.0 billion EUR) invested in healthcare real estate
- Office portfolio of 927 million EUR (15%), largely centred on the best area of the Brussels' Central Business District
- Valuation of the consolidated portfolio stabilised
- Gross investments: 36 million EUR
- Divestments: 56 million EUR already completed as at 30.06.2025, i.e. 56% of the 2025 divestment target, and approx. 70% including the files completed in July and those already signed and expected to be closed by the end of the financial year
- Three provisional acceptances completed in the 1st half-year following a cumulative investment of 57 million EUR spread over the last years

Company profile





Psychiatric clinic Kaarst (DE)

About Cofinimmo





Leading Belgian listed REIT invested in healthcare (77%), offices (15%) & distribution networks (8%)



Consolidated **portfolio** fair value: **6.0 billion EUR**



Leading listed **healthcare property** investor, with pan-European combined presence in Belgium, France, the Netherlands, Germany, Spain, Finland, Ireland, Italy and the United Kingdom



REIT status in Belgium (SIR/GVV), France (SIIC), Spain (SOCIMI)



Office property investor in Belgium only



High weighted average **residual lease term (13 years)** based on **inflation-linked** lease agreements



Internal real estate management platform: **Approx. 150 employees**



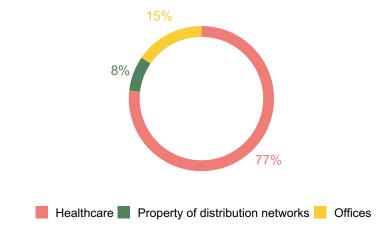
Total market capitalisation: **2.9 billion EUR** (as at 23.07.2025)



Sustainability embedded in the organisation, as evidenced by application of reporting guidelines such as GRI, sBPR EPRA and Euronext ESG and by assessments such as GRESB, Carbon Disclosure Project, Sustainalytics, MSCI ESG, ISS ESG, S&P Global CSA, Moody's ESG Solutions, Standard Ethics, Solactive EU CSR Index, BREEAM, European Women on Boards, Equileap, Investors in People and Great Place To WorkTM. Cofinimmo is also one of the Top SBTi 1.5° C ESG Bond issuers and included in the Euronext Bel ESG Index.

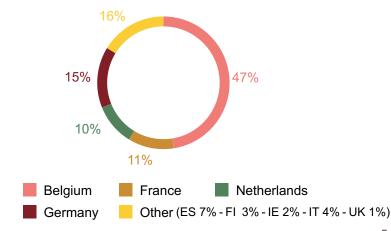
PORTFOLIO BREAKDOWN BY SEGMENT

(30.06.2025 – based on a fair value of 6,021 million EUR)



PORTFOLIO BREAKDOWN BY COUNTRY

(30.06.2025 – based on a fair value of 6,021 million EUR)



Our strategy





a top quality portfolio, also participating in innovative real

estate concepts addressing healthcare challenges

Working

Creating value through capital recycling



An opportunityseeking approach with long-term income

Highlights per segment







15%
OF THE CONSOLIDATED PORTFOLIO

25
NUMBER OF ASSETS

0.9 billion EUR

FAIR VALUE OF THE PORTFOLIO



8% HE CONSOLID

OF THE CONSOLIDATED PORTFOLIO

804

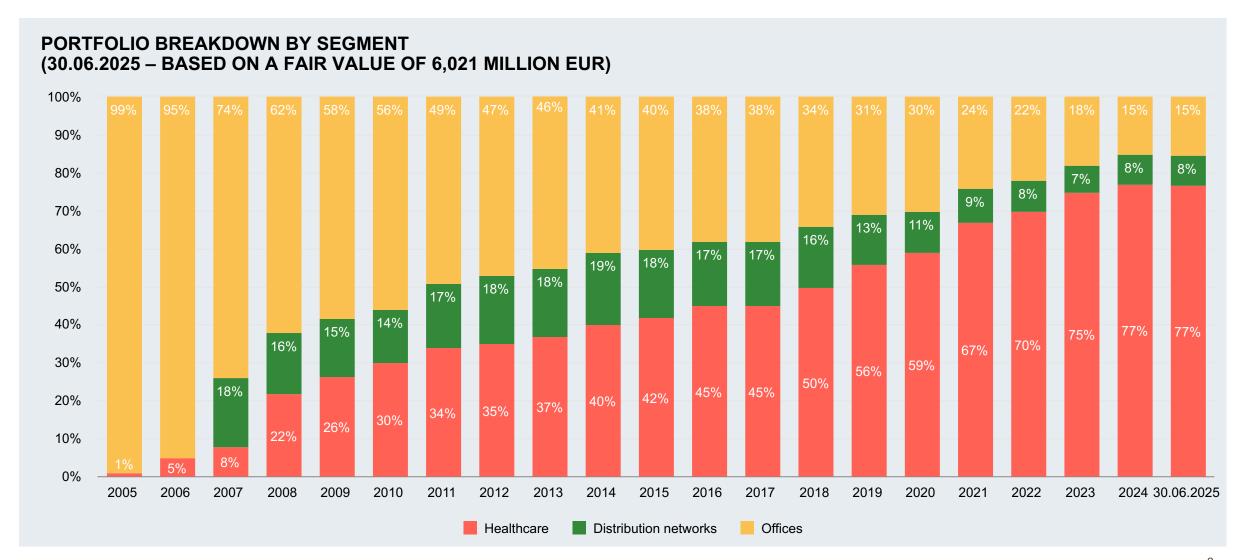
NUMBER OF ASSETS

0.5 billion EUR

FAIR VALUE OF THE PORTFOLIO

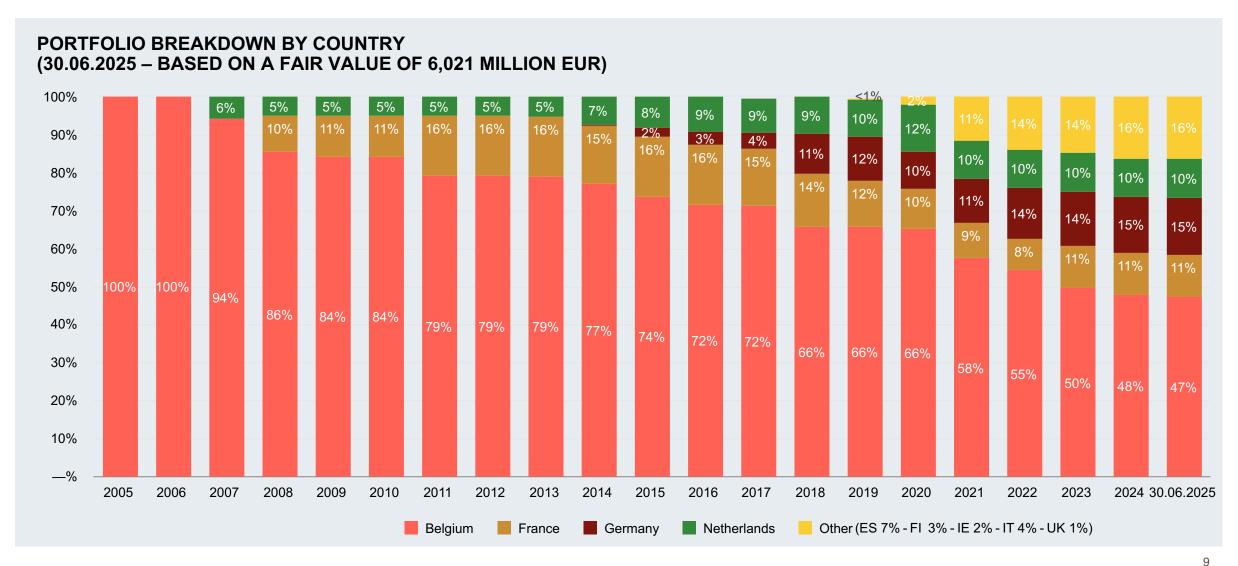
From historic office player in Belgium... ...into a leading European Healthcare REIT





Growing European footprint

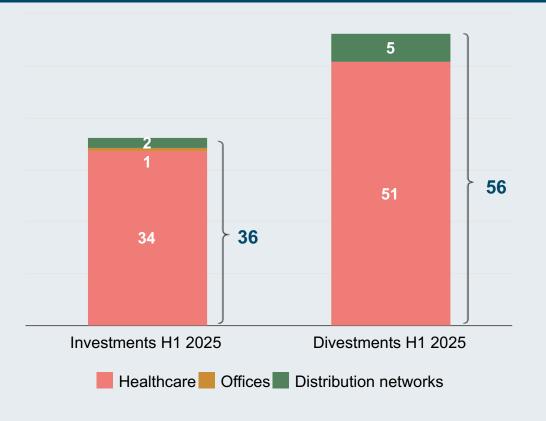




20 million EUR net divestments H1 2025



20 million EUR net divestments, coming from:
36 million EUR gross investments¹
56 million EUR divestments², in line with or higher than the latest fair value



Notes: 1 Investment properties (including RETT), non-current financial assets, finance lease receivables and associates. 2 Investment value as at 31.12.2024, i.e. including theoretical RETT.

Active portfolio rotation towards healthcare

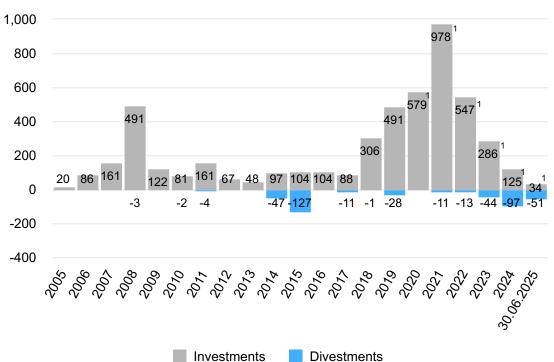


ONGOING PORTFOLIO ROTATION SINCE 2018

despite changes in market conditions with net investments in healthcare and net divestments in other segments

Healthcare 2005 - 2025:

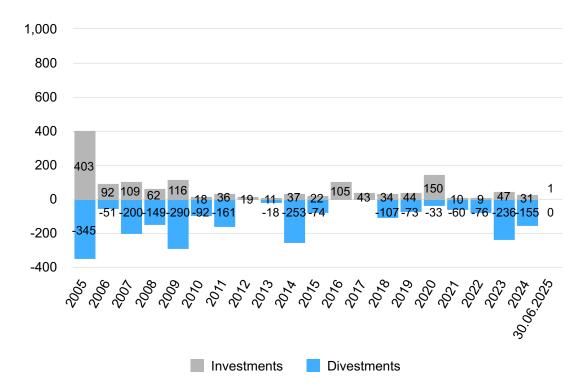
Net investments: 4,540 million EUR



Notes: ¹ Including investment properties (including RETT), non-current financial assets, finance lease receivables and associates.

Offices 2005 - 2025:

Net divestments: -974 million EUR

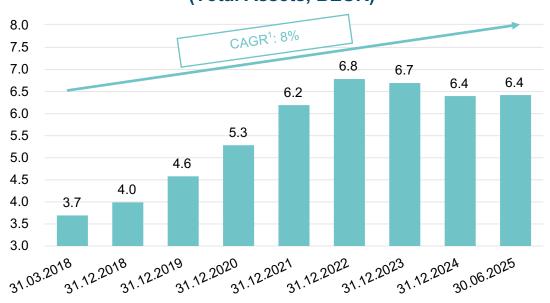


Solid historical portfolio growth

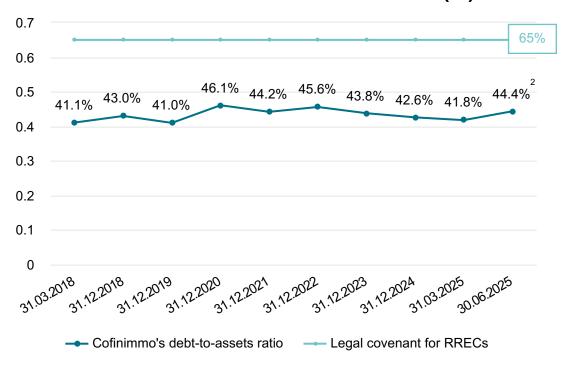


PORTFOLIO GROWTH

(Total Assets, BEUR)



WHILE MAINTAINING A STABLE D/A-RATIO (%)



Cofinimmo's investment pace has significantly accelerated since 2018 and the company plans to continue its expansion path in the healthcare real estate segment

Notes: 1 Compounded Annualised Growth Rate over the period 31.03.2018 – 30.06.2025.; 2 Includes the seasonal effect of dividend payment in May.

On the stock market



High visibility

-Market cap at 23.07.2025: 2.9 billion EUR

—Number of shares: 38,096,217

-Major indices: Bel20, EPRA Europe, GPR 250

—ESG indices: Benelux 20, BEL ESG

Sound daily liquidity

—Free float: 100% (Euronext criteria)

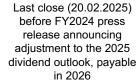
—Average volume traded daily: 7 million EUR

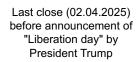
—Annualised velocity in 2025: 71%

Share price / IFRS NAV on 23.07.2025: 15% discount

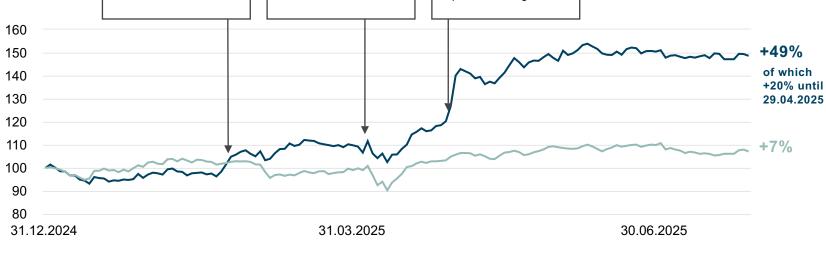








Last close (29.04.2025) before stabilisation at a level reflecting the potential combination with Aedifica through a public exchange offer



— COFB TSR — FTSE EPRA Nareit Europe Developed index

Sustainability





Nursing and care home – Oleiros (ES)

Longstanding pioneer in sustainability



Cofinimmo is a frontrunner in sustainability...

- 2008: ISO 14001 certification
- 2010: Energy intensity and GHG emissions published
- 2014: Sustainability Report + limited assurance by external auditor
- 2018: Participant of the 10 principles of the United Nations Global Compact
- 2022: Euronext Sustainable Growth Award 2021
- 2023: Euronext Bel ESG index member + top SBTi 1.5°C ESG Bond issuer
- 2023-2025: Europe's Climate Leaders (Financial Times)
- 2024: World's Most Sustainable Companies (Time)
- 2025: ISO 14001 certification scope extended to Spain







...with a high level of transparency...

- Application of reporting guidelines such as GRI, sBPR EPRA and Euronext ESG
- Reporting and external assessment on use of proceeds
- Application of EU Directive 2014/95 on non-financial reporting on a voluntary basis (NFRD)
- In preparation for CSRD reporting on FY 2025 by early 2026 (subject to changes in the relevant legislation)

...and a sustainable finance pioneer...

- 1st European REIT with green & social bond in 2016
- Sustainable Financing Framework reviewed by Moody's in May 2020
- 1 billion EUR of benchmark sustainable bond (2020 and 2022)
- More than 690 million EUR of sustainability-linked credit lines (since 2021)

...and ambitious science-based targets

30% reduction of the energy intensity
 of the portfolio by 2030 in the spirit of the Paris
 Agreement (COP21) to limit global warming to 1.5°C





Sustainability - Strategy and objectives



The corporate mission of Cofinimmo "Caring, Living and Working - Together in Real Estate" is supported by a strong sustainability strategy



Reducing energy intensity

Improve the buildings' energy performance and comfort standards while providing a longterm environmental answer to their life cycle



Skilled and service-minded employees



Governing business with integrity

Recognise the value of people for both the company and the community by investing in development of staff through training and coaching initiatives, promote equal opportunities, support safety, well-being and resilience of employees

Demonstrate transparency and ethical behaviour towards its stakeholders in conducting its activities by applying clear operating principles

The sustainability strategy contributes to the United Nations Sustainable Development Goals (SDGs)























Sustainability – Target validated by SBTi



Setting ambitious science-based targets in 2020 with project 30³

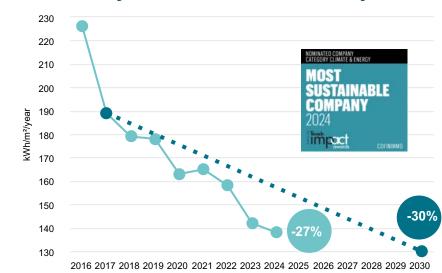
- Science-Based Targets initiative to reduce by 30% the energy intensity of the portfolio by 2030 (scopes 1, 2 and 3), to reach 130 kWh/m²/year, compared to 2017, in line with the Paris Agreement (COP21) to limit global warming to 1.5°C
- Commitment to reduce absolute scope 1 and scope 2 GHG emissions by 50% by 2030 from a 2018 base year, and to measure and reduce scope 3 emissions (as required by SBTi for SMEs)
- Validation by the science-based targets initiative and signatory of the Belgian Alliance for Climate Action since 2020 (new engagement signed in January 2024)







Portfolio's energy intensity reduced from 190 kWh/m²/year in 2017 to 138 kWh/m²/year in 2024



Targets to contribute to project 30³

Healthcare

- Remotely readable meters in place for majority of portfolio
- Green clause for new leases
- Selective acquisitions and disposals
- Greenfield projects

Distribution networks

- Ongoing refurbishment of the current portfolio
- Long-term maintenance programme

Offices

- Remotely readable meters already in place for full portfolio
- Green clauses enforced
- Ongoing refurbishment of the current portfolio
- Long-term maintenance programme
- Selective acquisitions and disposals

Sustainability - Benchmarks & awards (1/2)





2024 - Green Star with a score of 70%



2024 - B (on a scale from A to D-)



2025

BREEAM New Construction – Good to Outstanding (12 certificates)

HQE – Excellent (1 certificate)

BREEAM In-Use – Good to Excellent (23 certificates)
ACTIVESCORE – Gold to Platinum (17 certificates)
MODESCORE - Gold (1 certificate)



standard

ethics 3

2025 - EE+ Very strong (on a scale going from F to EEE) SE Belgian Index



2023 - 0.75 GDI rating (ranking 3rd place in Belgium)



2024 - 63%



Aug. 2022 - Aug. 2025 - Gold (on a scale going from Standard to Platinum)



Feb. 2025 - Feb. 2026 "Great Place To Work Certification™" BE & DE



Aug. 2022 - Aug. 2025 - Gold (on a scale going from Bronze to Gold)



2024 Δ1

(on a scale going from CCC to AAA)



2024 - C+ Prime (on a scale going from D- to A+)

Sustainability - Benchmarks & awards (2/2)





2024 - 55 (within 91st percentile for all dimensions)



2023 - 56% (Robust), Environment: 58%, Social: 50%, Governance: 64% (i.e. above sector's average rating)



2024 - Gold Award for the transparency and the quality of the group's communication towards its shareholders and stakeholders



2025 - Included in the **600 Europe's Climate Leaders** 2025 of **Financial Times**, ranking 4th among 39 European and UK real estate companies



2024 - One of only two Belgian real estate companies included in the 500 World's Most Sustainable Companies 2024 by the Time

SUSTAINALYTICS

Cofinimmo is rated by SustainalyticsRating available on the website of Cofinimmo, Sustainability section, Performance & data¹



2025 - Top SBTi 1.5°C ESG Bond issuer (by Euronext)



2025 - Bel ESG Index member



2025 - Constituent of multiple indices based on sustainability scores.

Property portfolio





Quartz office building - Brussels CBD

High occupancy, quality tenants and long leases

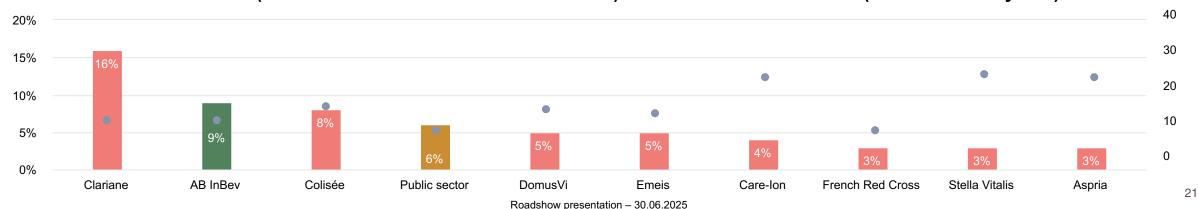


OCCUPANCY RATE (31.12.2017 – 30.06.2025)



Notes: ¹ The segment 'Others' was transferred to 'Offices' on 01.01.2019. The occupancy rate of 'Offices' would have been 89.1% as at 31.12.2018 and 88.3% as at 31.12.2017 with this transfer.

LHS: TOP 10 TENANTS (30.06.2025 - as a % of contractual rents) & RHS: LEASE MATURITY (30.06.2025 - in years)

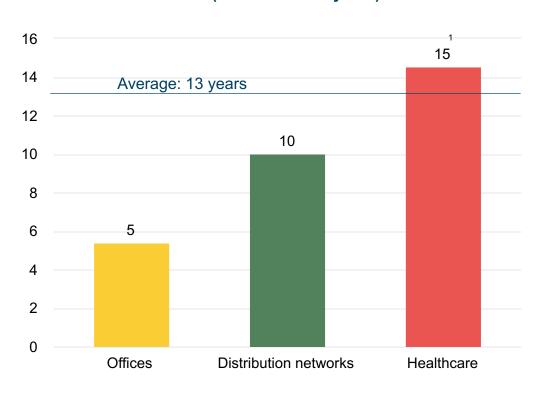


Long weighted average residual lease term



WEIGHTED AVERAGE RESIDUAL LEASE TERM

(30.06.2025 - in years)



LEASE MATURITIES IN CONTRACTUAL RENTS

(30.06.2025 – in % of global rents)

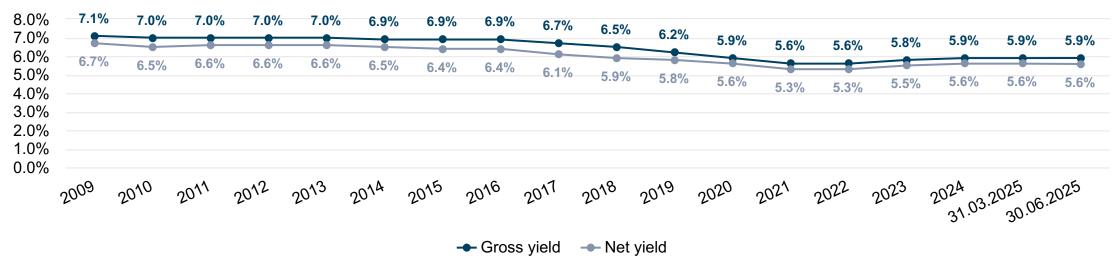
Lease maturities	Share of rent		
Lease maturities > 9 years	65.2%		
Healthcare real estate	54.2%		
Distribution networks - Pubstone	9.3%		
Offices - public sector	1.5%		
Offices - private sector	0.2%		
Lease 6-9 years	17.2%		
Healthcare real estate	12.4%		
Offices	4.8%		
Lease < 6 years	17.7%		
Offices	8.9%		
Healthcare real estate	8.3%		
Distribution networks - Other	0.5%		

Notes: 1 For Healthcare, it is as follows: Belgium (17), France (7), the Netherlands (10), Germany (19), Spain (20), Finland (17), Ireland (13), Italy (5) and the United Kingdom (31).

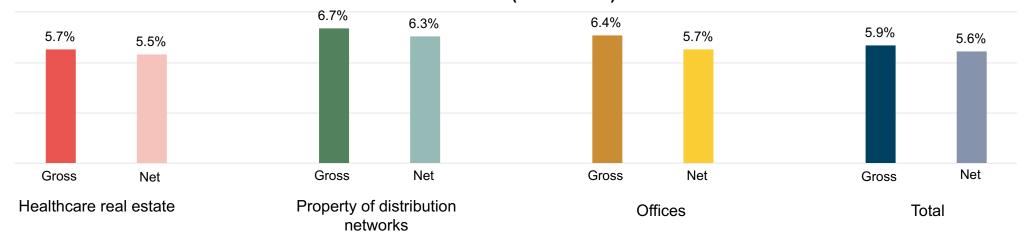
Gross/net yields per segment



GROSS/NET YIELDS AT 100% OCCUPANCY (31.12.2009 – 30.06.2025)



GROSS/NET YIELDS AT 100% OCCUPANCY – PER SEGMENT (30.06.2025)



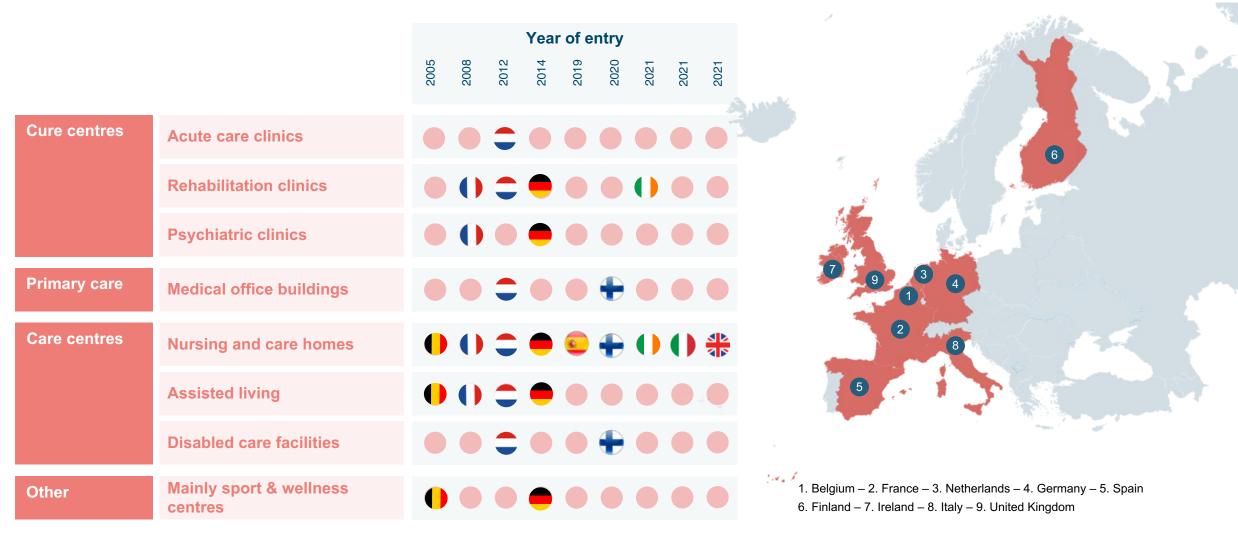
Healthcare





Consolidating European Healthcare leadership through geographic and asset diversification



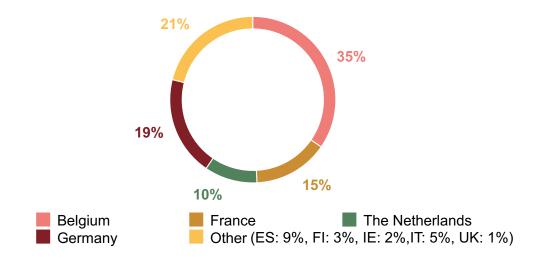


Healthcare portfolio at 30.06.2025



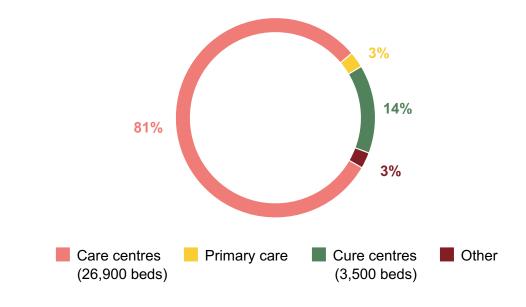
PORTFOLIO BREAKDOWN BY COUNTRY

(30.06.2025 – based on a fair value of 4,623 million EUR)



PORTFOLIO BREAKDOWN BY ASSET TYPE

(30.06.2025 – based on a fair value of 4,623 million EUR)



4.6 billion EUR
FAIR VALUE

306
NUMBER OF SITES

1,866,000 m² (av. 6,100 m² / site)

Underlying occupancy rate¹ up compared to previous years and generally higher than market estimates



Country		Occupancy Rate										
		Market data ¹				Cofinimmo's relevant portfolio ²			Scope coverage ³			
	2021	2022	2023	2024	2021 ⁴	2022 ⁴	2023 ⁴	2024 ^{5,6}	2021	2022	2023	2024 ⁵
Belgium	90%	89%	92%	93%	87%	92%	94%	95%	100%	100%	100%	100%
France	89%	87%	89%	90%	89%	91%	91%	91%	91%	92%	96%	99%
The Netherlands	93%	95%	94%	93%	n/a	94%	94%	96%	n/a	36%	36%	34%
Germany	88%	n/a ⁷	89%	n/a ⁷	85%	85%	84%	86%	100%	100%	98%	98%
Spain	88%	91%	n/a ⁵	92%	84%	92%	94%	95%	100%	100%	100%	100%
Finland	88%	87%	86%	86%	n/a ⁸	95%	99%	98%	n/a ⁸	100%	100%	100%
Ireland	83%	84%	89%	92%	92%	93%	94%	96%	100%	100%	100%	100%
Italy	n/a ⁷	n/a ⁷	n/a ⁷	89%	59%	84%	93%	97%	100%	100%	100%	63%
United Kingdom	79%	83%	86%	90%	94%	96%	97%	97%	100%	100%	100%	100%
TOTAL					86%	90%	92%	92%	98% ⁹	94%	93%	92%

- Sources: public authorities, parastatal organisations, sectorial organisations, brokers, internal business intelligence
 Financial occupation rate (based on number of days billed to residents) for Belgium and France, physical occupation rate for other geographies
- Weighted average, computed on a sample composed of assets relevant for this operational KPI (most type of cure or care assets (see previous slide), beyond ramp-up, excluding assets in end of operating life, newly acquired or delivered, in restructuration or (ongoing or upcoming) development)
- 3) % of relevant assets for which data have been collected compared to total relevant assets in term of contractual rent
- 4) Info mostly based on financial occupation rate
- 5) Data set in the process of being collected and/or completed
- 6) Actual annual data available during the summer of the following year
- 7) Unavailable information (e.g.: German market occupation rate available every two years)
- Only one newly built asset still in ramp up phase.
- 9) Excluding countries without data set.

H1 2025 main events overview



Date	Location	Country	Description	Standing asset / Project	Invest. / Budget	Type of agreement
Q1 2025	Vicálvaro (Madrid)		Completion of a nursing and care home	Project completion	~ 11 million EUR	25 years – NN
Q1 2025	Vlijmen (North Brabant)	•	Completion of a nursing and care home	Project completion	~ 9 million EUR	15 years – NN
Date	Location	Country	Description	Operator	Surface	Divestment
Q1 2025	Louviers (Eure)		Divestment of a rehabilitation clinic	-	3,600 m²	~ 1 million EUR
Q1 2025	Voorschoten (South Holland) and Almere (Flevoland)		Divestment of two healthcare sites	DC Klinieken	3,200 m²	~ 5 million EUR
Q2 2025	Tiel (Gelderland)		Divestment of a disabled care facility	Stichting JP van den Bent	1,400 m²	
Q2 2025	Velp (Gelderland)		Divestment of a nursing and care home	Stichting Attent Zorg en Behandeling	1,400 m²	~ 12 million EUR
Q2 2025	Weesp (North Holland)		Divestment of a medical office building	Various HC professionals	2,600 m²	
Q2 2025	Erftstadt (North Rhine- Westphalia)	•	Divestment of the residual 25% stake in the company owning the eco-friendly healthcare campus	-	-	> 27 million EUR





Date	Location	Country	Description	Standing asset / Project	Invest. / Budget	Type of agreement
Q3 2025	Maracena (Andalusia)		Completion of a nursing and care home	Project completion	~ 13 million EUR	30 years – NNN
Q3 2025	Rovaniemi	•	Construction of a nursing and care home	Greenfield project		
Q3 2025	Järvenpää	+	Construction of a disabled-care facility	Greenfield project	~ 11 million EUR	15 years – NN

Date	Location	Country	Description	Operator	Surface	Divestment
Q3 2025	Braine-l'Alleud (Wallonia)	•	Divestment of a nursing and care home	Armonea	5.400m²	~ 8 million EUR

Distribution Networks



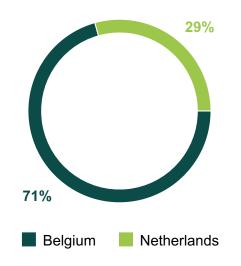


Distribution network portfolio at 30.06.2025



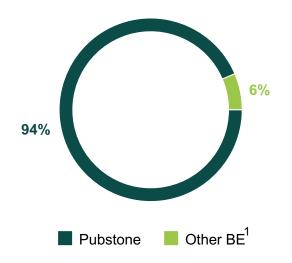
PORTFOLIO BREAKDOWN BY COUNTRY

(30.06.2025 – based on a fair value of 471 million EUR)



PORTFOLIO BREAKDOWN BY TENANT TYPE

(30.06.2025 – based on a fair value of 471 million EUR)



Notes: 1 Since 30.09.2021, two assets have been allocated to the segment 'Other BE', i.e. the land reserve Tenreuken and the federal police station located in Kroonveldlaan 30, Termonde/Dendermonde.

0.5 billion EUR
FAIR VALUE

804
NUMBER OF SITES

291,000 m²
SURFACE AREA

Offices



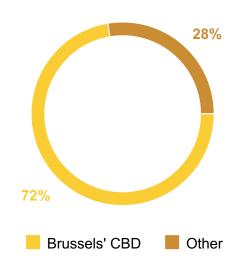


Office portfolio at 30.06.2025



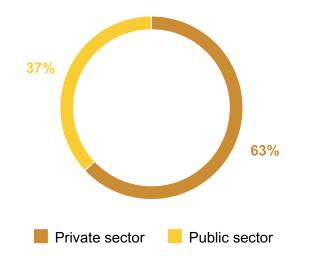
PORTFOLIO BREAKDOWN BY DISTRICT

(30.06.2025 – based on a fair value of 927 million EUR)



PORTFOLIO BREAKDOWN BY TENANT TYPE

(30.06.2025 – based on contractual rents)



0.9 billion EUR
FAIR VALUE

25
NUMBER OF SITES

255,000 m²
SURFACE AREA

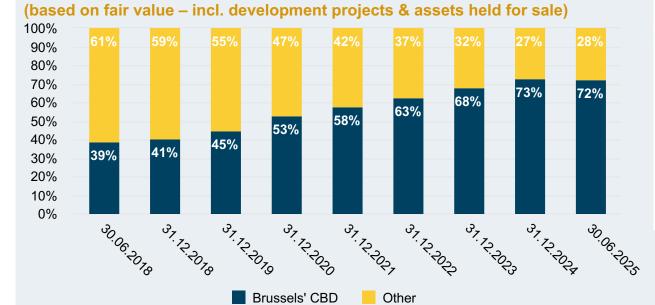
Recentering of the Brussels office portfolio

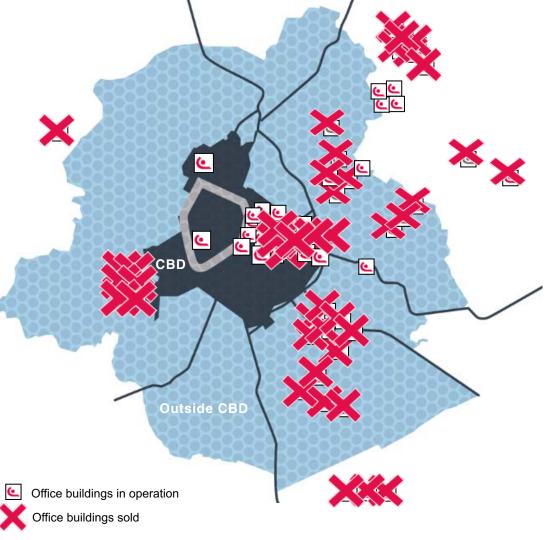


Keeping the largest footprint of the portfolio within the CBD (acquisitions of Loi 89 in 2023 and delivery of Montoyer 10 in 2024; divestments of Loi 57, Science 41 and Nerviens 105 in 2023 as well as Loi 34 and Luxembourg 40 in 2024)

Decreasing presence outside of the CBD (thanks to the divestment of Georgin 2, Woluwe 58, Brand Whitlock 87-93, Everegreen, Herrmann-Debroux 44-46, Mercurius 30, Woluwelaan 151 and Park Hill in 2023, and in 2024 the divestment of Woluwe 62, AMCA, Souverain 36 and Park Lane)

BREAKDOWN BY DISTRICT





Other Q1 2025: project completion





Stationsstraat 110 – Malines/Mechelen – Other

Renovation of an office building

Surface ~ 15,000 m²

Investment ~ 37 million EUR

Delivery Q1 2025

Occupancy 100% 'Het Facilitair Bedrijf' (Flemish community)

Renewal of lease for 18 years

Certifications Belgian Sustainability label 'GRO Excellent'

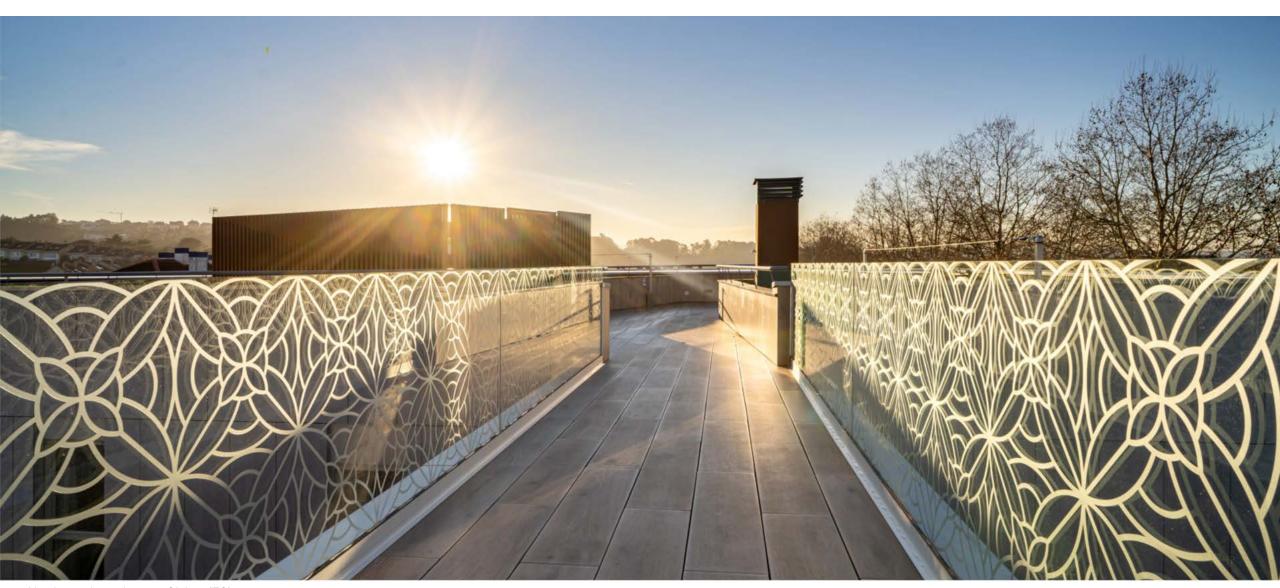
Accessibility label A+

Features Extensive energy upgrades, focus on circularity of materials, and complete interior

refurbishment; excellent mobility options by public transport, bicycle, foot and car

Financial results





Nursing and care home - Oleiros (ES)

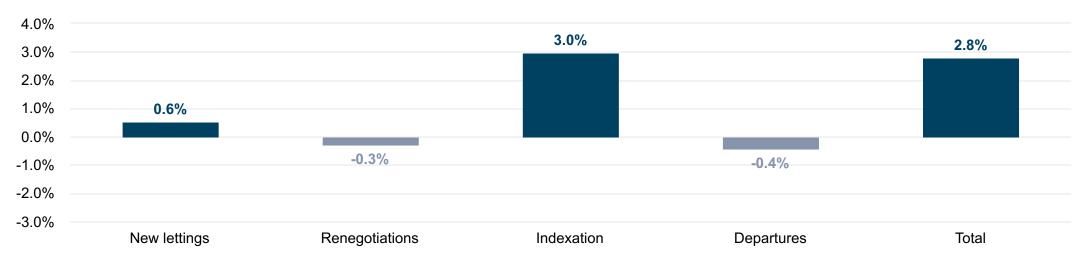
Positive like-for-like rental growth



LIKE-FOR-LIKE RENTAL GROWTH BREAKDOWN BY SEGMENT

	Gross rental revenues (x 1,000,000 EUR) 30.06.2025	Gross rental revenues (x 1,000,000 EUR) 30.06.2024	Growth	Like-for-like Growth
Healthcare real estate	133	130	+1.8%	+2.9%
Offices	26	30	-12.3%	+2.2%
Property of distribution networks	17	17	+0.4%	+3.4%
TOTAL PORTFOLIO	177	178	-0.8%	+2.8%

BREAKDOWN BY TRANSACTION TYPE OF LIKE-FOR-LIKE RENTAL GROWTH SINCE 30.06.2024



Net result from core activities – group share



122 million EUR

Higher than outlook¹ and 2.4% above prior year

NET RESULT FROM CORE ACTIVITIES – GROUP SHARE (EPRA EARNINGS)

3.19 EUR/share

Higher than outlook¹, and includes effects of divestments and capital increases totalling -0.26 EUR/share

NET RESULT FROM CORE ACTIVITIES – GROUP SHARE (EPRA EPS)

(x 1,000,000 EUR)

	30.06.2025	30.06.2024
Rents (gross rental revenues)	177	178
Rent-free periods, concessions and termination indemnities	-3	-3
Writedowns on trade receivables	0	0
Net rental revenues	173	174
Writeback of lease payments sold and discounted	0	0
Operating charges	-32	-35
Operating result before result on portfolio	142	140
Financial result	-11	-13
Share in the result of associates and joint-ventures	0	0
Taxes	-6	-4
Minority interests	4	3
Net result from core activities – group share	122	119
Number of shares entitled to share in the result	38,078,629	36,963,274
Net result from core activities – group share – per share	3.19	3.21

Net result – group share



112 million EUR

2.95 EUR/share

NET RESULT – GROUP SHARE

NET RESULT – GROUP SHARE (PER SHARE)

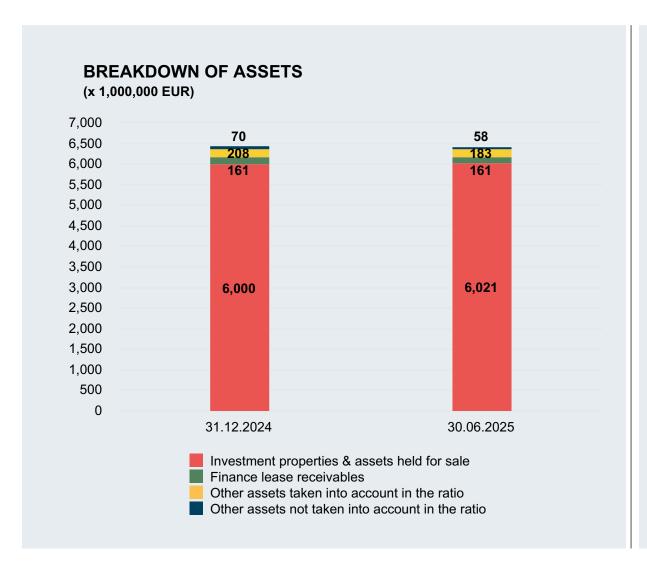
(x 1 000 000 FUR)

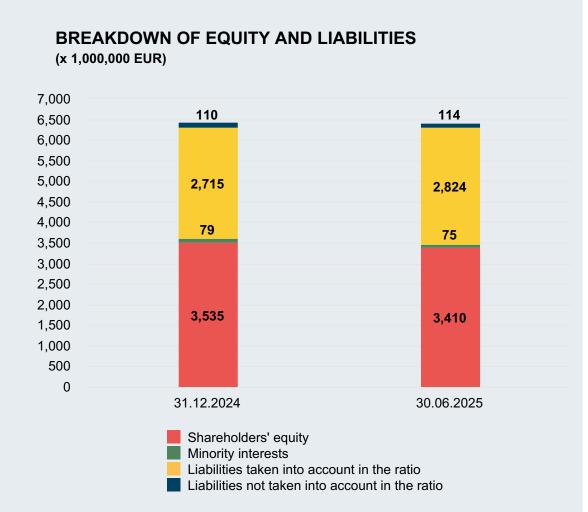
	(X 1,000,000 LOIV)		
	30.06.2025	30.06.2024	
Net result from core activities – group share	122	119	
Result on financial instruments – group share	-12	18	
Result on the portfolio – group share	2	-94	
Net result – group share ¹	112	42	
Number of shares entitled to share in the result	38,078,629	36,963,274	
Net result – group share – per share ²	2.95	1.14	

Notes: ¹ The increase (+70 million EUR) is due to the increase in the net result from core activities – group share (+3 million EUR), combined with the net effects of the changes in the fair value of hedging instruments and investment properties – non-cash items – between 30.06.2024 and 30.06.2025. ² The net result - group share at 30.06.2025 takes into account the issuance of shares in 2024.

Balance sheet ~ 6.4 billion EUR







Debt-to-assets ratio waterfall H1





EPRA Net Asset Value metrics



As at 30.06.2025 (x 1,000,000 EUR)	IFRS NAV	EPRA NRV	EPRA NTA	EPRA NDV
IFRS equity attributable to the parent company shareholders	3,410	3,410	3,410	3,410
Includes/Excludes:				
i) Hybrid instruments	0	0	0	0
Diluted net asset value (NAV)	3,410	3,410	3,410	3,410
Includes:				
ii.a) Revaluation of investment properties available for rent (if the IAS 40 cost model is applied)		0	0	0
ii.b) Revaluation of investment properties (if the IAS 40 cost model is applied)		0	0	0
ii.c) Revaluation of other non-current investments		0	0	0
iii) Revaluation of finance lease receivables		32	32	32
iv) Revaluation of assets held for sale		0	0	0
Diluted NAV at fair value		3,443	3,443	3,443
Excludes:				
v) Deferred taxes relating to revaluations of investment properties at fair value		51	51	0
vi) Fair value of financial instruments		-53	-53	0
vii) Goodwill resulting from deferred taxes		0	0	0
viii.a) Goodwill according to IFRS balance sheet		0	0	0
viii.b) Intangible assets according to IFRS balance sheet		0	-2	0
Includes:				
ix) Fair value of fixed interest rate debt		0	0	91
x) Revaluation of intangible assets at fair value		0	0	0
xi) Real estate transfer taxes		315	0	0
NAV	3,410	3,756	3,439	3,534
Diluted number of shares	38,082,769	38,082,769	38,082,769	38,082,769
NAV per share (in EUR/share)	89.55	98.62	90.30	92.80
As at 31.12.2024	IFRS NAV	EPRA NRV	EPRA NTA	EPRA NDV
NAV per share (in EUR)	92.84	101.41	93.11	96.62

Financial resources

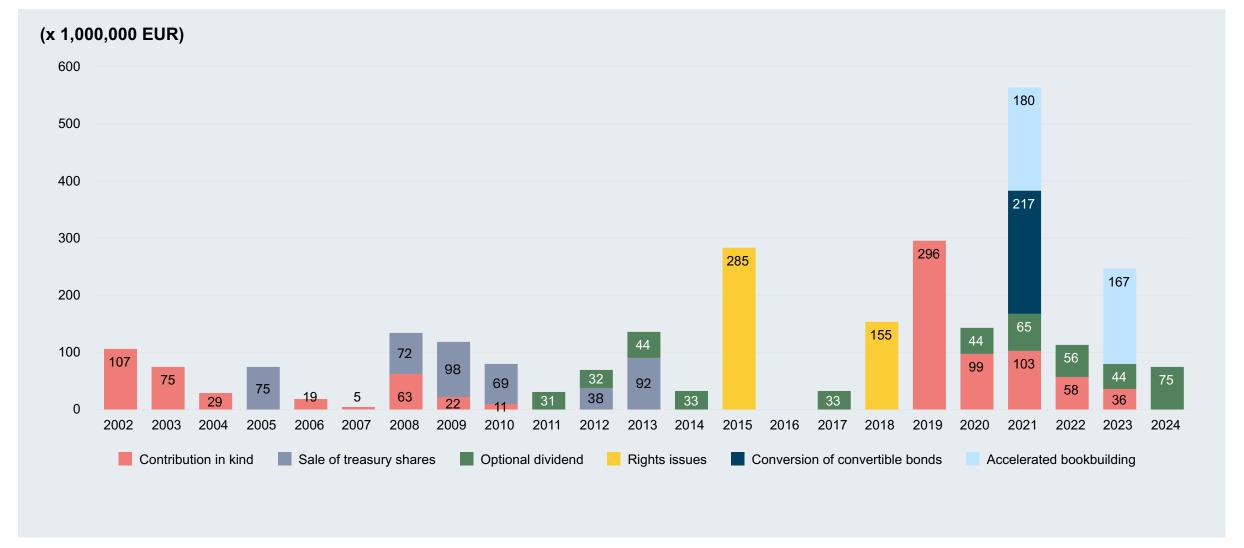




Nursing and care home Neo - Rocourt (BE)

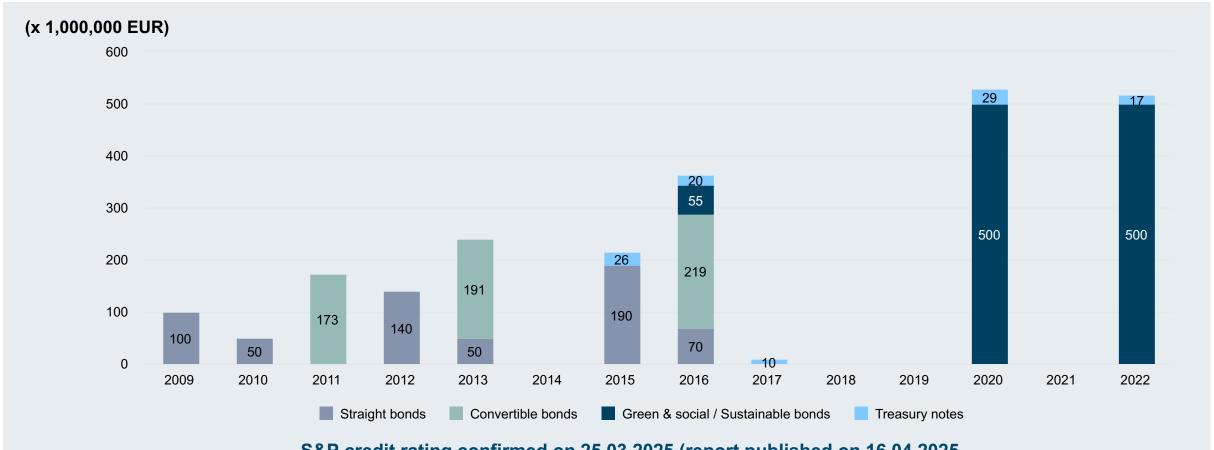
Recurring access to capital markets: equity





Recurring access to capital markets: bonds





S&P credit rating confirmed on 25.03.2025 (report published on 16.04.2025, with an improvement outlook published on 04.06.2025)

Long term: BBB, outlook stable - Short term: A-2

Financing activity



Q1 2025

- 31.03.2025: Extension of a 100 million EUR credit line for one additional year to bring its maturity to 2030

Q2 2025

- 16.07.2025: Refinancing and increase of 10 million EUR of a credit line totaling 35 million EUR for a new term of 5 years

2.6 billion EUR in sustainable financing



500 million EUR

Sustainable Bond in 2022 – 100% Refinancing – 100% Allocated



Maximum 1.25 billion EUR - 825 million EUR outstanding as of 30.06.2025

Sustainable Notes Programme in 2021 – 100% Refinancing



25 million EUR

Sustainability-linked credit line in 2021

365 million EUR

Sustainability-linked syndicated credit line in 2022

152 million EUR

Sustainability-linked credit lines in 2022

150 million EUR

Sustainability-linked credit line in 2024

Related to our 30³ Project

which aims at reducing the energy intensity of the overall portfolio by 30% by 2030

500 million EUR

Sustainable Bond in 2020 - 100% Refinancing – 100% Allocated



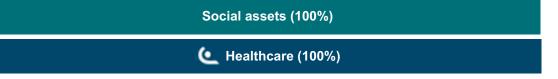
40 million EUR

Green Loan in 2019 - 100% Refinancing - 100% Allocated



50 million EUR

Social Loan in 2024 – 100% Refinancing – 100% Allocated



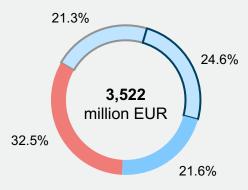
Debt breakdown



Long term committed financing

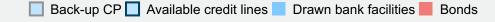
Bonds and LT CP (32.5%)

- 1,146 million of committed financing
- Spread of maturities until 2030
- 3 bonds, of which two 500 million EUR sustainable bonds (2028 & 2030)
- 6 LT Treasury Notes (smaller amounts)



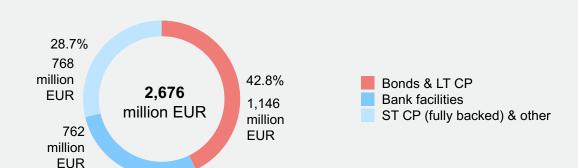
Bank facilities (67.5%)

- 2,377 million EUR of committed credit facilities, including 2 green & social and various sustainability-linked loans
 - 749 million EUR to back up ST commercial paper
 - 762 million EUR of drawn bank facilities
 - 866 million EUR of available credit lines
- Relations with 25 leading banks
- Initial tenor from 5 to 10 years



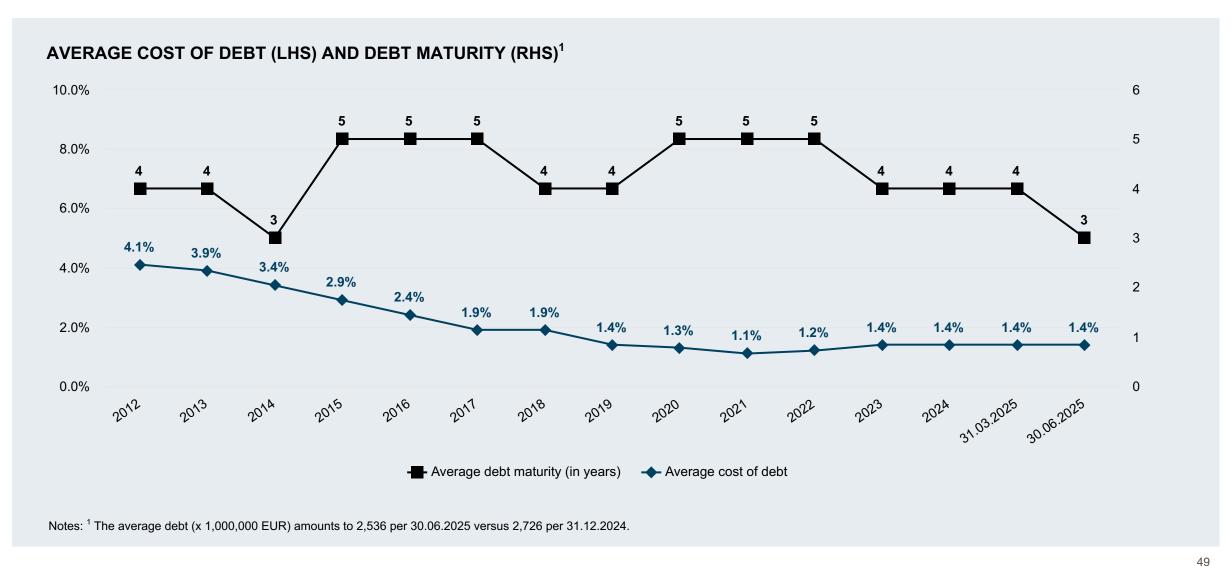
28.5%

Drawn debt



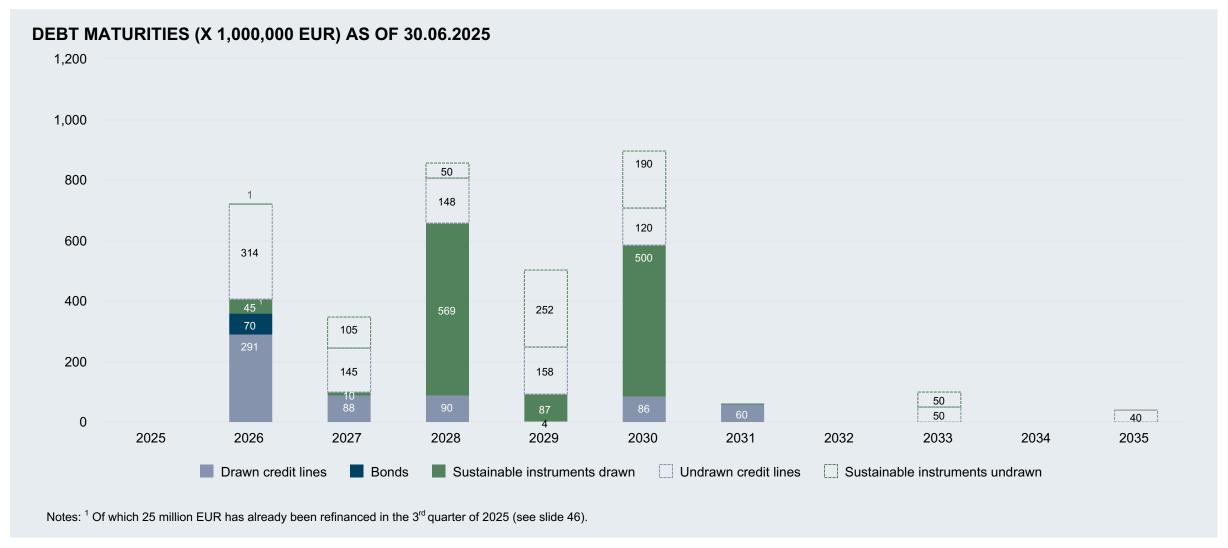
Solid debt metrics





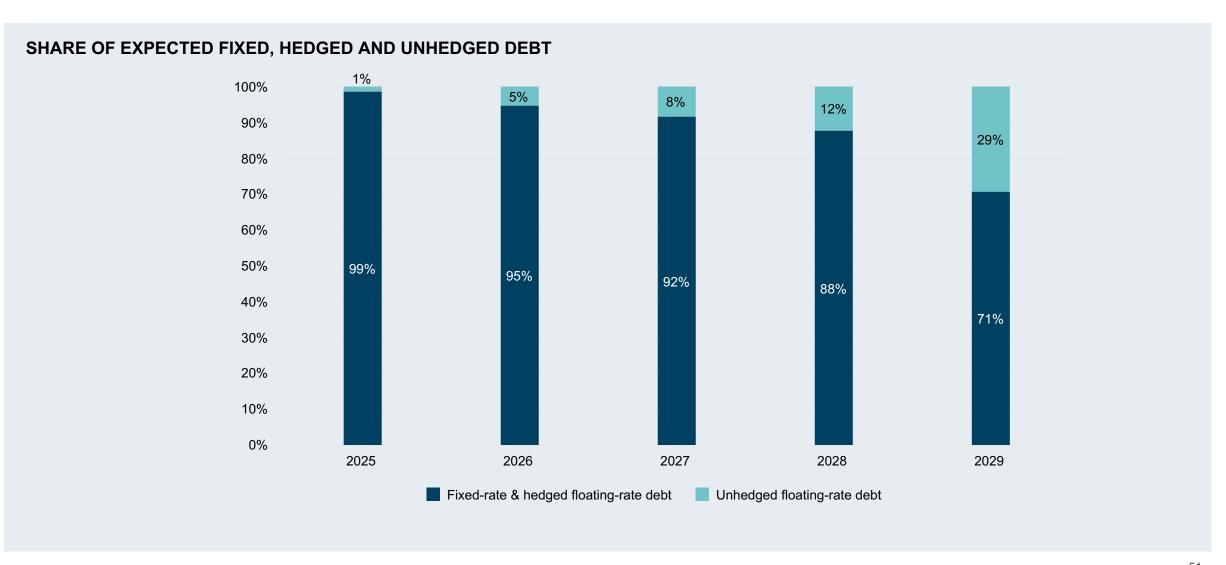
Well-spread debt maturities





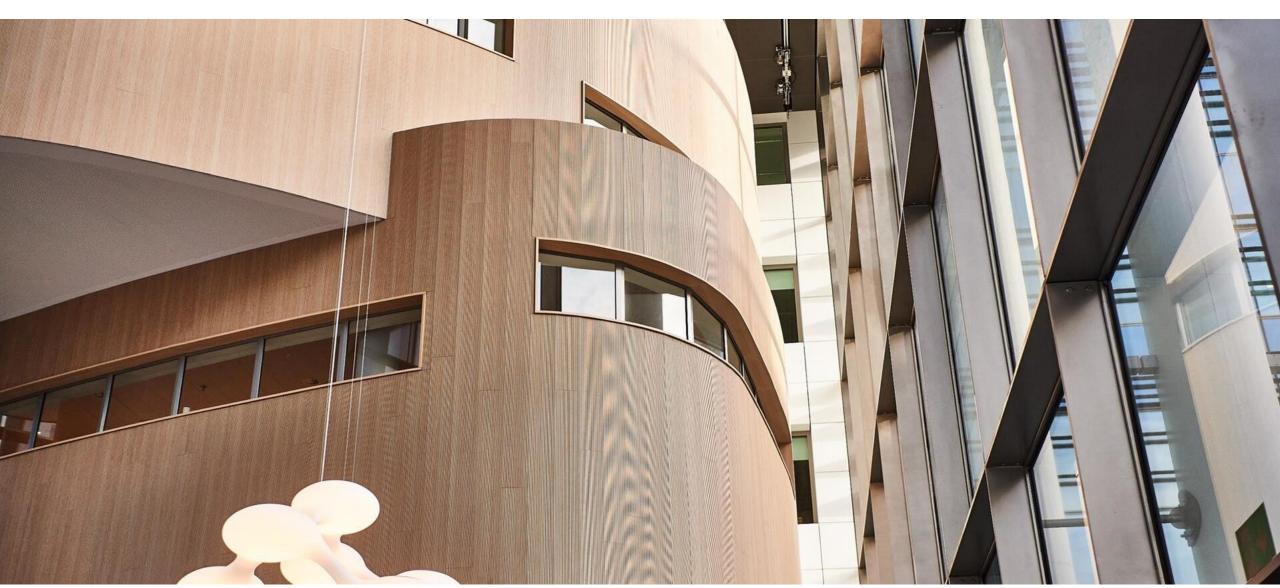
Hedging ratio: fully hedged at 30.06.2025 and WAM hedges reaches 4 years





2025 outlook

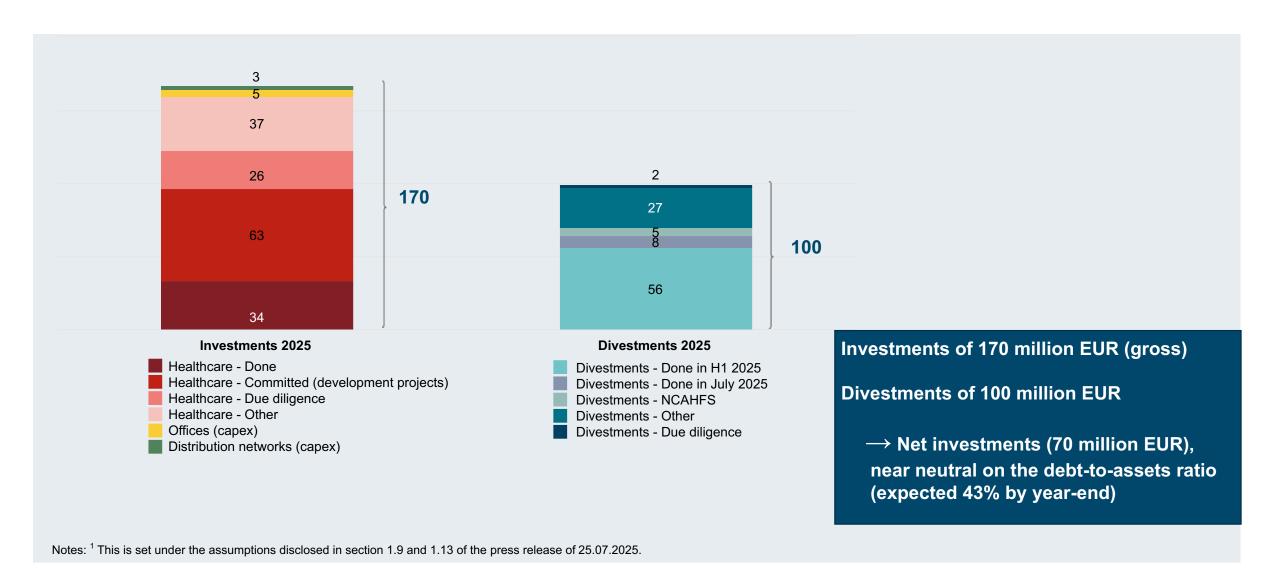




Belliard 40 office building – Brussels CBD

Breakdown of 2025 net investment estimate¹





2025 outlook¹



≥ 6.20 EUR/share

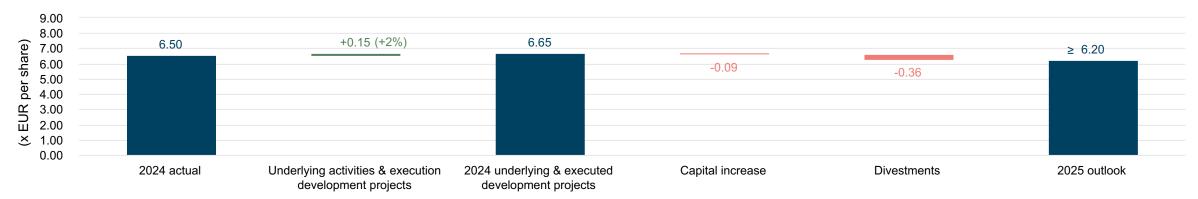
2025 NET RESULT FROM CORE ACTIVITIES – GROUP SHARE (EPRA EPS)

5.20 EUR/share

2025 GROSS DIVIDEND, PAYABLE IN 2026³

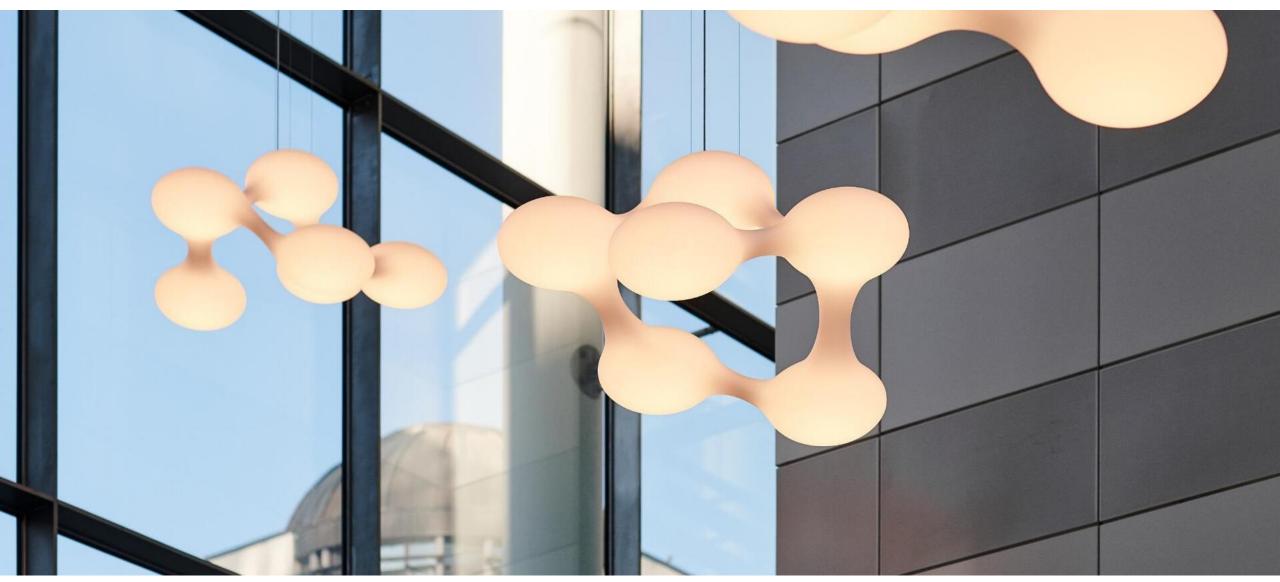
	2025 outlook	2024 actual
Number of shares entitled to share in the result of the period	38,080,720	37,523,642
Net result from core activities – group share per share (in EUR)	≥ 6.20 ²	6.50
Average cost of debt	~ 1.5%	1.4%
Gross dividend per share (in EUR)	5.20 ³	6.20
Debt-to-assets ratio	~ 43%	42.6%

Notes: ¹ This outlook is set under the assumptions disclosed in section 10 and 14 of the press release of 21.02.2025 and in section 1.9 and 1.13 of the press release of 25.07.2025. ² Taking into account the prorata temporis effects of the capital increase carried out in 2024 (approx.-0.09 EUR per share) and the divestments carried out in 2024 and budgeted in 2025 (approx. -0.36 EUR per share). This guidance excludes non-recurring effects arising from the potential combination with Aedifica. ³ The outlook would allow the distribution of a gross dividend (for the 2025 financial year, payable in 2026) of 5.20 EUR per share.



Appendices





Belliard 40 office building – Brussels CBD

More than 40 years of experience





1994

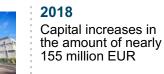
Listing on the Brussels Stock Exchange



2005 First acquisition of healthcare property in Belgium



2012 First acquisition of healthcare property in the Netherlands



155 million EUR Starting rebalancing office portfolio to

Brussels CBD

2021 (1) (1) (1)

First acquisitions in Italy, Ireland and the

2021

Close to 1 billion EUR invested in HC real estate in Europe

2023

Inclusion in the new BEL ESG index and in the Financial Times' list of 500 Europe's Climate Leaders

2023

340 million EUR gross investments and more than 300 million EUR divestments

2024

Inclusion in the list of the 500 World's Most Sustainable Companies 2024 by Time

Only real estate player, among 10 Belgian companies, listed in the 600 Europe's Climate Leaders 2024 by Financial Times

1983

Founding (6 million EUR capital)

100% offices

1996

Adoption of BE-REIT status

2008

First acquisition of healthcare property in France



2014

First acquisition of healthcare Germany

property in

2016 Issuance of Green &

Social Bond



2019

First acquisition of healthcare property in Spain

> Launch of Sustainability project 30³

2020

EUR

2020

500 million EUR

Capital increases

in the amount of

nearly 143 million

Benchmark

First acquisition of healthcare property in Finland



2021

Contribution of the office portfolio into a dedicated Sustainable Bond subsidiary

> Capital increase in the amount of nearly 565

> > million ÉUR

2022

Close to 550 million **EUR** invested in HC real estate in Europe

Capital increases in the amount of nearly 114 million EUR

144 million **EUR** divested 2023

Capital increases in the amount of nearly 247 million **EUR**

40th anniversary of the Group on 29.12.2023

2024

77% of portfolio invested in healthcare real estate

Office portfolio reduced to 928 million EUR and centered on CBD of Brussels

Net divestments of 97 million EUR

Attractiveness for stakeholders

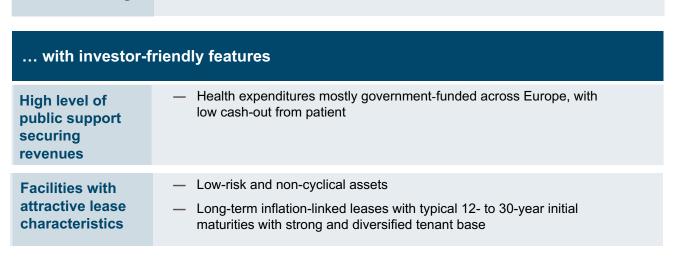


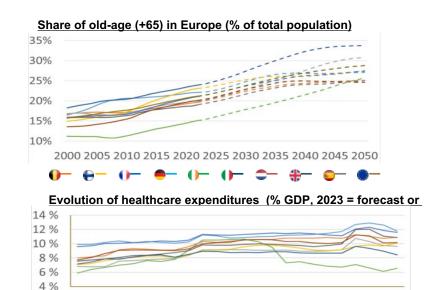
1	Attractive real estate portfolio	Leading European healthcare real estate player with demographics underpinning long-term demand Office portfolio with increasing Brussels CBD focus
2	Resilient and diversified income profile	 77% of portfolio from Healthcare properties where demand is driven by need more than desire Diversified base of operators, with largest tenant at ~16% of total contractual rents Quality tenants in Office (15% of portfolio), including state entities representing 37% of Office rents
3	Solid financial profile with long indexed leases with diversified tenant base	 Inflation-linked leases with strong and diversified tenant base Overall WALT of 13 years, 15 years in healthcare Overall occupancy of 98.6%, 99.4% in healthcare
4	Strong credit profile	 Low debt to assets ratio of 44.4% and EBITDA ICR >4x over medium term Unsecured financing portfolio (<2% secured debt ratio) Investment grade rating from S&P since 2001, currently BBB with stable outlook (since 2015)
5	Proven access to capital markets and liquidity	 Smooth maturity profile and diversified funding base Proven and efficient access to capital markets Adequate liquidity buffer with ratio of sources to uses >1.2x
6	Track record of profitable growth	 LFL rental income growth of 2.8% in Q2 2025 (vs Q2 2024) and high operating margin of 83.8% Pipeline to increase exposure to resilient healthcare sector over time whilst adding new operators Capital recycling from disposals in pipeline and acquisitions
7	Ambitious sustainability strategy as pillar for future growth	 Sustainability being a key pillar of Cofinimmo's strategy fully embedded in all aspects of the business 1st European REIT to issue Green and Social Bond in 2016 and 1st Belgian REIT for a benchmark Sustainable Bond in 2020 Recognition as a sustainability leader highlighted by very robust Sustainalytics and MSCI sustainability ratings and inclusion in BEL ESG index
8	Conservative Belgian REIT regime regulation	 Restrictions on ability to increase leverage: maximum 65% debt to assets ratio Minimum tenant diversification requirements: maximum 20% exposure to one tenant Quarterly independent real estate appraisals

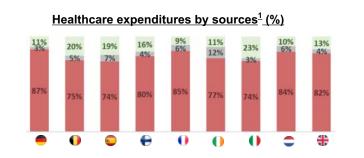
Increasing demand for healthcare real estate



Supportive underlying trends... Accelerated ageing population, with baby boom generation aged today **Favorable** between 60 and 75 years old and progressively retiring demographics Rising life expectancy and increasing level of seniors' wealth Growing need for healthcare driven by rising prevalence of new types of Growing pathologies and chronic diseases healthcare spending - Steady growth of healthcare spending across European markets, representing a constantly growing share of GDP Increasing share of private operators, driven by consolidation and **Increasing share** internationalization trends of private operators and Progressive shift to asset-light with operators focusing on core operations and growth as opposed to real estate ownership shift to asset-light









Sustainability - Benchmarks & awards (Environmental 1/1)



Scores

Latest rating

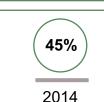
Initial rating

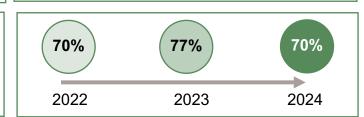
Evolution



2024

Green Star with a score of 70% standing investment (GRESB methodology changed in 2024)

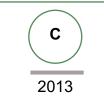


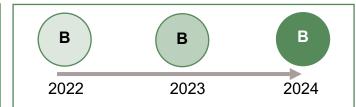




2024

B (on a scale going from A to D-) (with Europe regional average B and Financial services sector average B-)







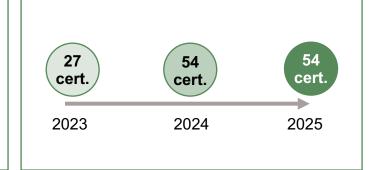
2025

BREEAM New Construction – Good to Outstanding (12 certificates)

HQE – Excellent (1 certificate)

BREEAM In-Use – Good to Excellent (23 certificates)
ACTIVESCORE – Gold to Platinum (17 certificates)
MODESCORE – Gold (1 certificate)





Sustainability - Benchmarks & awards (Social 1/2)



Scores	Latest rating	Latest rating Initial rating Evolu	
standard ethics **	2025 EE+ (Very strong) (on a scale going from F to EEE) SE Belgian Index	2015	2023 2024 2025
European Women on Boards	2023 0.75 GDI rating (ranking 3 rd place in Belgium) (Global average: 0.59)	2018 ¹	0.75 0.75 2021 2022 2023
EQUILE P MAKE A DIFFERENCE AND A RETURN	2024 63%	2019	63% 2022 2023 2024
INVESTORS IN PE○PLE™ We invest in people Gold	Aug. 2022 - Aug. 2025 Gold (on a scale going from Standard to Platinum)	Stand. 2012	Gold Gold 2023 2024 2025

Notes: ¹ No GDI rating available for 2018, on the worldwide ranking (out of 600 companies).

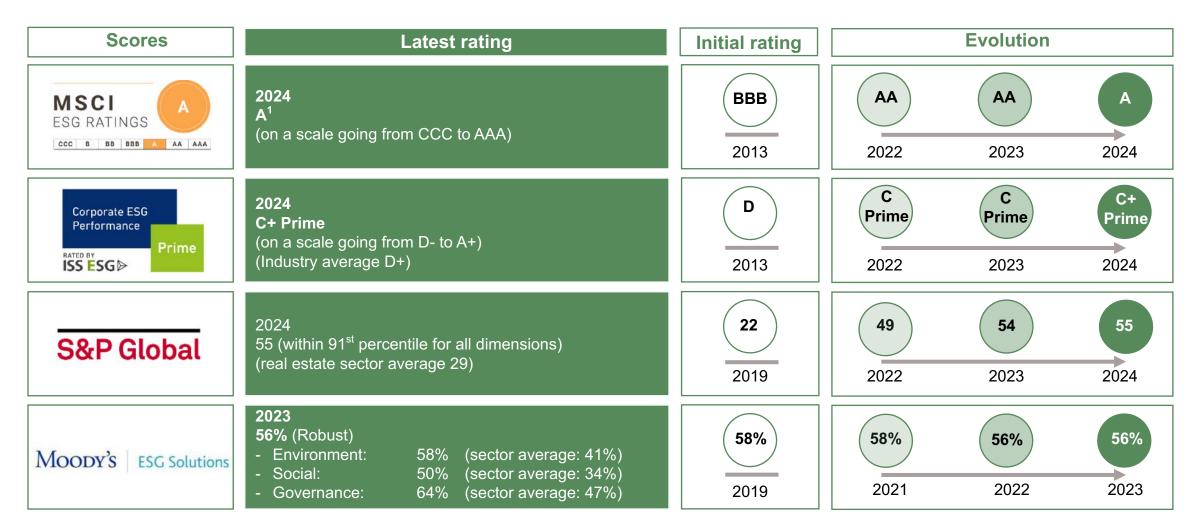
Sustainability - Benchmarks & awards (Social 2/2)



Scores	S Latest rating		Evolution	
Great Place To Work Certified DEC 2023-00C 2024 DELGUM	Feb 2025 - Feb 2026 Certification "Great Place To Work TM " BE & DE	2023	BE DE BE DE 2023 2024 2025	
A TO GOLD	Aug. 2022 - Aug. 2025 Gold (on a scale going from Bronze to Gold)	Gold 2022	Gold Gold Gold 2023 2024 2025	

Sustainability - Benchmarks & awards (Governance 1/2)

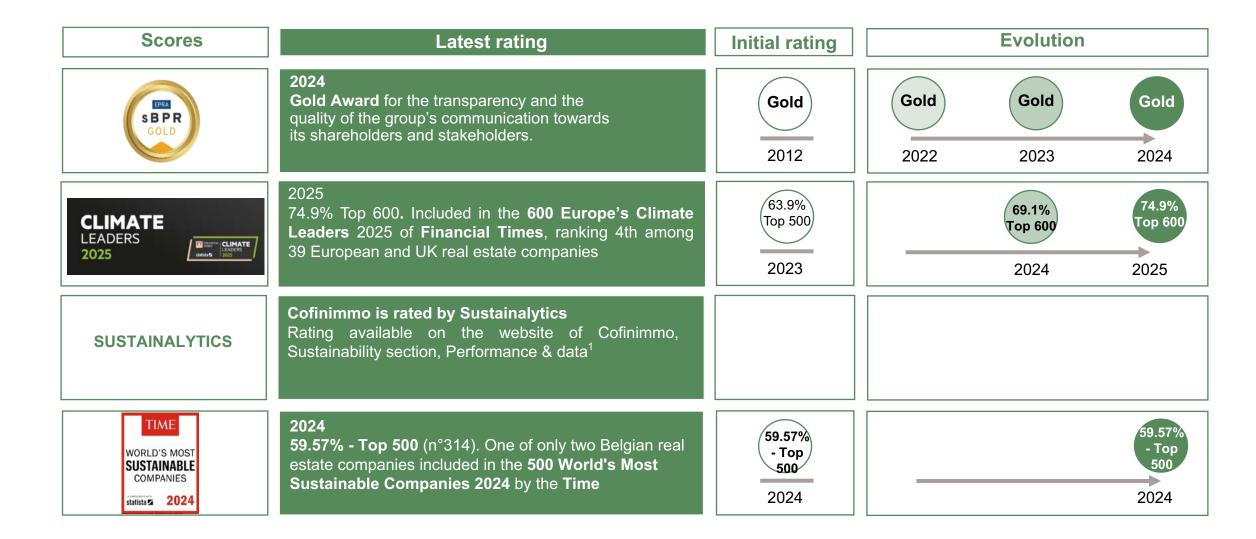




Notes: 1. Disclaimer statement – The use by Cofinimmo of any MSCI ESG RESEARCH LLC or its affiliates ("MSCI") data, and the use of MSCI logos, trademarks, service marks or index names herein, do not constitute a sponsorship, endorsement, recommendation, or promotion of Cofinimmo by MSCI. MSCI services and data are the property of MSCI or its information providers, and are provided 'as-is' and without warranty. MSCI names and logos are trademarks or service marks of MSCI.

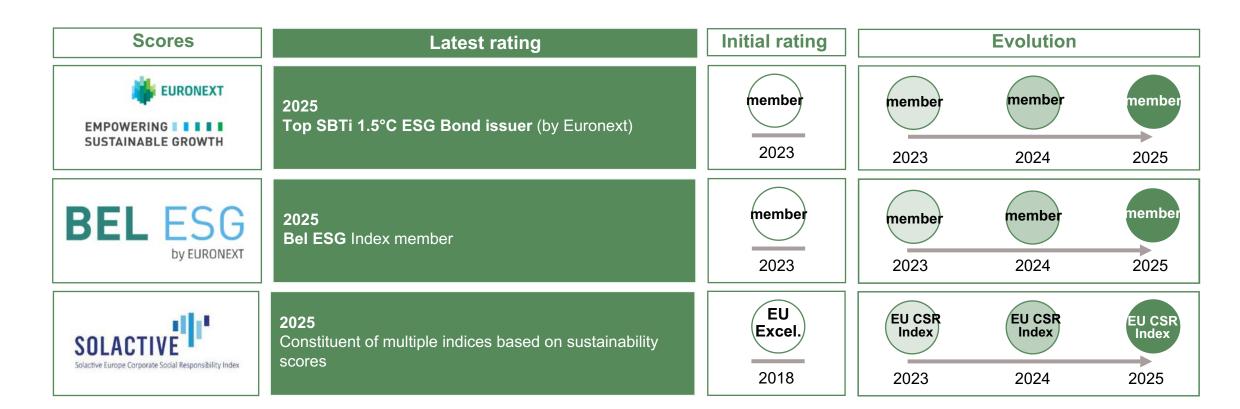
Sustainability - Benchmarks & awards (Governance 2/2)





Sustainability - Benchmarks & awards (Indices 1/1)





Netherlands Q1 2025: Project completion





Vlijmen (North Brabant)

Completion of a nursing and care home

Surface $\sim 2,100 \text{ m}^2$

Budget ~ 9 million EUR

No. of beds 30

Operator Martha Flora (DomusVi group)

Lease 15 years – NN

Energy label A+++

Signing Q3 2023

Closing Q1 2025

Germany 2020-2026: Pipeline of greenfield projects





North Rhine-Westphalia

Remaining projects:
Development of 2 innovative healthcare sites

Budget ~ 84 million EUR

No. of units ~ 330

Operator Compassio

Lease 25 years – Improved NN

Yield ~ 4.5%

Energy label 60% lower than benchmark

Signing Q4 2020

Expected delivery 2025-2026

Spain Q1 2025: Project completion





Vicálvaro (Madrid)

Completion of a nursing and care home

Surface $\sim 5,300 \text{ m}^2$

Budget ~ 11 million EUR

No. of beds 132

Operator Amavir

25 years - NN Lease

Energy label

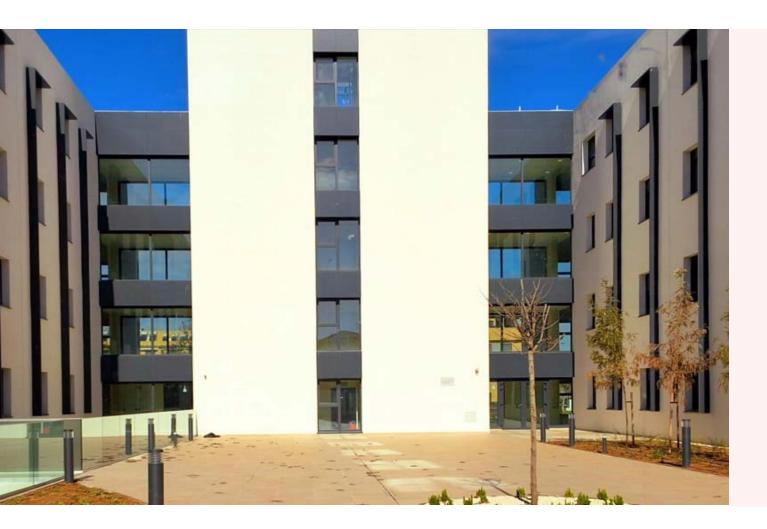
Signing Q3 2021

Q1 2025 Closing



Spain Q3 2025: Project completion





Maracena (Andalusia)

Completion of a nursing and care home

Surface ~ 9.100 m²

Budget ~ 13 million EUR

No. of beds 180

Operator Grupo REIFS

Lease 30 years – NNN

Energy label A

Certification BREEAM Excellent (expected)

Signing Q4 2022

Closing Q3 2025 (done)



Finland Q3 2025: Greenfield projects





Rovaniemi and Jarvenpää



Acquisition of a nursing and care home under construction and of a disabled-care facility under construction

Surface $\sim 2.600 \text{ m}^2 \text{ and } \sim 1.100 \text{ m}^2$

Budget ~ 11 million EUR

No. of rooms/beds 63 and 30

Operator Esperi Care Oy

Lease 15 years – NN

Yield ~7%

Energy label A (expected)

Signing Q3 2025 (done)

Closing (expected) Q4 2026 and Q4 2025

Contribution of the office portfolio into a subsidiary





Company structure

Offices

On 29.10.2021, Cofinimmo carried out the contribution of its business unit offices into a wholly-owned subsidiary, named Cofinimmo Offices SA/NV. At that same date, and taking into account the contribution, the subsidiary had a total balance sheet of 1.5 billion EUR, with an equity of 0.8 billion EUR and a debt-to-assets ratio of 44.9%.

This internal transaction was designed to allow future investors to participate, in due time, in the capital of the subsidiary.

Cofinimmo Offices has obtained the status of an institutional regulated real estate company (IRREC). The operation had no effect on the consolidated accounts nor on the dividend proposal.

On 30.06.2025, this subsidiary had a total balance sheet of 1.0 billion EUR, with an equity of 0.7 billion EUR and a debt-to-assets ratio of approx. 25%.

Update on Brussels office market



MARKET STATISTICS Q2 2025

SUBMARKET	INVENTORY (sq m)	AVAILABILITY (sq m)	VACANCY RATE	Q2 2025 TAKE-UP	PRIME RENT (€/sq m/year)	PRIME YIELD
Brussels (Overall)	13,779,148	1,201,855	8.72%	89,428	€390	5,15%
Leopold	3,475,384	118,999	3.42%	52,615	€390	5.15%
Centre	2,518,444	142,187	5.65%	3,707	€340	5.25%
North	1,552,263	180,257	11.61%	12	€290	5.80%
Louise	859,098	70,559	8.21%	6,165	€340	5.30%
Midi	618,538	16,247	2.63%	890	€195	6.00%
Decentralised	2,422,596	300,773	12.42%	9,994	€200	7.35%
Periphery	2,332,825	372,834	15.98%	16,057	€185	6.85%

PRIME RENTS: GROWTH ON THE HORIZON

On the rental front, prime rents in Brussels remained unchanged this quarter at €390/sq m/year. However, the lease signed by Deutsche Bank in the *SQM29* building, at a higher rent, suggests **upward pressure on future prime rents**, particularly for high-quality, centrally located assets with strong ESG credentials. Although this lease will only take effect in 2027, it serves as a forward-looking indicator of where the market may be heading.

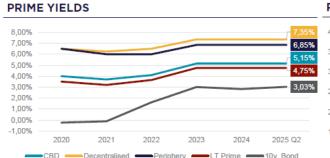
In the **North District**, a modest increase was recorded, with the **new prime rent set at €290/sq m/year**. This adjustment reflects the announced preletting by Proximus at €315/sq m/year. However, it's important to note that this transaction has not yet been included in official figures, as it remains subject to planning approval for the development of the new *Proximus campus* at Tour & Taxis.

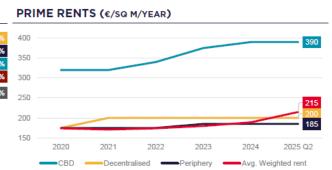
PRIME YIELDS: STABLE FOR NOW, BUT CONDITIONS FOR MOVEMENT ARE EMERGING

Prime office yields in Brussels remained unchanged, extending a full 18-month period of stability. This continued flatlining comes despite a sustained and gradual easing of monetary policy by the European Central Bank, which has now brought its benchmark rate down to 2.40% as of June 2025, with further cuts anticipated in the second half of the year.

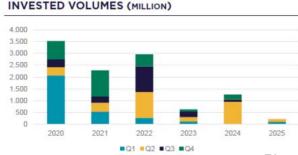
This yield stability reflects a market still in search of clear pricing benchmarks, with limited transactional evidence to support repricing.

However, with **capital raising activity picking up** and investors actively exploring opportunities, the conditions for yield compression are gradually forming. As more deals progress and close, particularly in the core and long-term core segments, **prime yields could begin to adjust**, especially for best-in-class assets in central locations.









Roadshow presentation – 30.06.2025

EPRA financial KPI's on 30.06.2025



(in EUR per share)	30.06.2025	30.06.2024
EPRA Earnings Per Share (EPS)	3.19	3.21
Diluted EPRA EPS	3.19	3.21
(in EUR per share)	30.06.2025	31.12.2024
EPRA Net Reinstatement Value (NRV)	98.62	101.41
EPRA Net Tangible Assets (NTA)	90.30	93.11
EPRA Net Disposal Value (NDV)	92.80	96.62
	30.06.2025	31.12.2024
EPRA Net Initial Yield (NIY)	5.5%	5.4%
EPRA 'topped up' NIY	5.6%	5.6%
EPRA Vacancy Rate	1.5%	1.5%
EPRA cost ratio (including direct vacancy costs)	18.5%	19.8%
EPRA cost ratio (excluding direct vacancy costs)	16.4%	17.3%
EPRA LTV	43.7%	42.2%
EPRA LFL	2.8%	1.7%
EPRA Capex (x 1,000,000 EUR) ¹	44	140

Note: 1 Investments in investment properties only. Changes in non-current financial assets, changes in participations and in receivables in associates are not included for 2024 and 2025.

Breakdown of development projects (1/2)



Project	Type (of works)	Number of beds	Surface area (in m²)	Estimated first lease date	Total invest- ments	Total invest- ments as at 30.06.2025	Total invest- ments still to be carried out in 2025	Total invest- ments after 2025
		(after w	orks)			(x 1,000,	000 EUR)	
ONGOING DEVELOPMENT PROJECTS								
Healthcare real estate								
Belgium								
Genappe/Genepiën	Construction of a nursing and care home	112	6,000	Q3 2026	19	14	3	2
Belsele	Extension and renovation of a nursing and care home	101	6,900	Q4 2025/Q3 2026	8	5	2	1
Spain								
Palma de Mallorca (Balearic Islands)	Construction of a nursing and care home	157	7,000	Q3 2027	20	13	4	3
Alicante (Valencia)	Construction of a nursing and care home	150	7,300	Q4 2025	14	14	0	0
Oviedo (Asturias)	Construction of a nursing and care home	144	6,500	Q1 2027	13	10	1	2
Castellón de la Plana (Valencia)	Construction of a nursing and care home	136	5,900	Q4 2025	12	12	0	0
Cordoba (Andalusia)	Construction of a nursing and care home	162	7,300	Q4 2026	15	11	4	1
Murcia (Murcia)	Construction of a nursing and care home	150	6,700	Q4 2025	14	14	0	0
Ourense (Galicia)	Construction of a nursing and care home	116	5,200	Q1 2027	0.5	25 16	3	6
Santa Cruz de Tenerife (Canary Islands)	Construction of a nursing and care home	124	5,700	Q4 2026	25			
Maracena (Andalusia) 1	Construction of a nursing and care home	180	9,100	Q3 2025	13	13	0	0
Dos Hermanas (Andalusia)	Construction of a nursing and care home	135	7,700	Q4 2025	12	12	0	0
Valladolid (Valladolid)	Construction of a nursing and care home	164	8,100	Q3 2025	14	12	2	0
El Cañaveral (Madrid)	Construction of a nursing and care home	165	7,000	Q2 2026	15	15	0	0
Finland								
Rovaniemi	Construction of a nursing and care home	63	2,600	Q4 2026	8	0	3	5
Järvenpää	Construction of a disabled care home	30	1,100	Q4 2025	4	0	4	0
SUB-TOTAL INVESTMENT PROPERTIES					205	162	25	19

Breakdown of development projects (2/2)

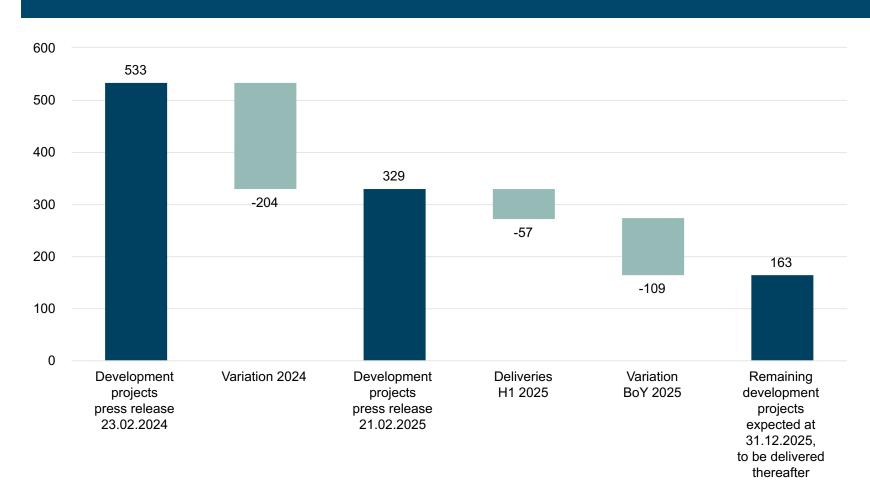


Project	Type (of works)	Number of beds	Surface area (in m²)	Estimated first lease date		Total invest- ments as at 30.06.2025	Total invest- ments still to be carried out in 2025	Total invest- ments after 2025
		(after work	s)			(x 1,000	,000 EUR)	
Healthcare real estate								
Germany								
North Rhine-Westphalia	Development of 2 eco-friendly healthcare campuses (currently accounted for as associates)	330	27,000	2025- 2026	84	12	37	35
TOTAL INVESTMENT PROPERTIE	ES, NON-CURRENT FINANCIAL ASSETS, FINANCE LEASE RECEIVAB	LES AND A	SSOCIATES		290	174	63	54

Evolution development projects



Execution ongoing: approx. 160 million EUR of development projects still to be delivered expected by YE 2025

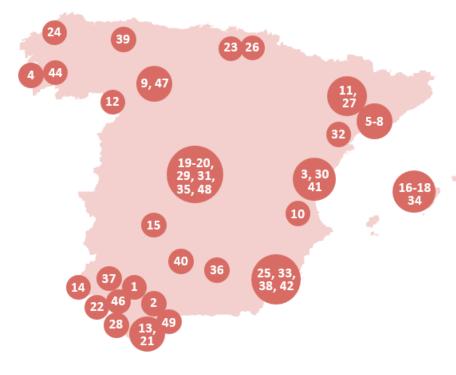


Out of the 163 million EUR, only 54 million EUR need to be invested after 2025 (see previous slide)

Spain: where are we since entry in Sept 2019?



Project	Type (of works)	Total investment (x 1,000,000 EUR)	Investments as of 30.06.2025 (x 1,000,000 EUR)
Properties in operation			
Alcalá de Guadaíra (Andalusia)	Acquisition of a nursing and care home	7	7
2. Utrera (Andalusia)	Acquisition of a nursing and care home	8	8
3. Castellón (Valencia)	Acquisition of a nursing and care home	9	9
4. Vigo (Galicia)	Acquisition of a nursing and care home	8	8
5. – 15. Lagune/Batipart portfolio (Investment properties)	Acquisition of nursing and care homes	~ 105	~ 105
16. – 22. Lagune/Batipart portfolio (Finance lease receivables)	Investment in nursing and care homes	~ 45	~ 45
23. Bilbao (Basque Country)	Acquisition of a nursing and care home	9	9
24. Oleiros (Galicia)	Construction of a nursing and care home	11	11
25. Cartagena (Murcia)	Construction of a nursing and care home	13	13
26. Sarriguren (Navarra)	Construction of a nursing and care home	13	13
27. Lérida (Catalonia)	Construction of a nursing and care home	14	14
28. El Puerto de Santa María (Andalusia)	Redesign of a nursing and care home	10	10
29. Legazpi (Madrid)	Construction of a nursing and care home	12	12
30. Castellón (Valencia)	Construction of a nursing and care home	9	9
31. Vallecas (Madrid)	Construction of a nursing and care home	10	10
32. Tarragona (Catalonia)	Construction of a nursing and care home	15	15
33. Elche (Valencia)	Construction of a nursing and care home	8	8
34. Tomares (Andalusia)	Construction of a nursing and care home	13	13
35. Jaén (Andalusia)	Construction of a nursing and care home	10	10
36. Vicálvaro (Madrid)	Construction of a nursing and care home	11	11
Development projects in progress			
37. Palma de Mallorca (Balearic Islands)	Construction of a nursing and care home	20	13
38. Alicante (Valencia)	Construction of a nursing and care home	14	14
39. Oviedo (Asturias)	Construction of a nursing and care home	13	10
SUB-TOTAL		~ 388	~ 377





Spain: where are we since entry in Sept 2019?



Project	Type (of works)	Total investment (x 1,000,000 EUR)	Investments as of 30.06.2025 (x 1,000,000 EUR)
Development projects in progress			
40. Castellón de la Plana (Valencia)	Construction of a nursing and care home	12	12
41. Córdoba (Andalusia)	Construction of a nursing and care home	15	11
42. Murcia (Murcia)	Construction of a nursing and care home	14	14
43. Tenerife (Canary Islands)	Construction of a nursing and care home	05	16
44. Ourense (Galicia)	Construction of a nursing and care home	25	
45. Maracena (Andalusia) ¹	Construction of a nursing and care home	13	13
46. Dos Hermanas (Andalusia)	Construction of a nursing and care home	12	12
47. Valladolid (Valladolid)	Construction of a nursing and care home	14	12
48. El Cañaveral (Madrid)	Construction of a nursing and care home	15	15
Land reserve			
49. Malaga (Andalusia)	Acquisition of a plot of land	4	4
TOTAL		~ 512	~ 488



Canary Islands



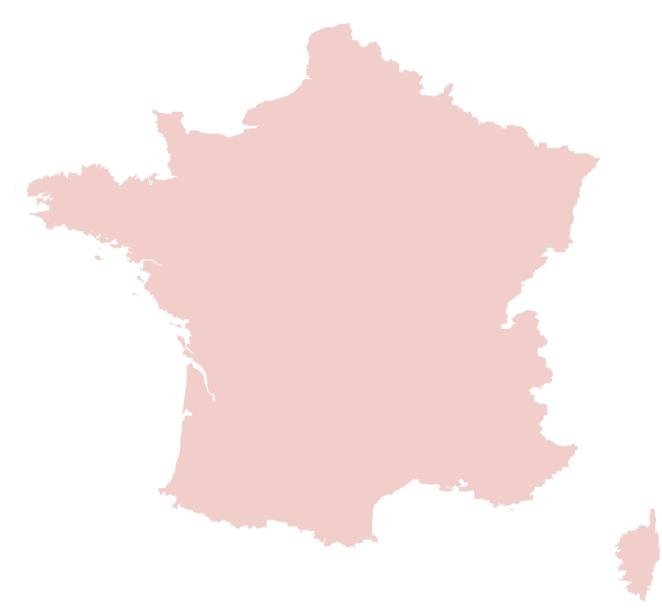
Notes: ¹ Project delivered after 30.06.2025.

Major healthcare operators in France



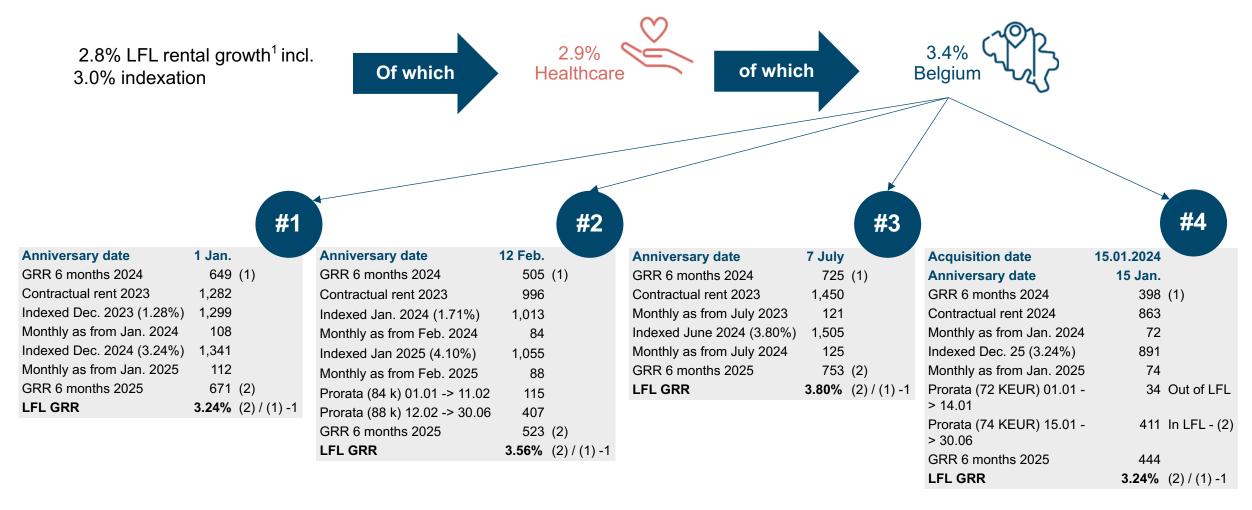
Based on contractual rents of 355.5 million EUR per 30.06.2025

Operator	%
Clariane	6.1%
French Red Cross	3.2%
Emeis	1.3%
DomusVi	1.2%
Colisée	0.3%
Other	0.3%
FRANCE	12.4%
Rest of Europe	87.6%
TOTAL	100.0%









Executive committee



Jean-Pierre Hanin CEO & Managing Director (since 2018)



- Lhoist Group (global leader in lime and dolime)
 CFO and CEO
- Etex (construction materials group)
 CFO then Manager of the Building Performance division

Jean Kotarakos CFO – Executive Director (since 2018)



- D'leteren Group
 (Listed Belgian leader, automotive market)
 Head of Consolidation & Corporate Planning,
 then Finance Manager at D'leteren Lease
- Aedifica (Healthcare REIT) CFO 2007-2018

Sébastien Berden COO (since 2018)



Joined Cofinimmo in 2004

- Head of Healthcare (since 2011)
- Business Development Healthcare
- Investor Relations Officer

Yeliz Bicici COO (since 2018)



Joined Cofinimmo in 2008

- Head of Development (since 2014)
- Development Manager
- Area Manager
- Property Manager

Roel Dumont CHRO (since 2024)



Joined Cofinimmo in 2021

Head of Human Resources and Internal Communication

Sophie Grulois General Counsel (since 2024) & Secretary General (since 2025)



Joined Cofinimmo in 2020

- Head of Legal

Corporate governance: Board of Directors



Mr Jean Hilgers

Chairman of the board of UCLouvain University, Chair of the Risk committee of AG Insurance

Former Executive Director at National Bank of Belgium (NBB)

Ms Ann Caluwaerts

Member of the Board of Directors of Bpostgroup, Imec and ECS Former member of the executive committee of Telenet (Chief Corporate Affairs and Chief Corporate Development)

Mr Olivier Chapelle

Chairman of the Board of Directors of Schréder SA Former CEO of listed industrial company Recticel

Ms Nathalie Charles

Member of the Board of Directors of Gecina Former Deputy CEO of BNP Paribas Real Estate, responsible for Investment Management

Mr Xavier de Walque

CFO and member of the Executive and Investment Committees of Cobepa Member of the Board of Directors of AGEAS

Ms Anneleen Desmyter

members

CEO and Member of the Board of Directors of Yally Member of the Advisory Board of Group Christiaens & the Cure Care Network Mr Benoit Graulich

Managing Partner at Bencis Capital Partners (PE)

Mr Jan Suykens

Member of the Boards of Directors of Revive Fund Management, Mediahuis and De Warande Chairman of Guberna Former CEO of listed holding company Ackermans & van Haaren

📤 Ms Mirjam van Velthuizen-Lormans

CFO and member of the Board of Directors of ProRail Member of the Supevisory Board and Chair of the audit committee of Jeroen Bosch Ziekenhuis

Mr Michael Zahn

Managing Partner, Hystake Investment Partners GmbH Chairman of the Advisory Board of Weisenburger Bau+Verwaltung GmbH and Deputy Chairman of the Supervisory Board of Branicks Groupe AG (previously DIC Asset AG)

Former CEO of Deutsche Wohnen (2008 – 2021)

2 Executive Directors

Members of the Executive Committee

12 33%

women

57%

Shareholder calendar



Event	Date
Interim report: results as at 30.09.2025	24.10.2025 (before market)
Annual press release: results as at 31.12.2025	20.02.2026 (before market)
Publication of the 2025 Universal Registration Document including the Annual Financial Report and the Sustainability	10.04.2026 (before market)
Interim report: results as at 31.03.2026	23.04.2026 (before market)
Ordinary General Meeting for 2025	13.05.2026
Half-year financial report: results as at 30.06.2026	23.07.2026 (before market)
Interim report: results as at 30.09.2026	23.10.2026 (before market)
Annual press release: results as at 31.12.2026	19.02.2027 (before market)

Disclaimer



This presentation is directed to financial analysts and institutional investors and is not to be considered as an incentive to invest or as an offer to acquire Cofinimmo shares.

The information herein is extracted from Cofinimmo annual and half-yearly reports and press releases but does not reproduce the whole content of these documents. Only the French annual and half-yearly reports and press releases form legal evidence.

This presentation contains forward-looking statements based on the group's plans, estimates and forecasts, as well as on its reasonable expectations regarding external events and factors. By its nature, the forward-looking statements are subject to risks and uncertainties that may have as a consequence that the results, financial situation, performance and actual figures differ from this information. Given these uncertainty factors, the statements made regarding future developments cannot be guaranteed.

Please consult our press release dated 25.07.2025 for an identification of the Alternative Performances Measures (as defined in the ESMA guidelines) used by Cofinimmo.

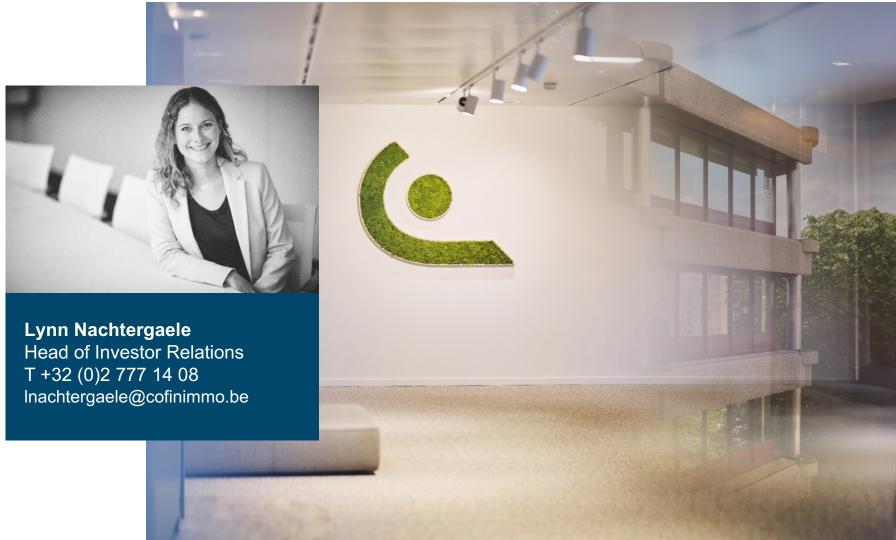
Contact





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Notes

